on intuition, and only guest understanding of rits of different options? objections to main. economics may seem se, even niggling. But atter. Do you think high etard economic growth? regard the public sector terently inefficient? If nawer is yes, you have ously or unconsciously) ed the validity of the ssical model. If individuautonomous, rational ire seeking machines, and other propositions obably true. But if neoal economics is built on foundations, if it capmily a portion of reality, re probably (alse.

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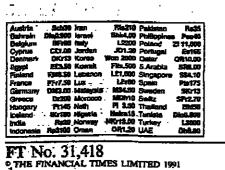
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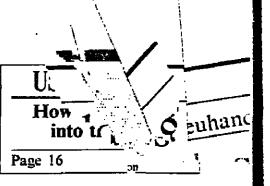
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FINANCIALTIMES



Wednesday April 3 1991

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World News

US to identify Tehran frees Briton held five years on spy charge Iraqi fronts

Businessman Roger Cooper returned to Britain after more than five years in an Iranian prison on charges of alleged

spying.
Mr Cooper's release has underlined Iran's determina tion to mend fences with the west and raised hopes for British hostages still held in Lebanon. Page 18; Leaving the country he loves, Page 4

IRA verdict

A Dutch court jailed Irishman Gerard Harte for 18 years for the 1990 murder of two Austra-lian tourists during a wave of Irish Republican Army attacks in Europe. Three other Irish nationals were acquitted.

No threat to Yeltsin Efforts by Communist hardliners to remove Boris Yeltsin, the Russian leader, from power fizzled out on the sixth day of the special congress of the Russian parliament. Page 2

France in UN appeal France said it planned to take the fate of Kurds and southern Iraq's Sh'ites before the United Nations Security Council amid reports that more than 200,000 people fleeing Iraq were in danger of death. Page 18

Chinese punishment China reportedly confiscated the licences of two lawyers who defended dissidents active in the 1989 pro-democracy campaigns. A third lawyer is to be denied state housing.

Yugoslav ultimatum Yugoslavia's federal army ordered Croatia's police to leave the troubled area of Plitivice by yesterday evening or face being driven out.

'Save whales' plea Thirty-three environmental groups from around the world sent a letter to prime minister Toshiki Kaifu demanding that Japan stop hunting species of porpoise and dolphin. Earth summit charter, Page 6

Hurd in Hong Kong Douglas Hurd, UK foreign sec-retary, arrived in Hong Kong pledging to tackle slow prog-ress on arrangements for the colony's return to Chinese sovereignty in 1997. Page 4

Thaw in relations An official delegation from Israeli prime minister Yitzhak Shamir's hardline Lakud party is to visit Egypt, the first time since the countries signed Camp David peace accords in

1979. Page 4 Right-winger slain Jaime Guzman, a right-wing supporter of Chile's former ilitary government, was shot dead by terrorists apparently seeking to upset the country's fledgling democracy. Page 3

Tokyo pays US Japan paid the US Y285bn (\$2.05bn) in Gulf war aid. bringing Tokyo's contribution to \$9bn out of an equivalent of \$13bn it pledged to all coali-tion forces. Meanwhile, Presi-dent Turgut Ozal said the US had agreed to give Turkey \$1bn

Nasser acquitted Khaled Abdel-Nasser, eldest son of the late Egyptian presi-dent Gamal Abdel-Nasser, was acquitted of charges of criminal complicity in the murders of Israeli diplomats in the mid-1980s, Page 4

Payloy meets miners Soviet prime minister Valentin Paylov met coalminers' leaders in an effort to end a month-old strike by 300,000 miners that is threatening to cripple the

country's ailing industry. **Afghan Scud attack** Minishideen rebels claimed that Afghan government forces, retaliating after a crushing defeat, fired four Scud missiles at the rebel-held city of Khost, killing 10 people. Page 4

shaure manufacturing quality

Commercial Law

recycled easily ...

Business Summary

dozens more companies as

The US plans to identify several dozen more companies as fronts and agents of the Iraqi government over the next three weeks, senior US Trea-sury officials said.

The officials hope publication of further lists will encourage more information about Iraq's financial and arms dealings and discourage such activity in the future. Page 18

WPP, troubled marketing services group in the final stages of negotiating a \$1bn financial restructuring package, is under pressure from its banks to make senior management changes. Page 19

ADT. Bermuda-based security and car auction group, saw the struggle for boardroom control intensify when the company accused its largest shareholder, Laidlaw of Can-ada, of seeking control. Page 19; Lex, Page 18

DOLLAR: Having failed to reverse a large overnight participants wondering whether the rally which started at the end of the Guif war may be over, the dollar experienced a volatile session

Dollar

Against the D-Mark (DM per \$)

March 1991 It opened in London at DM1.6610 against New York. close of DM1.6795 and previous London close of DM1.7055. Cur-

ALCATEL, French telecommu nications company, saw net profit surge by nearly one quarter in 1990, helped by the performance of its main business - telephone switching equipment. Page 19

US OUTPUT may have been reduced by between 5 and 7 per cent as a result of the fall in the nation's savings rate during the 1980s, according to a Federal Reserve Bank of New York study. Page 3

AVON Products, cosmetics maker, settled looming proxy battle with Chartwell Associates, partnership which includes the Getty and Fisher families, before serious blows were dealt. Page 21 RUPERT Murdoch, chief execu-

tive of News Corporation, said he hoped to announce "a sig-nificant asset sale in Australia" within 60 days. Page 22 **OLYMPIC AIRWAYS, Greece's** national airline, abandoned plans to lay off up to 8,000 ground staff, only a few hours after the cost-cutting measure went into effect. Page 2

UK BONDS: Treasury prices idled in a narrow range amid thin trading with dealers and investors unwilling to take positions ahead of Friday's key employment data. Capital Markets, Page 23

VARIG, Brazilian airline, reported net loss of Cr23.74bn (\$103m at official rate). It blamed hyperinflation, reces-sion, the Gulf war and an over valued cruzeiro. Page 21

BANK Mizrahi, Israel's fourth largest and up for sale, suf-fered a 1990 profit cut of 42 per cent to Shk6.1m (\$3m) from Shk10.5m in 1989. Page 22 INCHCAPE, international services and marketing group,

flat pre-tax profits last year of £174m, (\$309.7m). Page 20; Lex, Page 18 Virgin Atlantic, the UK air-

Assassination of Treuhand chief highlights German crisis

GERMANS expressed shock and anger yesterday over the murder on Monday night of Mr Detiev Rohwedder, head of the controversial Treuhand agency privatising east German indus-try. The killing intensified the spotlight on the deceming or spotlight on the deepening crisis over the economic plight of the east of the country and the criticism of the Treuhand for its ruthlessness in pruning uneconomic companies.

Mr Theo Waigel, the Bonn

finance minister, is to attend an emergency meeting today of the Treuhand executive amid indications that the government would extend its interventionist stance on rebuilding the east German economy. the east German economy.

Responsibility for the assassination of Mr Rohwedder – the latest in a stream of attacks on public German figures in the last 15 years – was claimed by the Red Army Faction urban guerrilla group in a letter left near the scene of the crime

Mr Theo Waigel, the finance minister, who cut short his Bester holiday to return to Bonn for hasty consultations on the Treuhand's future, conon the Trenhand's nuture, con-demned, the murder as "an attack on democracy." Mr Otto Lambsdorff, leader of the Free Democratic Party, called for tighter security for leading public figures after the killing of a number of establishment



Detley Rohwedder who was murdered on Monday

figures in recent years. Ministers meanwhile pleaded for a cooling of tempers after recent bitter demonstrations against east German unemployment, which some fear may reach between 40 and 50 per cent by the end of the year. The powerful IG Metall metalworkers union said it was suspending for the time being pro-test marches in east Germany to allow "time for reflection" after the murder. The Treuhand, set up in 1990

under the former reformist communist government in East Berlin, has come in for exag-

gerated blame for east Germany's faltering start in the market economy. But it has gone though several unsettling changes of structure and lead-ership, and has also been accused of continuing to work with senior officials from the former communist regime. Criticism of the Treuhand's

methods has come from some leading western German politicians such as Mr Hans-Dietrich Genscher, the foreign minister, for its ruthlessness in pruning

uneconomic companies.

Mrs Birgit Breuel, deputy
president of the agency, said

yesterday that the holding company would continue to give priority to privatisation. However, Finance Ministry officials indicated that the gov-ernment was likely to urge the agency to take a less strict view on closing down uneco-

The public prosecutor's office said last night that the heavy-calibre shotgun used in the killing at Mr Rohwedder's home in Düsseldorf was the same as that used in an attack on the US embassy in Bonn

seven weeks ago.
The assailants fired three shots at Mr Rohwedder in his first floor study from an allot-ment opposite the house in an affluent Rhineside suburb. Mr Rohwedder's wife was injured but was said to be out of dan-ger in hospital last night after an operation.

Chancellor Helmut Kohl paid tribute to Mr Rohwedder as "a German patriot" and said that the Treuhand would maintain its "path of success."

However, the forceful Mr Rohwedder, who won his management reputation by bringing the Hoesch steel company to health over the last decade, had lately been signalling doubts about the switch in Trenhand priorities away from free-market principles.
Obituary: East Germans stunned, Page 2

Violence sweeps Albania as police fire on protestors

POLITICAL violence swept Albania yesterday as three demonstrators were killed in clashes in the northern city of Shkoder and riot police opened fire indiscriminately on a crowd of demonstrators in the

capital, Tirana.
The violence followed Sunday's election victory for the ruling Communists and was accompanied by a wave of unofficial strikes in the main

industrial cities.

The unrest began in Skhoder, 12 miles from the Yugoslav border, after crowds gathered in front of the Communist party headquarters demonstrating against alleged election irregularities. One of those killed was Mr

Arben Broxi, an opposition Democratic party leader in Shkoder, who was allegedly shot in the back when he attempted to mediate between protesters and riot police.

Some reports said the shot was fired from inside the Communist party headquarters, although this could not be con-firmed. Earlier in the day, angry crowds had stormed the headquarters and seized arms.

Last night the bloodshed spread to Tirana when 50 heavily armed riot police opened fire on a crowd of

ing pro-democracy slogans near the Democratic party headquarters. The outbreak of violence

about 700 young people chant-

intensifies uncertainty about the country's ability to move peacefully towards a parku-mentary democracy.

Official results yesterday showed the ruling Albanian

(communist) Party of Labour winning 162 of the 250 seats in parliament, with 65 seats going to the Democratic party and the rest to smaller parties. In Shkoder, Mr Ali Spahija, a doctor, said he saw 30 people injured in the crowd with gunshot wounds, including a 14-year-old boy. Democratic party officials said about 60 people

were wounded in the gunfight-Nine truckloads of riot police were sent to Skhoder from Tirana and tanks were deployed in the city centre to

quash the demonstrations.

Meanwhile, workers went on unofficial strike in the cities of Elbasan, Kavaje and Durres to protest against the Communist victory. In spite of allegations of elec-

tion rigging, opposition leaders have decided to accept the election results.

Soviets face empty shelves in shops as well as price increases

By Leyla Boulton and John Lloyd in Moscow

"MY daughter is getting married and I don't know what I'm going to give her," Mrs Nina Moiseeva, a 61-yearold Moscow pensioner, complained. "They've put the prices up and there's still nothing in the stores."

The overwhelming verdict among Muscovites was that the dreaded price increases which came into effect yester-day would have been tolerable had they been accompanied by the arrival of more goods in the shops. Many stores in the capital were either closed while

employees prepared new price tags or – business as usual - shelves were bare of items anybody wanted. The Soviet government says the long-delayed reform, which trebled fixed state prices for bread and meat, is a necessary step to balance

demand and supply and create a market economy. Price increases for a range of foodstuffs, consumer goods and transport, amounting to a

60 per cent increase in the oo per cent increase in the retail price index, are being partly offset by monthly com-pensation payments of about Rbs60 for wage-earners, pensioners and students alike. The average Soviet wage is Rbs280 a month and the mini-

mum pension is about Risso.

The reform, debated for three years, had until now been put off for fear of a social explosion, particularly in the big cities where supplies are In Leningrad, the Soviet

Union's second city, shoppers rashed to the stores in the hope that basic commodities would reappear on the shelves.
"I had hoped that with the price rises I could have at least bought milk for my baby," said Ms Viktoria Dan-koklova, a 22-year-old worker at the October clothing factory. "But there still isn't

Food has been rationed in Leningrad for four months but even this has failed to stabilise

One aim of the first big over haul in state prices in 30 years is to end waste and hoarding. While people may think bread or feeding it to animals, the hoarding culture is unlikely to disappear over-

night.
"My refrigerator is full of food and I have stored food everywhere in the house," said Mrs Lyudmilla Plotnikova, a schoolteacher, as she toured the Gastronom food store in

"Our habits will not change until we can know that we can buy a few things whenever we want, like you in the west.
"The problem with us is that we buy things in great quanti-ties because it is impossible to queue for a long time and buy just a little."

In GUM, Moscow's main department store, dozens of ople queued in front of a jewellery outlet for gold pen



Yeltsin shakes off threat, Page 2 Shoppers queue for milk at a state-owned food shop in Moscow yesterday

United wins schedules battle to begin flights into Heathrow

UNITED AIRLINES will start long-distance services from ONTED ARRINGS will start flying into Heathrow alroat as planned today following a last-minute compromise on the allocation of scarce take-off and landing slots at London's leading airport.
"We have all the slots we

wanted to operate our schedule into Heathrow," an official of the US airline official confirmed yesterday.
United recently acquired for \$290m the transatiantic route rights into Heathrow of Pan

American Airways. A new US-UK aviation agreement also gave United the right to operate flights into Heathrow, but did not include the allocation of slots in one of the world's sted airports.

The Heathrow scheduling committee, the independent body which allocates slots at month because of complaints by other airlines also queueing blamed the strong pound for for rare peak-time slots at the

the airport, suspended the automatic transfer of Pan Am's 237 weekly slots to United last

Branson said. But he warned Heathrow to the US and Japan this spring, challenged the United-Pan Am slot transfer and threatened legal action. A compromise was reached after fraught negotiations over the weekend, with the scheduling committee finally agreeing to transfer the Pan Am slots to

United to enable the US carrier to start its new Heathrow operations on time. In turn, Virgin was given assurances that sufficient slots would be found in the next six weeks to allow the smaller UK carrier to begin services from Heathrow to Tokyo, New York

and Los Angeles. Mr Richard Branson, Virgin's chairman, said yesterday he had told the scheduling committee that Virgin would withdraw its objection to the Pan Am slot transfer and would not take legal action to stop the new United flights.
"While we will not achieve everything we wanted immedi-

ately, we are pleased to say that we should be able to

mount three of our routes from

that Virgin would fight any attempt to treat the United. case as a precedent. "We feel that an equitable

method of slot allocation must be found before the proposed TWA-American route transfer is considered," he said, refer-ring to TWA's proposed \$445m sale of its London routes to American Airlines. Mr Branson said the UK gov-ernment's latest efforts to

increase airline competition by opening Heathrow to new carriers would work only if slots were available to allow new airlines to offer competitive new services from Heathrow. The arrival of United and possibly American later this summer will intensify competition for British Airways in its home base.

United is starting flights to Heathrow from New York-JFK, Washington, San Francisco and Miami this week and intends to begin flights from Newark, Los Angeles and Seattle later this month. How TWA flew into trouble,

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line planning to start Heathrow this spring," Mr MARKETS CONTENTS

magnetic Making long-term changes to Rhone-Alps survey: Analysis of the French region's economy and society _____11-14 irag's civil war: Kurds will not have been *** surprised by the west's response 17 nicals industry: Profits downturn in 1990 ts likely to be repeated this year19 Technology: Making machines that can be

namese business: Tokyo moves to eradi- Removing the spectre of cate monopolles and appease Washington ... 18 | corruption from Argentina ". President Carlos

Menem has fired three cabinet ministers and dozens of senior aides suspected of corruption so far this year. But convincing a sceptical public of the government's intentions is proving difficult

Stock Market

GOLD New York: Comex Jun \$360.6 (382.4) London: \$357.75 (355.85) N SEA OIL (Argus) Brent May \$18,025 (18.125) Chief price chang

STERLING

London: \$1,768 (1.739)

DM2.97 (2.965) FFr10.065 (10.055)

SFr2.5225 (2.53) Y244.75 (245.5)

£ Index 92.7 (92.4)

New York lunchtime: \$1,7705

DOLLAR New York lunch DM1.6785 FFr5.691 SFr1.4245 Y138.3 London DM1.6805 (1.7055) FFr5.6925 (5.7825) SFr1.427 (1.455)

Y138.5 (141.15) \$ index 85.6 (66.3) Tokyo ciose: Y139.13 US lunchtime ra Fed Funds 63 % 3-mo Tressury Bi yield: 5.933% Long Bond:

2,902.23 (+21.04) S&P Comp 374.31 (+3.01) Tokyo: Nikkei 26,252.0 (+244.6) LONDON MONEY closing 1236% (same) Liffe long glit future: Jun 923 (9233)

STOCK INDICES

2,488.3 (+31.8)

1,985.9 (+32.0)

FT-A All-Share:

1,205.28 (+1.0%)

New York funchtime:

FT-SE 100:

FT Ordinary:

DJ Ind. Av.

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Over £2m (Please tick) *Dependent on turnover. A MIRRY DI SUR ALLIANCE MESTARIC GROUP

East Germans stunned by murder of Rohwedder

By Leslie Colltt in Berlin

TREUHAND official yesterday blamed "some politi-clans and trade unions" in Germany for stirring up passions to the point where Monday night's assassination of Mr Detley Rohwedder, head of the privatisation agency, was pos-

"They portrayed him as the Treuhenker (hangman), he said, in a play on words, while acknowledging that there was no direct causal link between the heated atmosphere and the

Although many east Ger-mans blame the Treuhand for the collapse of still-viable com-

ATTACKS .ON LEADING GERMAN FIGURES IN PAST **14 YEARS**

April 7 1977: Siegfried Bub-ack, chief German public prosecutor, shot dead in car

July 30 1977: Jürgen Ponto, chief executive of Dresdner Bank, murdered at home. October 19 1977: Hanns-Martin Schleyer, president of German Employers Association, found murdered after kidnap-

mermann, chairman of Motoren- und Turbinen-Union (MTU), shot dead at

July 9 1986: Karl-Heinz Beckresponsible for research, killed by car bomb on way to

October 10 1986: Gerold von Braunmühl, head of Foreign Ministry's political department, shot dead near his

September 20 1988: Hans Tietmeyer, state secretary at Finance Ministry, narrowly escapes assassination attempt near his home November 30 1989: Alfred Herrhausen, chief executive of Deutsche Bank, killed by car bomb on way to work. April 25 1990: Oskar Lafontaine, SPD candidate in general elections, stabbed at

July 27 1990: Hans Neusel, state secretary at interior Ministry, narrowly escapes car bomb attack. October 12 1988 Wolfgang Schäuble, interior minister, lamed in shooting at election

efection rally *

April 1 1991 Detlev Rohwedder, head of Treuband agency, shot dead at home. Attacks by mentally dispanies and for soaring unem-ployment, they were stunned by Mr Rohwedder's killing. Outside the Treuband headquarters on east Berlin's Alex-anderplatz, a middle-aged woman said she had lost her job with the bankrupt Stern Radio company "with Treu-hand's help." But this was no reason for Mr Rohwedder to "pay with his life."

An official of Interflug, the now defunct east German airline, said that the Treuhand had played a role in the company's demise. "But Mr Rohwedder probably only carried out orders from Bonn," he said.

much of what is best in German business life. He was typically unflamboyant, but

with a sharp, analytical, business mind and an ability to take hard and unpopular decisions. This he showed both in the restructuring of the Hoesch steel company

and more recently as head of the Treu-

He was also thoroughly cosmopolitan, speaking excellent English and French, and a well-known ambassador for his

country on the international conference

His rather transatlantic manner,

acquired during a year studying at Berkeley in California in 1960, did not, however, preclude a sense of patriotism, as he demonstrated by taking on the most thankless task that German industry had

to offer in August last year in response to Chancellor Heimut Kohl's appeal. He was due to have given up the job at

the end of last year, having established the Treuhand's structure and free-market

nrinciples. But again, the son of a book-seller born in Gotha, in east Germany,

ness last month after failing to find a buyer.

Ironically, a statement issued by the Treuhand yesterday said Mr Rohwedder had used his authority and experience to achieve "socially-compatible and just solutions" in negotiating an agreement with the German Trade Union Federation (DGB) and one of its peoplet unions the Union of member unions, the Union of

Employees (DAG).

Mr Rohwedder sent a memorandum to all Treuhand employees on his "thoughts for the forthcoming Raster holi-

The ailing airline went of busi- lin. This was now being referred to by Treuhand offi-cials as his "last will and testa-

In it, he commented that the Treuhand's mission remained the same – "eliminating the state economy as swiftly as possible and finding new entre-preneurial owners." But, in accordance with the government's new Recovery

East programme, the pace would be moderated and the social, economic and financial consequences taken into con-Mr Wolf Schöde, the Treu-

In two respects he was perhaps not typi-

charmingly dry sense of humour and sec-ond he was a German rarity in combining

business and politics, something which increased his suitability for the Treuhand

After qualifying as a lawyer he rose to head the legal department of a large accountancy firm in Düsseldorf from

where he was plucked in 1969 by Mr Kari Schiller, then the Social Democrat (SPD)

economics minister, to become a state sec-

retary in the Economics Ministry. He stayed there for 10 years before taking

over at Hoesch in 1980.

Although somewhat distanced from the SPD, he remained a pro-market social

democrat, like his mentor Kari Schiller, and had a low opinion of the centre-right coalition's handling of the early stages of economic union, a view he did not hide.

This willingness to express his opinions forcibly won him enemies, who com-

cal of his fellows. First he pos

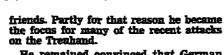
There were enough "brave people" in the Federal Republic who would be willing to take on his job but he knew of none with his unique qualifica-

yesterday that Mr Rohwedder

with years in both government and industry, would be extremely difficult to replace.

creetly" protected by security officials while at work in east Germany but Treuhand offi-cials would not say what security provisions were made for him when he returned home to

A tough business mind behind a thoroughly cosmopolitan manner



He remained convinced that German economic unity must not be an all-Ger-man affair and must not abandon a commitment to competition. While only too aware that political and economic rationality do not always coincide, he would have almost certainly

time, he would have almost certainly fought a rearguard action against exces-sive abuse of market principles in the coalition's current attempts to turn the Trenhand into a "super-ministry" with priority given to industrial policy rather than privatication

Mr Rohwedder, 58, was known and respected by many British businessmen and was a long-standing and active member of the German-English Society. He leaves behind a widow, Hergard, a lawyer, and two children, Phillip and Cacille, both studying in the US.

David Goodhart Bonn press ball last November



Mr Detlev Rohwedder pictured with his wife Hergard at the

Companies tighten security but cannot guarantee safety

By Andrew Fisher in Frankfurt

tics, business or banking -has been viciously borne out by the murder of Mr Detlev

Although his attackers managed to find a spot near his house in a wealthy Düsseldorf suburb from where they could fire through a window, the security measures attending most Germans in need of protection have been tightened up considerably in recent years.

At some companies, outsid-

ers must hand in their identity cards or passports in exchange for visitors' tags. To get these back, visitors have to return the tags; this is so that they are not taken outside the building where they could fall into the wrong hands.

It would be almost impossi-

ble for a terrorist to penetrate

THE PRICE that Germans have to pay for prominence in public life – especially in politics, business or banking – ban tors' offices. The big commer-cial banks in Frankfurt have especially vigilant security, as does the Bundesbank, the cen-

> Extending security beyond the office is a very different matter. Some companies insist that their executives arrive at the office by a different route each day, also varying the At concerns like Daimler,

Siemens, Deutsche Bank, and Dresdner Bank, all of whom way of life for some time.

For people already working long hours, travelling exten-sively, and seeing little of their families, the elaborate security is obviously an extra burden, both physical and psychological. More and more people who may be on the terrorists' target list are installing bullet-proof glass in their houses and following the advice of security experts.

Mr Rohwedder, however, chose to do without the full panoply of safety measures. His address was even in the

Such distaste for heavy security points up a dilemma for Germans in top positions. "We are incredibly security conscious," said a spokeswomen for Daimler. "But we know there is no such thing as absolute protection. Then, people would have no private life at

The last terrorist murder, for whom no one has yet been caught, was that of Mr Alfred Herrhausen, the chief executive of Deutsche Bank, late in 1989. His Mercedes limousine

per cent of the vote in Lom-

hardy, Italy's richest region.
One newspaper opinion poll
this week showed 9 per cent of
the votes going to the leagues
at national level, giving them

about 60 seats, in the event of

early elections.
While a loss of votes to the

leagues is as much a risk for

the Socialists as for the other coalition partners, Mr Craxi

may be betting that a shift

assassins' bomb. Mr Hilmar Kopper, his lower-profile successor, says he tries not to let the array of security measures prevent him from leading a normal life.

In the pretty hiliside villages outside Frankfurt, police cars patrol areas where bankers live. Plain-clothes guards in unmarked cars also watch over houses of potential targets. One leading Frankfurt businessman used to walk to work from his house in the city centre. But since Mr Herrhausen's murder, this brief morning exercise has had to be dropped.

turbed assailants. All other had armour-plating and bullet-proof glass, but that was not Not surprisingly, security is a topic on which companies the headquarters of a company have lost top managers to ter-Düsseldorf telephone book, attacks attributed to Red like Daimler-Benz, Siemens, Lufthansa or Volkswagen and rorists, security has been a though not in this year's edienough to protect him from the are reticent. Some measures Yeltsin shakes off Commission | Craxi is joker in Italian reshuffle communist threat

By John Lloyd in Moscow

EFFORTS by communist and coalition. hardliners to remove Mr Boris Yeltsin, the Russian leader, from power fizzled out on the sixth day of the special congress of the Russian parliament yesterday.

The collapse of the attack

came as miners' leaders gathered in the Kremlin for talks with the Soviet President and Prime Minister on a strike which, though partial, is slowly throttling the heavy industrial sector.

The communists' hopes were extinguished in an overwhelm-

ing vote against a proposal to take a motion of no confidence in Mr Yeltsin, who is officially chairman of the Russian parliament. Immediately afterwards, Mr Ivan Polozkov, head of the Russian Communist party, publicly threw in the towel by admitting: "I think that now is not the time for change in the leadership of the parliament. Do not blame the communists. They are doing

constructive work."

Although Mr Yeltsin has been prevented from carrying through the referendum vote in favour of creating a popularly elected presidency for Russia, he has clearly strengthened his position. At the same time, a growing sentiment has emerged favouring consensus Editorial Comment, Page 14

The leaders of the three inde-pendent parties represented in the Russian parliament — the Democratic Party, the Social Democratic Party and the Republican Party – called again for a round table and the formation of a coalition gov-ernment for the Soviet Union. Mr Oleg Rumyantsev, the social democrat leader, said it was the only chance of avoiding "revolutionary chaos" in the country.
Some 170 communist depu-

ties in the Russian parliament announced the formation of a new group — Communists for Democracy — which will sup-port Mr Yeltsin's policies. The meeting with miners' leaders, scheduled to last for seaters, scheduled to last for several days, brought Mr Mik-hail Gorbachev, the Soviet president and Mr Valentin Pav-lov, the prime minister, face to face with nearly 200 represen-tatives of striking and working

The two Soviet leaders, who had previously refused to meet the strike leaders, have started talks on condition that the miners' political demands, for the resignation of the President and the Supreme Soviet, are not on the agenda.

in flap over frozen birds By Andrew Hill in Brussels

THE GERMANS are in trouble

with the European Commission for allegedly discriminating against other countries' frozen chicken.

Brussels yesterday accused them of illegally supporting sales of domestic "spray-chil-led" chicken. That is a method of cooling also used by other European Community countries exporting poultry to Germany. Such chickens carry a blue triangle in Germany and the words "Guaranteed - spe-

cial individual cooling".

The Commission claims the Germans are discriminating against foreign spray-chilled poultry by imposing technical conditions which mean, in effect, that only German chick-ens can win the blue triangle. Opening an investigation into potentially illegal state aid, the Commission alleges that the German authorities have compounded the offence by mounting an advertising campaign for blue-triangle chickens, leaving the imported

variety out in the cold.

The Commission is also worried that the aid for German frozen chicken producers may be partly financed by taxes on produce from other member states in further breaches of the Treaty of Rome. the Treaty of Rome.

O-ONE is better placed than Mr Bettino Craxi, the leader of Italy's

Socialist Party, which last week forced the collapse of the country's 49th postwar govern-ment, to say whether the new coalition will be more than a coalition will be more than a carbon-copy of its predecessor.

With talks between the parties due to start today and to be concluded by Friday, much will depend on Mr Craxi's willingness to go along with a new government headed by Mr Giulio Andreotti, the outgoing

premier, or force early elec-The Socialists have been

playing their cards close to their chest. What they do want - a measure of institutional reform, the most important part of which is a referendum on an elected presidency - is not in doubt.

Thus the Socialists, and Mr

Craxi in particular, have been among the most clamorous supporters of the efforts by Mr Francesco Cossiga, the president, to become more involved in everyday politics rather than being the figurehead the presidency has become.

Socialist leaders have been praising the president's highly unorthodox interventions in party political efforts. party-political affairs, and strongly backing his calls for a stronger presidency to force the political parties into show-

Haig Simonian on who wants what in new coalition negotiations ing greater discipline to tackle leagues, headed by Mr pressing issues. Umberto Bossi, gained about 19

To what extent Italy's increasingly volatile president is deliberately being allowed by the party leaders to dig his own grave is one of the key background issues in the crisis - not least given the fact that both Mr Craxi and Mr And-reotti would like to inherit his

How far the Socialists will accommodate themselves to the efforts this week to assem-

While the other four parties in the coalition are at pains to avoid an early election, the Socialists may see themselves as the biggest beneficiaries

ble a new coalition is the other. For while the other four par-ties forming Mr Andreotti's 20month-old government, which fell last week, are at pains to avoid elections before the current legislative period expires in June 1992, the Socialists may see themselves as the big-gest beneficiaries from early elections.
All of the country's estab-

lished parties have become anxious about rising support in northern Italy for region-based leagues or political parties seeking regional autonomy. In regional elections last May, the Lega Lombarda, the biggest of the northern

from disgruntled supporters of the Democratic Party of the Left (the former Communists) will more than make up for any losses to the leagues. Hence the same opinion poll had the Socialists and the for-mer Communists with 16 per

cent of the vote each. That would represent a further increase for the Socialists, who

gained 14.2 per cent of the poll in the general elections in 1987 and 15.3 per cent in the 1990 regional polls.

Armed with such ammuni-tion, Mr Craxi is expected to hold out for substantial or that

new government in the next three days. As matters stand, the parties

are fairly wide apart. While there is general agreement on the need to tackle pressing issues such as the budget defi-cit, organised crime and growing social problems such as pensions and housing, differences are inevitable over substance and timing.

Even more divisive are the parties' views on institutional reform, an umbrella concept that involves a range of consti-tutional changes including the Socialist desire for a directlyelected presidency, which has so far been opposed by the Christian Democrats. Meanwhile, the Christian Democrats' own call for modifi-

cations to Italy's extreme form of proportional representation are not shared throughout the coalition. And there is a sub-stantial difference of opinion on other issues such as a reform of the country's bi-cameral parliament to make the Senate, the upper chamber, into more of a voice for regional interests.

The fact that Mr Andreotti

and Mr Craxi may both want to be Italy's next president, means that reform could prove the sticking point. With the Socialists holding strong cards sions in the horse trading that at present, their willingness to will take place on forming a climb down may be in doubt.

Croatia pulls back . commandos: after clash

THE YUGOSLAV republic of Croatia yesterday withdrew police commandos from the Plitvice national park, in which two people were killed in clashes between police and ethnic Serbs, Reuter reports. They were replaced by 30 federal policemen who would establish a permanent presence there, the Tanjug news agency

A Creatian policeman and a Coserb were killed on Sunday in a raid on the park to oust eth-nic Serbs who had occupied it on Thursday night. Ethnic Serbs, which make up 11 per cent of the republic's 4.5m pop-ulation, have declared their independence from Croatia and support unity with neighbour-

Since the weekend, the area around Plitvice has been teem-ing with armed Serbs and Cro-atian police, with federal army units acting as a buffer between the two and air face jets flying overhead.

The army has taken no action so far except staging a show of strength. Earlier in the day, Mr Borisav Jovic, the Yugoslav President, had called a meeting of the collective state presidency, the supreme commander of the armed. act if Croatian police were not withdrawn from the park.

Olympic Airways drops staff lay-offs

Olympic Airways, Greece's national airline, yesterday abandoned plans to lay off tem-porarily up to 8,000 ground staff, writes Kerin Hope in

The lay-off policy, which executives had earlier called "crucial" to the company's survival, was dropped after union leaders agreed to a two-year wage freeze and promised there would be no strikes this year. Ground staff will also work several days of unpaid overtime during the summer tourist season and accept addi-tional restrictions on fare discounts for their families.

Olympic hoped to save Drebn (£19m) this year by lay-ing off most ground staff on half pay for up to three months. After losing an esti-mated Drifbn because of the Guif war, the airline appears to have little chance this year of cutting last year's Dr25kn defi-cit. Bookings are down by more than 30 per cent.

Poor February for European airlines

International passenger traffic on European airlines fell 24.1 per cent in February compared with the same month last year, according to a report by the Association of European Airlines (AEA) confirming the ferocity of the Gulf war's impact on air transport, writes David Gardner in Brussels.

The figures follow last week's announcement by the

International Air Transport Association of a \$2hn loss by scheduled carriers in the first two months of this year, with European carriers being the worst hit in February.
The AEA, which groups 22
European airlines, said traffic inside Europe was down 23.4 per cent in February. Flights to and from the Middle East were

down by 70.2 per cent, those to the Far East by 30.7 per cent and those on North Atlantic routes by 18.2 per cent.

Polish plea on debt 😬 to Soviet Union

Poland will ask the Soviet
Union this week to follow the
lead of western government
creditors who recently agreed
to reduce Warsaw's debt burden by half, writes Christopher. Bobinski in Warsaw. Polandowes the Soviet Union \$1.7bn with capital repayments due

Mr Jan Krzysztof Bielecki, the Polish premier, who starts a two-day visit to Moscow today, will ask Mr Valentin Pavlov, his Soviet counterpart, to consider a reduction.

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Albania's Communists face problem turning victory to advantage

coalition government headed by a politically independent prime minister.

Despite this precedent, the APL may decide to govern alone. But any new government in Albania can ill afford

By Judy Dempsey, East Europe Correspondent

tory, partly to obtain a

YESTERDAY'S violence in Albania represents an ominous break with eastern Europe's generally peaceful transition from communism to democracy via the ballot box.

It also highlights the difficult task now facing the communist Albanian Party of Labour (APL) as it attempts to turn electoral victory to advantage.

national consensus in order to tackle the economic crists.

But just as is happening now in Albania, Bulgaria's opposition Union of Democratic Forces ruled out any coalition on the grounds that it did not want to be tainted with sharing responsibility for acute economic crists.

But just as is happening now in Albania, Bulgaria's opposition Union of Democratic Forces ruled out any coalition on the grounds that it did not want to be tainted with sharing responsibility for acute economic crists. As the electoral success of Bulgaria's Socialist (former

nist misrule.

The attraction for the opposition of joining a coalition in Albania and angling for key Communist) Party showed last year, the APL's victory may backfire. In Bulgaria, the rul-ing Socialist Party (BSP) tried ministerial posts would have been enhanced if the Commu-nists had won a smaller major-ity. But Albania's Communists share the same fate as their to form a coalition after its vic-

Bulgarian counterparts: the margin of victory was too

margin of victory was too wide.

APL hardline activists (who will dominate the new government) can argue that its mandate is large enough for it to rule alone. But the Bulgarian example, which showed that the ruling Communists were incapable of pushing through fundamental reforms, or of obtaining popular support for obtaining popular support for their measures, would tend to

ment in Albania can ill afford to ignore the split between town and countryside.

As in Bulgaria, Albania's conservative peasantry, inculcated with decades of propaganda, voted for the communists, while the large towns and cities swung behind the opposition. The mistake Bulopposition. The mistake Bul-garia's Socialists made was to excluded that swathe of opposi-tion support from the political agenda. If Albania's Commu-The street demonstrations which finally forced the BSP to resign last December contory. Today, Bulgaria has a

nists make the same mistake. they are likely to face even stronger opposition from young people and manual workers in the cities.

workers in the cities.

The young will try to emigrate, or else remain in Albania in the belief that they can influence change through protests. Such change would include breaking down the nomenklatura, the communistappointed officialdom, and the API's influence in all work. APL's influence in all work

places.
The workers, for their part, will measure change by the availability of food and consumer goods. The pressure for reform rests with these two

social groups. But reform will require stability and western financial assistance. Bulgaria's Socialists received no assistance from the west because they failed to intro-

duce radical economic reforms aimed at paving the way for a market economy. The longer they procrastinated, the greater the speed with which central authority broke down

and instability increased.

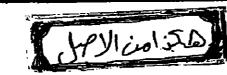
A similar situation is likely to take place in Albania. Central authority has already broken down; the distribution system no longer functions. Without reforms aimed at

infrastructure, labour unrest is Any attempts to suppress these protests could lead to fur-ther violence. The choices fac-ing the APL are therefore lim-Mr Alia, who will remain as

president and APL leader even though he and other moderates lost their seats, is expected to try to steer the party along the reformist path upon which he embarked last December. But as yeaterday's events showed, without including the opposition in any agenda, that path to democracy will remain

to modernise a delapidated

Financial Times (Scandinavia) Ostergade 44, DK-1100 Copenhagen-K. Denstrat. Telephone (33) 13 44 41. Faz (33) 935335.



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US output

'hit by

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savings'

Editor, in Washington

US OUTPUT may have been

reduced by between 5 and 7 per cent as a result of the fall in the nation's savings rate dur-

ing the 1960s, according to a study by the Federal Reserve Bank of New York

Bank of New YOFK.
Writing in the winter 1990-91
issue of the New York Fed's
Quarterly Review, economists
Ethan Harris and Charles
Steindel argue that any measure of saving related to the
acquisition of productive assets
showed a clear decline in the
1980s.

Household saving averaged just 3.8 per cent of gross national product in the 1980s (and was even less in the second half of the decade), compared with a 5 per cent average over the previous 30 years. Corporate saving has also fallen and the government deficit risen. The overall net national

risen. The overall net national

risen. The overall net national savings rate was 3 per cent in the 1980s, against a historical average of 7.5 per cent.

Depending on the measure used, the fall in savings has cost the US the equivalent of 15 per cent of its capital stock which, on present trends, could rise to 28 per cent by the end of the century. The respective

the century. The respective closses in output are 5-7 per cent now and 10-15 per cent by

the end of the century.

Temporarily higher personal consumption has been gained

at the cost not only of lost out-put but also a substantial wors-

ening of the US's external debt

position. The savings rate would have to climb 5.5 per-

centage points, as a share of GNP, to offset the decline of the 1980s, restore the trend in

capital growth and end the deterioration in the external

The authors argue that most

of the gap could be closed by balancing the federal budget (excluding the social security

surplus). The goals in last October's budget agreement go two-thirds of the way in that direction. This will require

lower current consumption.
However, a higher level of savings will not mean an end to the gross inflow of foreign capital, though it would proba-

bly reduce the US's net foreign

By Michael Prowse

SWEEPING reforms to improve

economic co-ordination between industrial countries

Overhaul urged of

Group of Seven

position.

DAY APRIL 3 1991

ere killed on Sunday in on the park to oust eth-be who had occupied it ursday night. Ethnic which make up 11 per the republic's 4.5m pop. 1, have declared their

or the weekend, the area i Phitvice has been reem the arned Serbs and Cro-iolice, with federal army acting as a buffer in the two and air force ing overhead. ing overhead.

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Moreover, the growth benefits of higher saving could be greatly increased by eliminat-Hilly chair ar jew of ing tax distortions favouring in the defence budget and the less productive investments. tookings are down by than '8) per cold

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between industrial countries were urged in a report yesterday from the Institute for International Economics.

The Washington-based thinktank says the Group of Seven (G7) industrial countries should be shrunk to a Group of Three, consisting of the US, Japan and a single European representative. It also recommends a bigger role for central bankers to reflect the primacy of monetary policy as a tool for guiding economies.

The G7, or a slimmed-down organisation, also needs a permanent secretariat to improve its "institutional memory". This could be provided by the International Monetary Fund.

The report says economic co-operation has relied too co-operation has relied too heavily on currency interven-tion. More attention needs to be paid to economic fundamen-tals, such as budget deficits.

Industrial countries should also strengthen the mechanisms for implementing agreed

Menem: has fired dozens of

aides suspected of corruption

Fresh decline

in US goods

By Michael Prowse in

orders for US

NEW orders for US manufactured goods fell 0.5 per cent in February to \$233.2bn, the Commerce Department said yesterday.

Orders have fallen every month since October and are now 8.5 per cent below their peak. The latest decline was showner than expected and

sharper than expected and indicates that most US manu-

facturing companies remain in

ecession. Other economic

indicators, however, such as data on the housing market,

are tentatively signalling a

ecovery this summer. The figures indicate that the

easing of US monetary policy may be softening the impact of recession. Orders for durable goods – those most sensitive to interest rates – fall only 0.3 per cent in February compared

with 2 per cent in January. Most analysts are likely to reserve judgment on the sever-

ity of the recession until Fri-day when the March employ-

Grumman cuts jobs

Grumman, the US aerospace

and defence group, is to cut its workforce by about 1,900 jobs this year, with 600 to 700 of

the cuts coming through non-replacement and the rest

through redundancies, Reuter

reports from New York. The

ment figures are due.

orders

Washington

The report was written by Ms Wendy Dobson, a Canadian economist and former senior civil servant or "sherpa" at G?

The present G7 members are the US, Japan, Germany, France, Italy, the UK and Canada. The study says a Group of Three would be a "more manageable and effective institution". It would be feasible as soon as the European Community achieved its planned economic and monetary union. Europe would be represented by the president of the new Buropean central bank and by a single, rotating finance min-ister from member countries. Economic Policy Co-ordina-tion: Requiem or Prologue? Institute for International Eco-nomics, 11 Dupont Circle, NW. Washington DC. \$11.95

Collor turns up 'a new type of crime'

BRAZIL'S President Fernando Collor seems to have taken on more than he bargained for with his latest drive to

enhance his image.

What started as "a hunt against the maharajahs" (Brazil's overpaid and underworked civil servants) has turned into controversy over what the presidency claims is a \$4bn (£2.2bn) social security fraud. Action centres round the Rio-based National Social Secu-city Institute (INSS) which administers Brazil's social security and pension fund. The multi-billion-dollar fund, with 25m contributors and 13m ben-

eficiaries, has for 10 years been subject to fraudulent-claim inquiries.
Two weeks ago, when an opposition MP made public a list, produced by the fund, of 315 "super-maharajahs" receiving pensions of more than Cruzeiros 850,000 (£2,048) a month,

President Collor sent Mr
Antonio Magri, labour minister, to investigate.

But investigations by Brazil's biggest TV network

But investigations by Brazil's biggest TV network

showed many of those named were only receiving a fraction of the alleged amounts, and others had long since died. Top of the list, with an alleged pension of Cruzeiros 14m (£33,734) a month, was a former RAF pilot, who, it turned out, had received nothing for nearly a year and until then, had only been getting \$570 (£322). Police promptly arrested a group of alleged fraudsters led

by an ex-military-police lieutenant operating under cover of a private school, said to be giving lessons in falsifying social security claim forms.

"We have turned up a new type of crime in Rio," Mr Magri said. "Organised crime in the social security fund is enormous." The minister, under police protection after receiv-ing death threats, has until today to report, in line with a

deadline from the president.

Angered by the growing confusion, the president has dismissed all four directors of the fund, including its auditor, who claims he is being used as

AMERICAN NEWS

Menem's clean image burns as Argentina fida

A RGENTINA'S Catholic church said recently that corruption had always existed in the country. "except that it has become generalised now". Far from protesting the accusation from one of the most powerful sectors of society, a humbled President Carlos Menem said he

folly agreed.

An image of rampant corruption, compounded by two months of high inflation, has made Mr Menem's government deeply unpopular. While there is strong public support for his fourth economic stabilisation plan, implemented on Monday, Mr Menem is still struggling to convince a sceptical nation that he is also attacking cor-

He repeats almost daily that his privatisation and deregula-tion policies are reducing the scope for bribery and pleads for the public to help him fight corruption. So far this year he has fired three cabinet ministers and dozens of senior aides suspected of corruption and launched several corruption investigations.

investment incentives, or mal-administration of government

and 66 per cent believe Mr Menem's assault on it is only a

corruption that is undermining economic reform

Mr Menem considered corruption a serious problem only after the US embassy publicly complained in January that an unnamed official had asked an American company for a bribe. The scandal touched off a purge of ministers and aides close to Mr Menem suspected of corruption in the privatisa-tion programme, in awarding

But still he cannot rid the government of its reputation for corruption. A recent opin-ion poll found that more than half the population thinks cor-ruption has never been worse

John Barham on the

public relations exercise. No senior official has been charged with corruption, many individuals with doubtful pasts remain in government, while most of those Mr Menem sacked were dumped more for political reasons.

Argentines had hoped Mr
Menem, who took office in
1989, would decisively combat
perennial government corruption. Instead, the entire system of government has become even more discredited. Even Mr Domingo Cavallo, the economy minister, who is recognised to be as honest as he is supremely ambitious, is

struggling to regain the pub-lic's trust in the government. Corruption is both a cause and effect of Argentina's political and economic instability. A despairing justice ministry offi-cial said it was "a cultural phenomenon". An underpaid civil service with broad discretion-ary powers, combined with a weak judiciary and a history of insecure governments has allowed corruption to flourish in Argentina for generations.

A government that is both unable and unwilling to enforce the rule of law naturally for the life of law naturally.

rally finds it difficult to implement its own policies. By one estimate, only one in 25 Argentine families bothers to pay income taxes. A diplomat commented: This new stabilisation plan depends on the government having the political will to col-

lect taxes and control spend-ing, which it has never man-

because the machinery of government is so corrupt. The police, the military, the bureaucracy, the business community are all riven with cor-ruption. Financial managers demand "commissions" from banks in return for their com-

pany's deposits.

Twenty judges face charges of colluding with plaintiffs in an avalanche of class action suits brought against state companies in attempts to extort some \$9bn from the gov-

Mr Luis Barrionuevo, a trade union leader, explained in a celebrated radio programme last year how he and other labour barons habitually took kickbacks. Journalists are often paid to write flattering articles about companies or politicians. Foreign investors are warned to choose their local partners carefully and to

A diplomat said: "In most places when you buy someone he's yours. But here they don't stay bribed; they take money from both sides."

Corruption undoubtedly discourages foreign investment. However, Europeans are understanding of the "costs" of doing business. These costs may be tax-deductible for some foreign companies, though the Foreign Corrupt Practices Act forbids US companies from

bribing anybody.

The central bank hopes to recover more than \$100bn it "lost" during the 1980s through capital flight and a myriad of generally corrupt practices. It claims businessmen looted 80 per cent of the money. The "loss" dwarfs Argentina's unpayable foreign and domestic debts. Yet many of those implicated remain respected establishment figures.

Right-winger's murder raises fears of terrorist campaign in Chile

MR Jaime Guzman, a right-wing senator and supporter of Chile's former military government, was shot dead on Monday night by terrorists apparently seeking to destabilise the country's fledgling democracy, writes Leslie Crawford in Santiago.

Mr Guzman, 44, was the leader of the small but vociferous Union of Independent Democrate (IDD). He was

tary's 1980 constitution, which remains in force today.

Mr Guzman was a controversial figure in Chilean politics. He had recently voted against a constitutional amendment to allow President Patricio Aylwin to pardon political prisoners jailed under the 1973-90 military government. He had also claimed that the official report on human rights under the military, presented to the president last month, was Independent Democrats (UDI). He was a brilliant constitutional lawyer and the chief ideologue behind the mili-

flawed and inaccurate. Marxist guerflawed and inaccurate. Marxist guerrillas, and not the military, were responsible for provoking violations against human rights, he believed.

Mr Guzman was shot by two gunmen at point-blank range as he left Santiago's Catholic University, where he had been lecturing. He died in hospital. Responsibility for the attack was claimed by phone callers who said they were members of the Lautaro Front and the Manuel Rodriguez

Patriotic Front, two extreme-left guerrilla groups.

The government, however, is treating these rival claims with scepticism.
It believes that the assassination could have been carried out by right-wingers who have a vested interest in

seeing democracy fail in Chile. There has been an escalation of ter-rorist violence in Chile since President Aylwin published the independent report on the human rights

abuses committed under General Augusto Pinochet's dictatorship. Mr Guzman is the third fatality. A police inspector and a military doctor accused of supervising torture ses-sions have also been murdered. Gen Pinochet last week rejected the human rights report. He refused to ask forgiveness for the human rights crimes committed under his rule and denied that the report had any historical or juridical validity.

THE POWER OF BELIEF: No. 5 in a series

New ideas are everywhere. All they need is the environment to make them happen.

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and an enabling environment, everyone can contribute. Not just at Motorola, but also among our suppliers, customers and end users. Solutions can

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happening. Because creativity is constantly being encouraged.

Building On Beliefs



RARELY has the label of usinessman been so improbably applied as in the the case of Roger Cooper. Yet throughout his five-and-half-year captivity in Iran, this is how he has be described to the outside world.

Mr Cooper and 5 Mr Cooper, aged 55, is a com-plicated mixture of scholar and polymath adventurer from a colourful family of distinguished intellectuals and scien-tists. (His uncle was the poet and writer, Robert Graves). A convert to Islam on his first marriage to an Iranian, he is one of a handful of Emo-

of Iranian society.

He had lived in Iran for much of the 1960s and 1970s, surviving on a combination of journalism, translation, and consultancy. Until the 1979 Revolution, his house in downtown Tebran, close to the Prime Minister's office, was one of the city's more exotic venues. Here amid a profusion of worn carpets and dogs, Roger would cook for a polyglot group of invitees and autoinvitees, who on any day could include one or two western ambassadors, a visiting Persian scholar, Iranian lawyers and writers and a group of

peans with a profound under-standing of the Persian lan-guage and the complex nature

British lorry drivers. Whether it was the lorry drivers who had met Roger, unmistakeably English, riding on a bicycle in the terrifying Tehran traffic, the western ambassadors or local intellec-tuals, all sought advice in how to deal with the system (the rules of politesse, the pecking order, the small flatteries).

They also wanted access to his extensive contacts at all levels of society. Roger could manage to persuade the most reserved of Iranians to admit his private misgivings - espe-cially about the late Shah's dream of The Great Civilisa-

The Khomeini revolution obliged him to decamp to Lonfrom his press conference yes-terday does it seem prison has removed this. But if he carries any blame for unjust imprison-ment and his appalling ordeal, it is perhaps for having pre-sumed his own knowledge of the country and people would enable him to navigate the treacherous factional feuds of Ayatollah Khomeini's regime. At the time of his arrest in December 1985 he had entered

Iran acting for McDermott International, the US oil services company, and had over stayed his visa deadline. But he had also just used his charm and skills to convince the revolutionary authorities to advertise in a special Finan-

cial Times survey on Iran.

As he said yesterday, in many ways he presented the ideal identity-kit on which to pin a spy charge. He had studied at Oxford, had become involved as a student in the Hungarian uprising of 1956 (the Hungarians briefly imprisoned him), he did his national service in the British Army's intelligence corps and then went on to study Farsi, Iran's principal language. During the Shah's rule, he was in no way connected to the regime; but on occasions translated official documents (he continued his translations in prison).

The spying charges were never proven or indeed made public by the Iranians. It was typical of Mr Cooper's litigious obstinacy to continue challenging this absence of proof and during the past two years he has consistently campaigned to prove his innocence according to Iranian law. It is still therefore unclear why he was

In 1985 when he returned on this particular occasion, copies were circulating of a report he had written in the UK on the persecution of the Bahai religious minority in Iran. He also may have fallen victim to internal rivalries, provoking what was originally a fairly

don; but he never lost his curi-osity or affection for Iran. Nor

in the number of people fleeing reports from Geneva.

Roger Cooper | Iraqi 'front men' protest their innocence

By Jimmy Burns, Andrew Jack, Christina Lamb, Clay Harris and Paul Abrahams

statements, fax messages, and phone calls echoed around the pnone-caus echoen around the world yesterday as companies and individuals reacted with anger and apprehension to their inclusion in a US list of alleged "fronts and agents" of the Iraqi government.

On Monday, Mr John Robert the US treasury secretary.

son, the US treasury secretary, said that naming the 52 busi-nesses and 37 individuals struck a blow at Iraq's subterstruck a now at read s sinter-ranean network in the world of arms trading and clandestine-financial operations.

The list included a number

of companies whose assets have already been frozen or against whom legal proceed-

ings are under way. But it also appears to have included substantial errors of detail, not least the naming of companies who are so con-vinced of their innocence as to be prepared to take the US government to court in order to

Those claiming innocence

yesterday included Mr Joaquim Ferreira Amaro, president of the Banco Brasiliero-I-raquiano (BBI), who said he intended to sue the US for "compensation for damage to

our honour and credibility The US Treasury has named Mr Farreira along with six of his staff, past and present on its list. But the bank president, whose institution is controlled equally by the state-owned Bank of Brazil, the country's largest bank, and the Iraqi state-owned Rafidain Bank, insisted yesterday that in nine years of operation in Brazil the bank had never financed arms exports or undertaken any illegal operation for the Iraqi gov-

He added that all financing to Iraqi companies importing Brazilian products had been cut off after the trade boycott was announced in August.

Mr Ferreira said: "I was completely stupefied by the news. The US Treasury can't just tutions and people and publish them in the press without proof it seems they just picked on names of any institutions connected with Iraq which had accounts in the US.

Similar sentiments were expressed yesterday by British companies which make up the majority of the companies listed on Monday.

Professor Peter Toyne, chief executive of Liverpool Polytechnic, which is a shareholder

in PMK, one of the companies named, said he was considering contacting President Bush and requesting a formal apology.
Aided by grants from the UK's Department of Trade and Industry, PMK was set up by the polytechnic with two men

bers of its electronics faculty to

provide equipment for researchers at the University of Technology in Baghdad to make silicon chips.
Professor Toyne and senior
executives of Qudos, the subcontractor to PMK on the same

project also on the US list, said that they had obtained full clearance on the project both from the DTI and the US Department of Commerce. Because the companies depend on US technology, they

now fear they could go out of business unless the US administration clears them from the Fears of irreversible damage to future business was shared by several other companies yesterday including. Reynolds and Wilson, a UK engineering

company whose Iraqi-born owner Dr Faiz Nahah yesterday repeated denials that he had done anything illegal.

Mr Nahab said last night:
These allegations are hurting the approximation of the said said last night: the company... We therefore look towards the British government for protection against unfounded accusations that, we have no doubt, will result in a detrimental effect on the company business with banks

list by the US Treasury is in some instances so vague that concerns with no links whatsoconcerns with no units whatso-ever with Iraq appear to have been caught up in the contro-versy. Some companies have either been misnamed or no longer exist.

The administrators and for-

mer directors of Dominion international Group, a UK based financial services and property group which col-lapsed in January 1990 were among those perplexed by their inclusion on the list.

Price Waterhouse, the accountancy firm which has been responsible for Dominion's affairs for the past 14 months, said the company had had no dealings with lead since it was placed in administration on January 22 1990. One executive of a small UK

company named on the US list summarised the mood last night: "I can't understand what the hell is going on... where are the big names that traded with Iraq?"

Bush holds back on Middle East visit

By Peter Riddell, US Editor in Washington

PRESIDENT George Bush is delaying a decision on a white to the Middle East until he sees the outcome of preliminary initiatives in the region involving senior US officials.

The White House confirmed

yesterday that Mr Brent Source croft, the president's national security adviser, had visited Saudi Arabis for two days tast week at the request of Eing Pand. It is not clear whether he visited any other countries.

Apart from the Iraqi dviji war, Mr Scowcroft is believed to have discussed some of the ideas on Guif security arrangements and the Arab-Israel ments and the Arab-Israel peace process which Mr Janes Baker, the secretary of state-raised during his trip to the region in mid-March.

President Bush had been planning to visit Saudi Arabia Kuwait, Egypt and possibly Israel towards the end of this month. But none of the usual month. But none of the negation advance planning has taken place and administration officials are reluctant to go ahead with the trip unless there are signs that substantial progress can be achieved, notably vis confidence building moves

between Israel and Arab states.
In particular, the US is looking for some moves by Israel in relation to the Pales-tinian problem which might be co-ordinated with positive actions by Arab countries. But there has been some friction between the US and Israeli governments over the tough actions taken by Israel over Palestinian unrest.

It is possible that Mr Baker may make another trip to the region before Mr Bush decides on his plans. Mr Bush wrote over the

weekend to the Emir of Kuwait stressing the need for political and economic reform in the country. There were reports that the president urged the Emir to allow a more pluralistic system in Kuwait and referred also to the desir-ability of elections. A White House official said obviously the US was "for democracy.

We'd prefer change but the
pace of it is for the Kuwaltis
themselves to decide."

Reuter adds from Riyada: Iraqi soldiers have crossed into a security buffer zone near the Iraq-Kuwait border and have been asked by US troops to pull back

The incursion, the first of its kind since Gulf War hostilities halted on February 28, took place just south of of Umm Qasr. A US army spokesman to withdraw quickly.

Information provided on the bring accusations against insti-Saudi Arabia said to have boycotted some banks

By David Barchard

ROYAL BANK OF CANADA said yesterday that it was investigating reports that it and five other banks have been placed on an unofficial boycott list by Saudi Arabia. SAMA, the Saudi Arabian Monetary Authority, the kingdom's central bank,

is understood to have told Saudi Arabia's 12 banks to consider carefully Arana's 12 banks to consider careauty before doing business with six foreign banks which it feels behaved disap-pointingly during the Gulf crisis. Apart from Royal Bank of Canada,

Nasser son freed

on terror charge

By Max Rodenbeck in Cairo

A CAIRO court vesterday

acquitted Mr Khaled Abdel

awaiting the court's verdict), son of Gamal Abdel Nasser, the late Egyptian President,

of involvement in a terrorist

cell. But the state security

court passed lengthy prison

sser (pictured right

the six include Tokai and Sanwa of Japan, the Bank of Montreal, the Bank of Taiwan, and the International Commercial Bank of China, also based in

"We have not been officially informed of any decision but we are looking into the situation," a spokes-man for RBC said last night. SAMA first expressed misgivings about some foreign banks in January when it held a meeting with Saudi commercial banks in Riyadh to discuss

how to handle foreign banks which had declined Saudi business in the wake of the Iraqi invasion of Kuwait.

All banks in the Gulf and the Arahian peninsula were hit by a lack of international confidence after the inva-sion, but the Saudis believe that there were never good grounds for foreign banks reducing their level of activity with banks in the kingdom.

At the time, French as well as Japanese banks were believed to be on the list which had offended the Saudis.

Several possible responses were considered at the January meeting, including a formal boycott. It appears that the Saudis have decided on an unofficial boycott, through verbal instruc-tions to their banks.

"There is nothing official, nothing in writing," one Saudi Arabian joint ven-ture bank said this week. "They simply contacted us and said these six banks treated Saudi banks very badly during the crisis and we think you should think twice about dealing with them."

ices on nine mem of Egypt's Revolution, a group alleged to have carried out attacks on Israeli and motiveless arrest into long term incarceration. American diplomats in Egypt. The convictions included UN fears refugee flood life imprisonment for ring-leader, Mahmud Nurebbin and followed a 39-month trial Khaled Abdel Nasser, the The United Nations' main refugee body said yesterday it was bracing for a dramatic rise Commissioner for Refugees. Mr Faubert said at le 50,000 people had already it Mr Faubert said at least 50,000 people had already fled eldest son of the charismatic pan-Arabist, who led Egypt from 1952 to 1970, fled into into southern Iran to escape violence in Iraq, Reuter fighting in southern Iraq. "Before the Gulf War we made exile when the group was rounded up in September, 1988. His alleged help in financing the group attracted Current events are likely to contingency plans for about trigger a major influx of refu-gees, particularly into Iran and 35,000 refugees in Iran. That figure has already been overthe sympathy of leftist ert of the office of the UN High ready for 100,000." President Mubarak.

Hurd seeks to rekindle Hong Kong handover talks

By Angus Foster in Hong Kong

Hong Kong yesterday pledging to "go to the heart of the mat-ter" and tackle the slow prog-ress on arrangements for the colony's return to Chinese sovereignty in 1997.

But he damped speculation about a breakthrough on Hong Kong's huge airport and port development projects, a source of friction with China. "Breakthroughs don't happen very often in life," he said.

Mr Hurd said the main pur-pose of his five-day visit to Peking would be to rekindle provide the first test of opinion on Jardine's

mine from making a working profit.

By order of the board

per: DJD Ross

3 April 1991

profit at gold prices of less than R50 000 per kilogram.

General Mining, Metals and Minerals Limited

Manager: Administration and Secretarial Services

MR Douglas Hurd, Britain's progress on the handover. is to happen smoothly".

There was a choice between Most questions on the translco-operation and "the kind of snail's pace we have been in in the last year or so in all those

Stilfontein Gold Mining

Notice to shareholders

In November 1989 the mining operations at Stilfontain first made a working loss. Since then, despite

a major restructuring of the mine, the falling gold price and high level of inflation have prevented the

In the face of these difficulties, the mine reduced its underground production and labour

complement by some 70 percent over the last 2 years. Up to now it has been possible to place the

complement by some 70 percent over the last 2 years. Up to now it has been possible to place the majority of those affected in positions at other mines, but this is becoming more difficult in the present economic climate, it is therefore with sincere regret that the Board of Stiffontein announces that it has been decided to cases underground mining operations, and this process should be completed by the end of this year. The milling of the surface rock dumps will continue for as long as this operation is profitable, which could be for more than three years. Continued attention will be given to the possibility of the company participating in other mining investments in the area.

The fundamental problem is that the ore reserves on the Vaal Reef horizon are almost exhausted, and mining operations are increasingly dependent on the exploitation of the Vantersdorp Contact Reef (VCR). This reef was relatively unexplored and, in June 1990, your Board decided that R5 million should be used to develop promising areas of the VCR to determine whether the reef

could support a profitable mining operation. This work has now been completed and, although payable patches of reaf were found, the overall payability of the VCR is too low to sustain the mine in

If assistance is forthcoming, Scott and Margaret Shafts will be maintained in operating condition so

that pumping can continue to prevent underground water running into neighbouring mines. Rehabilitation of the surface area is already underway and this work will continue.

Company Limited

tion, such as those on land use, air agreements and a court of final appeal, are handled by the Sino-British Joint Liaison co-operation with China if 1997 Group. But the group has made

Chinese for the delays.

Mr Hurd's comments on the airport project, yet to win Peking's approval, were per-

JARDINE MATHESON LONDON LISTING PLAN CHALLENGED

Jardine Matheson's controversial proposal to shift its primary listing to London may be debated by Hong Kong's Legislative Council, Angus Foster writes. "exempt listing" plan.

Mr Stephen Cheong, a prominent businessman with ties to China, is pushing for a debate later this month and will urge the Hong Kong A debate could add a political angle to an argument which so far has been between Jardine and Hong Kong's regulators. It could also government not to bow to pressure to give Jardine, or any other company, special privi-leges. "You can't have your cake and eat it," Mr Cheong said.

little progress since the 1989 Tiananmen Square crackdown and the British side blames the

China also fears the projects could threaten Hong Kong's financial stability.

Mr Hurd said he was not

thinking in terms of concessions to the Chinese and restated the British position of allowing consultation with China but not control by it in the run-up to 1997. China had asked for guarantees on the airport, such as a commitment to keep Hong Kong's reserves above HK\$50bn by 1997.

ceived as backpedalling. Peking objects to the HK\$127bn

(£9.4bn) airport and port projects because of their cost.

NEWS IN BRIEF

Peking trims taxes to lure investment

LI PENG, China's prime minister, yesterday presented a new tax law to keep China competitive in attracting foreign investment, Reuter reports from Peking. Foreign diplomats and businessmen said that while the new law was a step forward, other new tax regulations planned separately may make it harder for foreign companies to work here. The new income tax law charges all foreign companies - except those eligible for special conces - at a 33 per cent tax rate.

Soviet-Chinese frontier deal near China and the Soviet Union have nearly completed talks about their lengthy, disputed frontier and an agreement could be reached quite soon, Mr Alexander Bessmertnykh, the Soviet foreign minister, said yesterday, Reuter reports from Peking. Speaking at the airport before leaving for home, Mr Bessmertnykh said agreement was still needed on only eight sections of the nearly 4,300-mile frontier, one of the world's longest.

Vietnamese oil success

A joint Vietnam-Soviet petroleum venture has achieved surprising outputs, yielding 11,000 tonnes of crude oil a day during the last 10 days of March, Hanoi newspapers reported yesterday, Reuter writes from Hanoi. In the first quarter of 1991, Vietsopetro produced 796,800 tonnes of crude oil, 28,800 tonnes more than projected and an increase of 62 per cent over the same period last year.

Japanese mission for S Africa Japan's business organisation, Keidanren, will send its first mission to South Africa this month amid calls by businessmen for Tokyo to lift economic sanctions, Reuter reports from Tokyo.

Ethiopian city taken

Ethiopian rebels said yesterday they had captured the capital of Wollega province, 125 miles west of Addis Ababa, Reuter reports from Nairobi.

Hopes high for Angola peace talks breakthrough

By Julian Ozanne in Nairobi

PEACE TALKS between the Angolan government and Unita rebels aimed at resolving the country's devastating 16-year-old civil war resume today near Lisbon.

Hopes are high for a break-through in one of Africa's most destructive conflicts which has suffocated the vast economic potential of the country and wrecked normal life. Diplomats in Luanda say a

preliminary ceasefire could be signed. The talks are being bro-kered by the Soviet Union and US, which have backed the government and the rebels respectively since 1975. Both are eager for a ceasefire

but problems remain over an election timetable, with the government pressing for three years and the rebel Unita movement calling for 13 months.

A United Nations observer will be at the talks to advise on the technical aspects of a However, observers in

Luanda emphasise that a ceasefire will merely be a first step in a long and complicated process. The transition to peace and multi-party democracy is fraught with dangers, particularly the disarming and demobilising of the armies. But a ceasefire would allow a

start to be made in repairing the legacy of economic and human destruction left by years of intensive military struggle fuelled by South African and Cuban troops and Soviet and US arms.

Angola's vast economic potential in agriculture, minerals and oil is undeveloped. Eighty per cent of the countryside is insecure for

An estimated 60 per cent of foreign exchange earnings has been spent on the war effort

agriculture, the rural trade net-work has disintegrated and the country, once a food exporter, has been forced to import food to feed the urban areas. An estimated 60 per cent of foreign exchange earnings, about \$3bn last year, has been spent on the war effort. Huge external debts of about \$7bn, including \$3.5bn.\$4bn owed to the Soviet Union, have built

According to the United Nations the estimated cost to Angola of the war between 1980 and 1988 was \$27bn-\$30bn as a result of excess defence costs, higher energy costs, loss of merchandise exports, excess transport costs, loss of transit traffic revenues, remittances and rural production and increased expenditure on hundreds of thousands of people displaced from their homes. Bridges, roads, railways, ports and factories have been under constant rebel attack. A quarter of primary health and educational units have been

blown up and a further 50 per

cent rendered inoperative by

shortages of drugs and person-nel. Three quarters of small town and rural water supply systems have been destroyed.

The human cost of the war has been equally severe. At least 50,000 people have had one or more of their limbs blown off, mostly by the thou-sands of land mines which litter the countryside. Angola's amputation rate is believed to be the highest in the world. According to the UN at least half a million people died, either direct victims of the fighting or as a result of war-related famine and the collapse of medical services and high rates of malnutrition. At least 600,000 people are displaced and 50,000 children orphaned or separated from their fami-

Afghan city hit by Scud missiles

AFGHAN government forces retaliated for the humiliating loss of Khost garrison by firing four Scud missiles at the city and killing at least 10 people, mujahideen rebels said yester-day, Reuter reports from

It was the first military response by the Soviet-sup-ported government in Kabul since heavy bombing on Sun-day night, Mr Najibullah Lef-raie, the mujahideen information minister, said in the Pakistan frontier city, Pesha-

war.
President Najibullah implicitly acknowledged the fall of Khost on Monday night when

he declared on television and radio that yesterday would be a national day of mourning for those who died.

He repeated charges that Pakistani artillery and armour had taken part in the assault on the garrison, which lies just 15 miles from the Pakistan bor-Pakistan has rejected the

allegation.
Unconfirmed reports said some government forces had been sent to the Paktia provincial capital Gardez which is between Khost and Kabui Kahul

A western diplomat said there was no sign they were

preparing a ground offensive to retake Khost, which had with-stood almost constant slege in 12 years of civil war. Khost is of little strategic value, but Mr Najibullah could

make life untenable there for the victors if he wanted.
Mujabideen sources in Miranshah, the Pakistani town ansuan, the rakistani town opposite Khost, said there were signs of trouble growing between the various Afghan factions that took the garrison. Three groups - commanders is led by Mr Jalaluddin Haqqani, tribal chiefs and the Afghan

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Bush hold back on Middle East visit

By Poter Ridden, 455

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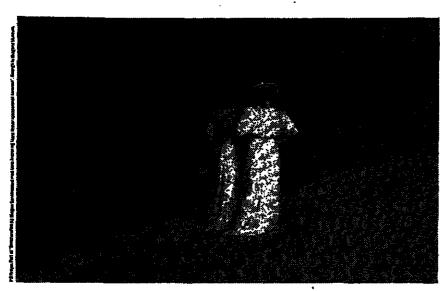
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WORLD TRADE NEWS

Computer groups in worldwide link-up

SIX large computer companies yesterday launched a joint proj-ect to ensure that documents ect to ensure that documents containing a mixture of text, diagrams and pictures can be sent around the world from one type of computer to another.

The companies say they will develop software to facilitate the free exchange of documents by

1993. The software will then be licensed to other companies and computer system developers. The six participants are IBM, Digital Equipment Corporation and Unisys of the US, Groupe Bull of France, Siemens Nixdorf of Germany, and ICL, the UK-

Fujitsu of Japan.
The six have formed the Open nocument Architecture Consur-tium, based in Brussels. They hope to overcome the problems computer users have in sending

Setting up the consortium is part of a move throughout the industry to "open standards", enabling computers made by different manufacturers to commu-nicate with one another.

documents from one system to.

The six say electronic transfer of text and pictures is hampered by lack of consensus on how data should be stored and dis-

based company owned by tributed Standardised software would mean that both sender and receiver would see exactly the same image. Users would not have to retype or reformat documents received from a dif-

ferent system.

The consortium says the software will be especially useful for teams based in different locations, who compile, edit and proof-read books, catalogues and

The consortium has been set up as a European Economic
Interest Group (EEIG).
EEIGs are sponsored by the
European Community to bring
together companies with com-

mon interests. Other EC research projects have been plagued by whether to admit non-European-owned companies. ICL was last week excluded from three projects sponsored by the Joint European Submicron Silicon (Jessi) initiative, a semiconductor research programme.

ship was not limited to Europe-an-owned groups and it would welcome applications from other companies. The project will be paid for entirely by the partici-

The consortium said it could not yet forecast the cost.

research programme. The consortium said member-

'Earth summit' charter for leaders

WORLD leaders will be expected to sign a charter and a work programme for dealing with global environmental issues at a 12-day "earth sum-mit" in Rio de Janeiro in June

Mr Maurice Strong, a Canadian businessman who is sec-retary-general for the conference, said yesterday that the measures adopted would call for significant changes in economic hehavious at national industrial and individual levels and in the factors that moti-

The United Nations Conference on Environment and Development (Unced) is planned as a more ambitious follow-up to the 1972 Stock-holm conference which put the

NEWS IN BRIEF

Commission extends

duties on sweeteners

The European Commission has extended for up to two months

the high import duties imposed last November on US- and Japanese-produced aspartame, a low-calorie sweetener, it says, Reuter

reports from Brussels.

In its statement in the EC's official journal, the Commission

said the duties, which have raised the EC import price by about 70 per cent, would stay in place until the end of May.

The Commission must decide by then whether the duties, used

to prevent alleged dumping of the sweetener on EC markets, will

The Commission last year imposed a duty of \$38 a kilo on imports from the US producer Nutra Sweet, a wholly owned unit of Monsanto, and \$41 a kilo on aspartame, made by Ajinmoto Co

A Turkish-Soviet joint venture company hopes to encourage \$150m of trade between the two countries this year, a board

member said, Reuter reports from Istanbul. Soviur, based in Istanbul, has capital of TL2.5bn (\$692,420) and is a joint venture

between Cukurova Holding and Neshpromtechnobmen, a Soviet

The company has imported mineral ore and steel products from the Soviet Union and exported earthenware products, shoes and

foodstuff since its launch in November. In 1990 trade between the e to \$17

Japanese team to visit S Africa

The Federation of Economic Organisations (Keidanren), a group of Japan's top business leaders, said yesterday that it would send a mission to South Africa later this month to study investment and other conditions, AP-DJ reports from Tokyo.

Federation officials said the mission, led by Bank of Tokyo Vice-President Tamotsu Yamaguchi, would leave on April 20. During the week-long visit, they said, its members would meet government, congressional and black leaders in South Africa and study investment, economic and other conditions in that country.

Korean groups set up in Peking

Five more South Korean companies have received permission from the Foreign Economic Relations and Trade Ministry of China to set up branches in Peking, company officials said yesterday, AP-DJ reports from Seoul.

Lucky-Goldstar International, Samsung Co., Ssangyong Corp., Koryo Trade International and Pohang Iron and Steel Co. were characteristics.

given verbal approval for Chinese branches from the Chinese ministry recently, officials added. Sunkyong Corp. has been the only South Korean company operating a Peking branch. South Korea and China have exchanged trade representative offices, despite the lack of official diplomatic relations.

The New Zealand Dairy Board's Soviet Union trading arm, Sovenz, is negotiating a multi-million dollar deal to trade dairy products for coal, Reuter reports from Wellington. Mr Bruce Gaffikin, Sovenz managing director, said the deal with the southern Siberian region of Kemarova, worth \$30m to \$50m, would see Sovenz sell Soviet coal to Asian and European countries and take the money as payment for New Zealand dairy and most recoducity.

meat products.

The Soviet Union has about \$135m in unpaid trade debt to the

Dairy Board. The board, a producers' co-operative, said last month that it was confident a \$260m butter sale to the Soviet

Japan-Soviet trade could double

Japan could double trade with the Soviet Union and equal Germany as Moscow's biggest trading partner if a territorial dispute with Moscow can be settled, a leading expert on the Soviet economy said, Reuter reports from Tokyo.

Mr Kazuo Ogawa, vice-director of the Institute for Soviet and Eastern European Economic Studies, said in a lecture that Soviet-Japanese trade stagnated in the 1960s because official Japanese credits were cut off after the Soviet invasion of Afghanistan.

Tokyo is maintaining its suspension of credits until Moscow returns four islands off northern Japan seized at the end of the Second World War.

Mr Mikhail Gorbachev, the Soviet president, is under intense pressure to make some concession on the territorial dispute during his visit to Japan which starts on April 16.

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Dairy products-for-coal deal

Soviet-Turkish trade venture

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environment on the international agenda.

Already dubbed the "earth

summit", the Rio conference is expected to move environmental matters, such as climatic changes, pollution, the protection and management of land resources and the maintenance of biological diversity, into the centre of international economic policy and decision mak-

ing.

A "business council for sustained development", comprising 40 to 50 chairmen or chief executives strongly committed to the market economy, has been put together, to promote participation by industry. Chaired by Mr Stephan Schmidheiny, Swiss industrial-ist, it includes Volkswagen's

several business leaders from the Third World.

Speaking at the second of four meetings planned by the Unced preparatory committee, Mr Strong stressed the need for world leaders to sign an earth charter or "statement of environment and development principles to govern the con-duct of nations and peoples

towards each other.

A work programme, Agenda 21, running into the 21st century, would go beyond the usual action plans approved in the past by UN conferences. It would set out the objectives, institutional responsibilities

Japanese farm lobby

Asea Brown Boveri, Allen Jacobson of 3M, Shinroku Morohashi of Mitsubishi and costs of specific proposals to be approved by the conference. It would be accompanied by an agreement on the provi-

by an agreement on the provi-sion of financial resources.

Papers submitted at the pre-paratory committee's present meeting included the elements of a global strategy to protect the atmosphere and control climatic changes.

But the papers have also introduced ideas on the linkages between poverty and the environment, debt problems and ecological degradation, intended to ensure a full contribution to Uneed from the tribution to Unced from the developing countries.

Mr Strong said that at least 125 countries had started pre-paring national reports, for which the deadline is July 31.

S Korea records third monthly trade deficit SOUTH Kores recorded a trade

SOUTH Kores recorded a trade deficit of \$1.50m in March, the third consecutive month of deficit, the Trade and Industry Ministry announced yesterday, AP reports from Seoul.

The deficit marked a 70 per cent increase on that of \$660m

a year earlier. However, the March deficit was the narrowest of the past three months. The trade gap totalled \$1.57hn in January and \$1.73bn in February.

The trade deficit for the first quarter now totals a record \$4.45bn - already 63.6 per cent of the government's origi-nal year-end deficit projection. Officials said the country's trade balance was likely to improve in the latter half of the year when exports are expected to rise with an improvement in the world economy, including that of the US, following the and of the

Gulf war. Gulf war.

They also said that South
Korean exports to the Persian
Gulf region would be strong
because of post-war reconstruction efforts there.

Exports to the Soviet Union will also rise because of the \$2bn worth of trade-tied loans negotiated with Moscow, In March, South Korean exports amounted to \$5.74bn.

exports amounted to \$5.740h, up 9.1 per cent from a year ago, while imports went up 16 per cent to \$5.9hn on a customs clearance basis, according to the ministry.

South Korean exports in the first quarter rose by 10.2 per cent from a year ago to \$15.33bn, while imports jumped 25.1 per to \$19.78bn.
Officials blame the sharp rise in imports in the first quarter on a surge of crude oil imports at high prices in the first two months of the year, plus continued imports of capi-tal and consumer goods.

They said, however, that they were encouraged that exports grew significantly in exports grew significantly in the first quarter, the first double-digit growth since the last quarter of 1988. Officials said South Korean export competitiveness has improved recently, especially

because of the national cur-rency's depreciation against the Japanese yen and major western currencies.

· South Koree's car exports increased to 69,127 units in the first three months of this year, up 10.9 per cent from 62,352 a year earlier, heuter adds from Seoul.

The improvement was due to a rise in exports to Europe, according to provisional figures from the Korea Automobile Manufacturers' Associa-

cially east European countries, increased sharply due to a suc-cess in developing markets," one association official said. South Korea exported 4,368

firm on rice imports aides, Mr Kaifu will tell Mr Bush that Japan is ready to co-operate on rice imports in order to facilitate a successful

end to the Uruguay Round of farm trade talks under the

General Agreement on Tariffs and Trade (Gatt). The offer is

aimed at placating growing US indignation over Japan's closed markets – a major item on the

Last month, Japanese offi-cials warned US rice industry

officials that they faced prose-cution if they continued to dis-

play American rice at an inter-national food fair near Tokyo.

US agriculture secretary, Mr

Edward Madigan, in a letter to

his Japanese counterpart on March 21, severely criticised

Japan's protected rice market and called Tokyo's threat against the US rice officials a

serious affront to American

farmers. In the letter, Mr Madi-

gan said: Two of my daugh-ters drive Japanese cars. All of

made televisions, cameras, radios and even telephones made in your country. This

week, my wife purchased a

Panasonic vacuum cleaner at

summit agenda.

JAPAN'S agriculture minister, Mr Motoji Kondo, under pressure from Japan's powerful farm lobby, said he hoped Tokyo would not give in to Washington's demands to open up the country's protected rice market. Reuter reports from Tokyo.

Mr Kondo has repeatedly urged the prime minister, Mr Toshiki Kaifu, not to make any concessions on rice imports when he meets US President George Bush in California on Thursday. "I believe that the prime minister will take the exact same line as he has in the past," Mr Kondo told

reporters. But Mr Kaiin's aides, prepar But Mr Kaiin's aides, prepar agenda. ing Japan's summit agenda, say that rice is up for discussion in California, Mr Kondo's views, they say, represent the farm lobby at a critical time just before nationwide elections for regional governments.
We have regional elections politicians are concerned that a rice concession would dam-age the ruling party's image," a Foreign Ministry official said. "But there's no way we can sprid taking a compromising

avoid taking a compromising stance on rice," the senior offi-

According to government

the same time as our producers were being barred from an educational display in your coun-

KUWAIT AIRLIFT SUCCEEDS



Two Ruston power generating units provided by European Gas Turbines and supplies from The Biwater Group for the "BRIT Camp", (Amec/Biwater joint venture), urgently needed in Kuwait, were stranded at London Stansted airport due to the failure of transport arrangements, made by a previously appointed transport company. World Aviation learned of this on Monday, 18th March and within twenty-four hours had arranged for the World's largest commercial cargo aircraft, the Antonov AN-124, to land at-

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cars to east Europe in the first two months of this year, nearly half of last year's total exports to the region, he said.

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he Trade and Industry announced yesterday, rts from Seoul. Ficit marked a 70 per rease on that of \$669m

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also said that South exports to the Persian from would be strong of post-war recon is to the Soviet Union o rise because of the rth of trade-tied loans

ed with Moscow. arch, South Korean amounted to \$5.74bn, per cent from a year le imports went up is to \$6.9bn on a cussarance basis, accord. ie ministry. Korean exports in the

om a year ago to n. while imports 25.1 per to \$19.78bn. als blame the sharp imports in the first on a surge of crude oil at high prices in the months of the year, consumer **goods**. ere encouraged that grew significantly in it quarter, the first

lgit growth since the rter of 1988. competitiveness has d recently, especially of the national cu depreciation against ancse yen and mag currencies.

5 Korea's car exports of to escapt units in I three months of this p 10.9 per cent from a vent carlier, Reuter aprovement was due to

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irta to farope, espest European countries. d sharply due to a sw developing market sclution official said hores exported 4.38 und Europe in the first on this year. unit of heat year's total to the region, he said.

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SE CONTACT!

NGLAND

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PAY APRIL 3 1991

By David Churchill, Leisure Industries Correspondent Rores recorded a trade f \$1.5hn in March, the insecutive month of LEADING multiple travel agency chains are making contingency plans to provide a consumer guarantee system in case the Association of British Travel Agents (Abta) falls apart under the tensions imposed by the latest round of

travel trade failures. The move follows concern in the travel trade that further bankruptcies of small travel companies are inevitable this summer and will stretch Abta's financial ability to offer a total consumer protection

Abta yesterday insisted it was solvent and confirmed that it had sent audited accounts to Mr Edward Leigh, consumer affairs minister at the Department of Trade and Industry, at his reque

The eight largest travel agencies, which last year formed the Multiple Travel Agents Association, are this week finalising details of a bonding scheme for their members to guarantee any holidays booked through them. These agencies, which include American Express,

SEVERAL UK companies have

won attractive European Com-mission loans designed to stim-

plate investment and help cre-

ate jobs in regions stricken by unemployment in the coal and steel industries.

Two of the largest loans, made under the provisions of the European Coal and Steel Community scheme (ECSC), have been awarded to the

Tesco and Argyll Group food retailing chains, provoking annoyance among some com-petitors who feel the loans rep-

resent an unfair commercial

Tesco has received a £73.8m

By John Thornhill



Travel agencies prepare

plan to protect customers

Edward Leigh: thought to be unwilling to assume Abta role

Thomas Cook and Hogg Robinson, are worried that Abta's decision to pay for the recent collapse of Sun Living and other school holiday travel companies by imposing a levy on its members could cause the association to break up. This levy, raising some £1.1m immediately and a further £2.2m in July, has been

loan to help finance the con-struction of nine projects in Wales, while Argyll Group,

which runs the Safeway, Presto and Lo-Cost supermar-ket chains, has been granted a

£13m loan to develop 22 stores and a distribution centre in

Scotland. Tesco's nine projects

will lead to the creation of 2,489 jobs, Argyll's 1,100. A spokesman for J Sains-

bury, the UK's biggest grocery chain, commented: "One must

question whether the original

objectives of these loans are really being met." ECSC loans are made on

more favourable terms than

Brussels to help create jobs

strongly criticised by both large and small travel agencies

and tour operators.

Abta's problem is perceived as its unwieldy organisational structure. It has almost 3,000 travel agencies in membership

travel agencies in membership but the eight largest account for nearly two-thirds of all holidays sold.

The leading tour operators are also thought to be concerned at Abta's handling of its latest crists and the need for a 70 per cent levy on their subscriptions.

Mr Leigh, the consumer affairs minister, is now expected to come under pressure to provide a government-backed protection scheme that covers rail, ferry and coach travel as well as charter air holidays.

The government has to The government has to

implement by the end of next year an BC directive on pack-age holidays which provides greater protection for all forms of holidays. Although Mr Leigh commercial vehicle market Its UK workforce has already been cut from 7,095 at the end of 1989 to 6,491 at the end of 1990, and it is now expected to fall further to around 6,000 is understood to be unwilling to take over Abta's role, he may be forced to do so if fur-ther travel companies collapse by the end of this year. The company suffered a net loss of F1228m (after extraordinary items) last year and was forced to cut its

those generally obtainable and

Tesco's five-year loan has been made at below the London

Inter-Bank Offered Rate. "It is cheaper than we could borrow elsewhere," Mr Roland Ager,

Tesco's company secretary, confirmed yesterday.

European Commission explained that "as long as com-

panies create permanent jobs in designated areas then they

Tesco superstore is more than £15m so the EC loan will pro-

vide well over half the total

The average cost of a

are all eligible too".

But a spokesman for the

workforce in the UK, the Netherlands and Belgium by 1,262 to 15,390 at the end of 1990 from 16,782 in 1989. UK food chains win loans from House price

A modest recovery in the housing market may be under way according to the latest monthly survey of UK house prices by Nationwide Building Society. Average UK house prices rose by 0.7 per cent to 258,053 in March. Prices have risen one per cent since the beginning of the year.

rise detected

Arts Council fears cuts

UK NEWS

BRITAIN IN

DAF cuts

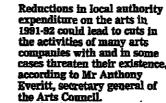
jobs at UK

DAF, which is 16 per cent

owned by British Aerospace, has plunged sharply into loss in the face of the deep

recession in the UK

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"The situation is more serious than I anticipated.' he said. "Certain local authorities, like Derbyshire, are winding up their arts departments, reducing their expenditure from £450,000 in 1989-90 to nothing." Mr Everitt made clear that

subsidiary the Arts Council would not Leviand DAF, the subsidiary be able to make good any shortfalls in funding. Deyind DAF, the Sussinary of DAF the Dutch truck maker, is planning to cut a further 205 jobs from its UK workforce this year.

Economy hit by cut in lending

The weak state of the economy has been highlighted by figures indicating a sharp slowdown in the lending by the UK learing banks. The Committee of London

and Scottish Bankers said sterling lending by its member banks to the UK private sector rose by a seasonally adjusted £2.7bn in the three months to the end of February, compared with a rise of £6.7bn in the previous three months. The increase in lending was the smallest over a quarter since the committee started recording data in this form

Further aid for Sudan

Mrs Lynda Chalker, Overseas Development Minister, announced a further £5.5m announced a nursuer zo.om in food and emergency aid is being sent to famine struck Sudan. The package brings the total amount of UK aid to the region to £30.5m since last September.



Passports please: delays in processing immigration documents will become a thing of the past, according to Home Office minister Peter Lloyd (above) who yesterday launched the UK Passport Agency which is expected to improve customer services

Slump hits construction

Sales of construction equipment in the UK this year are likely to continue at the itkely to continue at the depressed levels of 1990, partly because interest rates are still too high to restore business confidence.

A report by Corporate Intelligence Group, the London-based analyst, says

interest rates need to come down from 12.5 per cent to below 11 per cent, and

preferably 10 per cent.
"At those levels, people will start buying houses, houses will be built, and people will invest in new equipment," the report says.

The authors add that last vear was one of the worst for the UK construction equipment industry, which saw output fall by 21 per cent.

Dispute affects Equity elects N-shipments

Officials at Sellafield, the nuclear power and reprocessing plant in north west England, have started talks with merchant seamen aimed at preventing disruption to waste shipments. The talks follow a decision

by merchant navy officers who transport the waste to take industrial action over a disputed pay claim.

The union yesterday claimed its first victory in its

campaign to keep the ships in port when one of the ships failed to set sail for Japan from Barrow-in-Furness, the port on the north-west coast. The specially-constructed ships convey irradiated fuel from nuclear reactors in Japan and Italy to Sellafield for

new leader

Equity has elected Mr Ian McGarry, its assistant general secretary, to lead the actor's union which is campaigning for more work for its members Mr McGarry defeated two left-wing candidates for the post of general secretary although only 11,262 of the union's 46,199 members voted

Spot the cowboy

The Securities and Investments Board is launching a leaflet to help investors identify financial services companies they should avoid. How to Spot the Investment Cowbovs is available from the SIB, Gavreile Board, 2-14 Bunhill Row, London EC1Y 8RA.

A spirit of enterprise grows north of the English border

James Buxton, Scottish Correspondent, looks at the new structure for training, development, and investment which is the envy of southerners

SCOTLAND is showing striking signs of energy and innovation in economic development thanks to the establishment of the new local enterprise companies known as Local

For those entrusted with the management of the 22 Lecs their high public profile and economic development powers make them the envy of their more restricted English coun-terparts, the training and enterprise councils or Tecs.

The people who are running Tees down south would give their eye-teeth to have what we've got here," says Mr John Lord, chief executive of Enterprise Ayrshire.

"We've got much more power than the Tecs because in addition to the training respon-sibilities we're inheriting from the Training Agency we've also got economic development powers devolved from the Scottish Development Agency,"
says Mr Lord. "The level of public awareness about Lecs in Scotland is remarkable, com-pared with that of the Tecs which are often struggling to make themselves known." Enterprise Ayrshire is one of 22 Lecs - most come under the new body, Scottish Enterprise, which takes over on April 2 from the SDA in Scotland south of the Highlands, while the rest are under the new Highlands and Islands Enter-

Transition has been-painful for many SDA staff and the "public awareness" Mr Lord talks about is due partly to uniavourable coverage in the Scottish media.

That coverage focuses on dismay at the disappearance of the old SDA and Highlands and Islands Development Board, doubts about the workability of the new structure, fears that the economic devel-opment effort in Scotland will be dissipated and the claim that economic development effort is being "handed over to a bunch of amateurs" - a referonce to the private sector-led boards of the Lecs.

One of the most serious com-plaints is that Lecs, like the Tecs, are underfunded for ng, thanks to cuts of up to 30 per cent in funding for youth training and employment training made by Mr

Michael Howard, employment secretary, last November. Last week Sir David Nickson, chairman of Scottish Enterprise, said he was wholly critical of the government's approach to training. It was a disaster that the training funds were cut back. It came just when we were saying

in the large core body, Scottish Enterprise, the chief executive, Mr Crawford Beverldge, who was formerly a senior executive with Sun Microsystems in California has now tems in California, has now simplified the management structure he inherited when he arrived in January and is developing a new strategy. In the Lecs themselves, which have been given 83 per cent of the £430m Scottish Enterprise budget, there are potent indica-tions of new energy and inno-vation being devoted to eco-

The Lecs range from large, organisations like Lothian and Edinburgh Enterprise, built on the foundation of a big SDA regional office with several big projects ready to go, to bodies created from scratch like Enterprise Ayrshire and Dun-



bartonshire Enterprise. A recurrent theme among staff of the Lecs, many of them former SDA personnel though others come from the TA, is that the SDA was grossly overcentralised. "It was well known to the businesses who knew it, but most companies never came across it or felt like approaching it," says one for-mer SDA staffer with Dunbar-

tonshire Enterprise. Mr Lord says: "What I like about Scottish Enterprise is that the Lecs are so powerful. They also make up one of the deficiencies of the Tecs which is the vacuum at their centre." He explains that Scottish Enterprise "provides a counter-balance to powerful and argumentative Lecs which ensures

that what they do is is within the framework of a strategic Mr Lord says the SDA did not devote a great deal of attention to Ayrshire, despite fairly high unemployment in its industrial towns and its derelict coal mining areas. Even though Enter-prise Ayrshire's effective bud-get is less than it wanted, the £22.7m allocated by Scottish Enterprise is £3m more than the previous combined spending on the area by the SDA and

Despite the budget cuts both interprise Ayrshire and Dunbartonshire Enterprise still intend to get away from the TA's tendency to see training as an end in itself rather than part of the economic develop-Ayrshire and Dunbartonshire believe they will still have

enough money to be innovative in their approach to training. Enterprise Ayrshire will honour its statutory commitments to employment training and youth training but it will not be "marketing" them. It is still expecting the area's train-ing providers to improve the quality of the training they offer, with places on training courses aimed at categories of employment in which jobs

Mr Lord believes that by astute cash management and increased use of in-house train-ing it should be possible to avoid a cut in the numbers of

those in training.

Like other Lecs Ayrshire and Dunbartonshire have budgets for environmental improvement, property development schemes and other projects schemes and other projects which will give them a leading role in developing their areas. Dumbartonshire has an eye to fostering the leisure potential of the Loch Lomond area. Ayr-shire has to fight for a new role for Prestwick airport which is even more under-utilised since it lost its monopoly Scottish transatlantic flights last year.

For this the Lec will need

help from Scottish Enterprise, the parent body. "It is not a thing that a Lec could or should do on its own," he says, but this is where the effort As to inward investment. both Lecs accept that the ini-

remain the responsibility of Locate in Scotland, part of "We won't go travelling round the world getting com-panies to move to Ayrshire," says Mr Lord, "but it's healthy us to assert Ayrshire's case

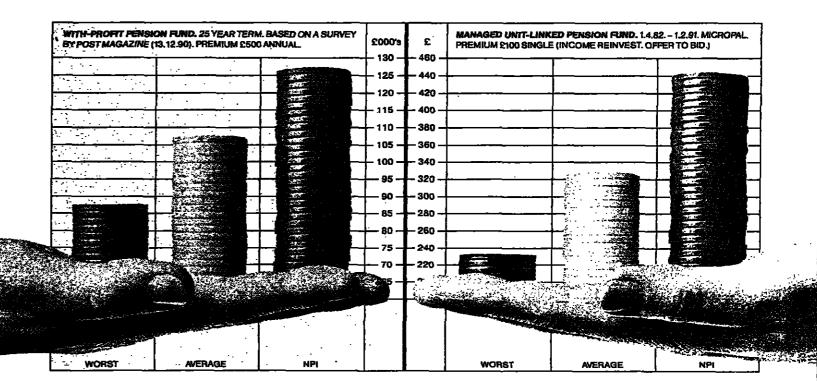
tial attracting of it must

He does not accept the criticism of the Lecs that by boosting one area they will harm another. "If we are helping businesses perform better in Ayrshire and if others imitate us, that makes Scotland per-form better too."

to Locate in Scotland."

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UK NEWS

Mercury to cut cost of calls in response to BT By Michael Cassell,

Business Correspondent

MERCURY Communications is to cut the cost of telephone calls for private and busine caus for private and pusiness customers, following the reduction in charges implemented yesterday by its main rival, British Telecom. Some business services, however, are to cost more.

Mercury, BT's only competi-tor in fixed-link telecommuni-cations services, announced that all national, long-distance telephone calls will fall by an average of 3.5 per cent from April 22.

Its domestic charges have not changed since its residen-tial service was introduced in May 1987. The company, a sub-sidiary of Cable & Wireless, said its private customers had in four years, seen call charges fall by 24 per cent after inflation had been taken into

It said the changes meant that long distance calls those over 35 miles would average out 19 per cent less than those of BT, with considerably greater savings in some cases. But Mercury is also raising rental and installation charges for some of its 30,000 business customers. Subscribers to its 2100 Premier, all-digital service face a 25 per cent increase in rental charges while installa-

Mobile telephone users resent interference from chancellor

A mixture of condemnation and confusion greeted one of the tax proposals in the 1991 budget, reports Michael Cassell

F he did not know it before, Mr Norman Lamont, the chancellor, is about to learn that taxation is

no joke.

His budget proposal to bring more mobile telephone users into the tax net, accompanied by an already-notorious quip castigating them for unsociable habits, has provoked a row out of all proportion to the mea-sure's modest nature.

Britain has 1.15m cellular telephones, four times more than Germany or France. The decision to raise additional revenue from "one of the greatest scourges of modern life" has brought widespread condemna-tion, mixed with considerable confusion, from users, retailers and equipment manufacturers. The Federation of Communication Services, which represents cellular service providers, wants the proposal withdrawn and intends to

lobby intensely.

The Telecom Users' Association believes the chancellor may be forced to withdraw it and the National Federation of Self-Employed and Small Businesses has joined the chorus of

Mr Lamont also faces unrest among his own backbenchers. Sir William Clark, not the most obvious of Tory rebels, has censored Mr Lamont for indulging in "pettylogging non-sense" and others have been



Norman Lamont, the chancellor, talks into one of the mobile phones he has condemned as a scourge of modern life.

equally dismissive. The chancellor could face a rough ride when the measure is debated as part of the Finance Bill. Critics appear less concerned about the financial impact of Mr Lamont's plans than about remarks they believe threaten

to undermine the efforts of the rapidly expanding cellular technology industry, one area in which Britain is seen as a world leader. The chancellor, say his opponents, appears not to appreciate the difference between a toy and an increas-

ingly vital business tool.

The proposed measures are small and not intended to put the squeeze on bona fide busi-In spite of headlines suggest-

ing mobile telephones are, for the first time, to be taxed, all

mobile telephones not fixed in vehicles and used by employees for private use are already taxed. Mr Lamont's initiative merely extends taxation to "onboard" cellular units and attempts to simplify tax treatment of all mobile telephones.

The budget means an employee who admits to using a company-provided mobile for private use faces an annual tax bill of £50 or £80 for higher-rate taxpayers. If employers are reimbursed by employees for any private calls, no tax liability will arise.

The Treasury expects the measures to yield about £30m in a full year. Those who operate and use the cellular network claim the new regularities of the control of the contr work ciain the lew reactive tions will prove impossible to police and will cause the sort of bureaucratic nightmare that the Inland Revenue would

rather do without.
Although sole traders will not face higher tax bills, small businesses, where the dividing line between private and personal calls may be less obvious, will have cause for complete these are likely to plaint. Many are likely to declare that mobile telephones are for business use only and leave the Inland Revenue to prove otherwise.

Mr David Savage, chairman of the cellular services commit-tee of the Federation of Communication Services, says even the Treasury's modest forecast for additional revenue will prove over-optimistic: "The chancellor has managed to incense many people over a measure with which most people will not comply".

Cellnet, British Telecom's 60 per cent-owned cellular com-

munications subsidiary, which has 500,000 users, regards the move as regrettable and retrograde. Mr Stafford Taylor, managing director, says Mr Lamont's derogatory comments are not appreciated by those who use mobile telephones to improve business efficiency and competitiveness

phones to improve business efficiency and competitiveness.
Racal Telecom, parent of the Vodafone cellular network operator, with 645,000 users, says the measures will prove a nightmare for the Revenue. It believes a small percentage of personal calls should be allowed before users are taxed. allowed before users are taxed.

allowed before users are taxed.

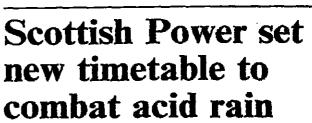
Mrs Vivienne Peters, chief executive of the Telecom Users' Association, says the chancellor risks arresting company growth by discriminating against mobile telephones.

Mr Graham Rivers, managing director of NovAtel Communications (UK) an court

munications (UK), an equipmunications (UA), an equip-ment manufacturer, says he is particularly angry over the government's "singular hypoc-risy". How, he asks, can it lib-cralise BT. break up the tele-communications duopoly and create the fastest growing cellular communications market in the world and then penalise those who use it? He inquires:

"Does the minister, perhaps, use a cellular phone himself."

There is plenty of evidence that he does, though it is harder to establish whether he ever uses it to phone home.



By David Thomas, Resources Editor

SCOTTISH Power, the electricity company heading for privatisation, looks certain to have to accelerate costly plans to combat acid rain pol-

The plans involve fitting equipment to scrub sulphur dioxide, the main cause of acid rain, from the Longannet power station at a cost of £350m-£400m.

The company had thought that the equipment, known as flue gas desulphurisation (FGD), would begin operating in 1997-98, which would mean

in 1997-98, which would mean beginning construction of the plant three years earlier. However, the government has been taking an increas-ingly tough attitude on sul-phur dioxide emissions from Scottish power stations during Scottish power stations during negotiations with Scottish

Scottish Power, the larger of the two electricity companies due to be privatised next plant to have to begin operat-ing in 1995-96, which would mean beginning construction as early as 1992-93.

The alternative would be to scale back plans for an expantion of electricity exports to England, which Scottish Power sees as integral to its commercial strategy in the private sec-

tor.
"In order to continue to export, we will have to invest

(in FGD) earlier," Dr Ian Pres-ton, Scottish Power's chief executive, said yesterday. The FGD investment would

be spread over about five years, although a large tranche would be committed in the first two years of construction. Scottish Power would bear all the capital cost of fitting FGD to Longannet, but it would recoup some of the cost through charges to Scottish Hydro-Electric, its smaller rival, for taking power from

Longannet.
The timing of the investment is one factor in Scottish Power's negotiations with the government about the company's capital structure. Scottish Power expects to start life in the private sector with £200m-£300m of debt, although it believes its initial debt-to-eq-

Scottish Power is also anticipating substantial job reductions from its current total workforce of 9,500 in its early

years in the private sector.

Its workforce has been declining by about 200 a year recently, but Dr Preston said: "We anticipate accelerating

Scottish Power does not, however, plan to announce overall job loss targets. The reductions are intended to be achieved by more efficient

Labour deputy leader delivers outspoken attack against Major

By Ivor Owen, Parliamentary Correspondent

MR John Major, the prime minister, was last night accused of lacking "political integrity" by Mr Roy Hattersley, the opposition Labour party's deputy leader.
He chose the closing stages of the Neath by-election in south Wales, which seems certain to result in Mr Peter Hain retaining the seat for Lebour

retaining the seat for Labour tomorrow, to deliver the most outspoken attack yet on the prime minister by a senior member of the opposition.

Mr Hattersley claimed that in addition to being a "ditherer" Mr Major was so devoid of principle that he was "blown by every political breeze".

by every political breeze towards the decision he hoped

by every political breeze"
towards the decision he hoped
would be popular.
Giving examples of the policy reversals undertaken by
the prime minister he cited the
abolition of the poll tax, the
limiting of relief on mortgage
interest to the 25 per cent basic
rate of income tax and the
freezing of the married couples' personal allowance.

Mr Hattersley argued that a
party leader so prone to
change his mind before an election "without the slightest reference to principle" was likely
to change it afterwards as well.

He acquitted Mr Major of the
"secret agenda" charge which
Labour frequently levelled at
his predecessor, Mrs Margaret
Thatcher, on the grounds that
it would be "far too intellectually exacting a sort of deceit
for him to organise".

Instead, Mr Hattersley maintained that Mr Major had "no
agenda at all".

Mr Hattersley's onslaught on
the prime minister followed
trenchant criticism of Mr



Roy Hattersley: claims prime minister lacks integrity

Hain's campaign by Mr David Hunt, the Welsh secretary. He traced the "intellectual poverty" of the Labour party to the departure of its traditional working class supporters from the area, and the loss of "mod-erate" figures such as the late Mr Aneurin Bevan and Mr Donald Coleman, the Labour MP whose death caused the by-election.

Mr Hunt forecast that unem-ployment in the Noath area would fall as the current recession bottomed out.

Mr John Patten, Home Office minister, sought to give a final boast to the campaign of Mr Richard Evans, the Conservative candidate, by challenging Mr Neil Kinnock, the Labour leader, to repudiate a suggestion by Mr Hain that the judiciary would benefit from the appointment of left-wing judges.



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is (UK), an equip-facturer, says he is y angry over the he asks, can it lib. break up the tele itions duopoly and fastest-growing celnunications market d and then penalise use it? He inquires: minister, perhaps, lar phone himself." pleaty of evidence loes, though it is stablish whether be it to phone home.

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eartier." Dr. Jan Presthish Power's chief said vesterday. il) investment would nd over about five hough a large tranche e committed in the vesto di construction. h Power would bear apital cost of fitting Longannet, but it coup some of the cost charges to Scottish testre, its amaller t Calcula power from

annet of the moestment actor of Scarch Powstrategic with the gev about the company's Acoustich greate to dust life in the term with engine , it i until each to eqring wit distinct als Posser in Assume collistante a seb reduc rom atta varient total proof opening as early other provide sector. ig by about the a tear Ind. Le Presion said The tpare of well-rating

note that the entounce in any to indeed to be of the anne their v feader

oken t Major



: Cassell

LEGAL & GENERAL ASSURANCE OCIETY V DRAKE INSURACE CO LTD (FT, January 15) MR ARORA was driving his car when he coulded with a pedestrian, causing him seri-He was covered by two poli-cies: the first issed by Legal & General, and te second by Drake. Just ass than 18 months later in December months later in December 1977, Legal & Cheral informed Drake of the distence of the pedestrian's clim, which it had by then sailed.

Legal & Genral then com-menced contribution proceed-

menced contribution proceed-ings against lake.

The policies contained a con-dition that innediate written notice should be given of an event which light give rise to a claim, and that due obser-vance should be a condition precedent to fability.

At first infance, it was held that Legal ad General were entitled to ecover a 50 per cent contribution from Drake. In allowing Drake's appeal, the Court of Ipeal stated that there was n asswer to the dif-ficulty that to ar as Drake was concerned, indexcess over 50 per cent was avoluntary pay-

Nor could Lgal & General recover from Dake half the 50 per cent which was its liability to Mr Arora - other by way of contribution o on any other (FT, January 16) A CARGO of steel coils was

shipped aboard Komninos S from Greece to Italy where they were found to have been seriously damaged by water. Mr Justice Leggatt found for

the cargo owners and ruled, inter alia, that the proper law of the contract was Greek. The shipowners submitted that the parties inferred inten-tion was that English law should govern the contracts. relying on clause 24 of the bills of lading which provided that

all disputes were to be referred to British courts. Accepting that submission, the Court of Appeal stated that the parties intended their contracts to be governed by

English law.

Moreover, it was impossible to conclude that "all disputes to be referred to British courts" amounted to a provision that UK legislation giving effect to the Henry Vishy Bules. effect to the Hague-Visby Rules should govern the contract.

They were thus not incorpoclauses in the bills of lading protected the shipowners and the cargo-owners were unable

AGIP (AFRICA) LTD ▼ JACKSON AND OTHERS
(FT, January 18)
AGIP was an oil exploration
company which was defrauded

of millions of dollars by its chief accountant who fraudu-lently altered the payee's name, and diverted payment to a recipient of his own

The payees in the altered orders were all UK companies managed by the defendants, who were the directors and authorised signatories on each company's account.

Both common law and equity accepted the right of an owner to trace his property into the hands of others, as constructive trustees, while it was in identifiable form, the Court of Appeal stated in dis-missing the defendants' appeal against a decision that they

They had controlled the movement of the money and must have assisted in the fraud and the judge rightly con-cluded that they must have known they were laundering

MK INTERNATIONAL DEVELOPMENT CO LTD v
THE HOUSING BANK

(FT, January 22) NEGOTIABLE instrument for £50,965 signed by the Housing Bank as drawer, was issued payable to "MKI... or bearer" which was enclosed in a letter to MKI's controlling share-holder as being "in settlement of the sum owed to you". The cheque was addressed to Arab Bank Ltd in London but was dishonoured on presenta-tion "by order of drawers". MKI issued a writ claiming the amount of the cheque from the Household Bank and applied for leave to serve the

FT LAW REPORTS

A digest of cases heard during the Hilary term

writ out of the jurisdiction. The point was whether, as between immediate parties (MKI as payee and the bank as drawer), the cheque failed for want of consideration.

Dismissing an appeal by the bank against the granting of leave to serve proceedings on the bank out of the jurisdiction under Order 11, the Court of Appeal stated that it was fully arguable that MKI had a case that it had given consideration under section 27(1)(b) of the Bills of Exchange Act 1882 by agreeing to forgo the debt owed to it even though only part of the consideration was

E.D.&F. MAN (SUGAR) LTD v (FT, January 28) MAN as seller, and Mr Har-

furnished by the payee.

yanto as buyer, entered into contracts for the sale and purchase of sugar which were gov-erned by English law and contained an arbitration clause. Mr Haryanto issued a writ in the Commercial Court claiming a declaration that he was not bound by the contracts, and an injunction to restrain

Man from proceeding with the Those claims and the appeal

against them were dismissed, the Court of Appeal declaring that the buyer was bound by the disputed contracts.

Mr Haryanto then proceeded in Jakarta seeking annulment of the disputed contracts on the ground that they were executed for illegal importation into Indonesia.

There the court decided that the contracts conflicted with Indonesian public policy and were without legal effect. Man obtained an arbitration award ordering Mr Haryanto to pay \$22m under the settlement agreement, obtaining leave to enforce the award as a judg-

ment.
The Court of Appeal in the present proceedings upheld the judge's decision that the settlement agreement was valid and binding.

On the question of whether Mr Haryanto should be restrained from instituting proceedings in a third country to enforce the Indonesian judg-ment, it would not be right to grant any injunction which would have extra-territorial effect on proceedings abroad, the appeal court stated.

IN RE HARRODS (BUENOS AIRES) LTD

(FT, January 25) HARRODS (Buenos Aires) was incorporated in England and its registered office was in England but its business was exclusively carried on in

Argentina, where its central management and control was

its only two shareholders were incorporated in Switzer-land, Intercomfinanz owning 51 per cent and Ladenimor the remaining 49 per cent. Ladenimor presented petitions under the Companies Act 1985 and the insolvency Act 1986 on the principal ground that the company's affairs had been con-ducted in a manner unfairly prejudicial to it within section

459 of the 1985 Act. Intercomfinanz's summons that service be set aside and proceedings be stayed on the ground that Argentina was the appropriate forum for trial was

Dismissing an appeal against that refusal, the Court of Appeal stated, on a prelimi court had jurisdiction to stay grounds of forum non conven-iens under the 1968 Brussels Convention on Jurisdiction and Judgments even though the company was domiciled in UK but was also domiciled in Argentina, a non-Convention

HAZELL V LONDON BOR-OUGH OF HAMMERSMITH AND FULHAM AND OTHERS

(FT, January 29)
THE borrowing powers of a local authority were defined and controlled by Part I of

Schedule 13 to the Local Goverpment Act 1972 which limited the purpose and method of

borrowing by a local authority. In exercise of its borrowing powers, the Hammersmith and Fulham Borough Council bor-

From December 1983 onwards the council entered into numerous interest swap contracts whereby the council anticipated a rise or fall in interest rates generally.

If its anticipation was ful-filled, it would derive a profit which could then be employed In deciding the question power to enter into any swap contract, the House of Lords stated that a local authority was not a trading or currency or commercial operation with no limit on the method or extent of its borrowing, or with powers to speculate.

It was a public authority dealing with public money, under powers limited by Sched-ule 13 which had established a comprehensive code defining and limiting a local authority's borrowing powers.

The Schedule was inconsis tent with any incidental power to enter into swap transac-

Aviva Golden

AUSTRIA

The FT proposes to publish this survey on June 24th 1991.

It will be of particular interest to the 58% of Chief Executives of Europe's largest companies who are regular FT readers. If you want to reach this important audience, call Gerd Roezler, Rainergasse 24-12, A-1040 Vienna, Tel 505 3184 Fax 505 3176 or Edward Hugo Financial Times (Germany Advertising) Ltd, Tel: 069 75980 Fax: 069 722677 or Elizabeth Vaughan in London on Tel: 071 873 3472 or fax 071 873 3079.

FT SURVEYS

Kincstári Vagankezelő Szervezet/Association for the Managemen of Governmer Property/announces an Invitation for Internationa Public Aution under Government Decision No. 1046/1990 putting up it sale "Club Tomaj", a real estate with its buildings Badacsonytmaj, Balatoni u. 14, Hungary/which can be used as a coarding hope or a hoter, and which belongs to the property of the Hungarlan State. ort-house complex is a real estate located at the shore of Lake

ma is appr. 2.7 hectares. The complex includes, among others, a hotel with 9 norms, a restaurant holding 125 seats, several two-storied spartments the main building and other additional facilities /terms count, sauna, cowing ally/ensuring complete relaxation and recreation.

The biddir documentation can be bought from Kinostári Vagyonkezelő Szervezt ion for foreign inquirer is USD 500.-for any foreign currency

to lif, for stand, legal entity or natural person it is Ft. 40,000... Closing state for submission of bids: July 1, 1991. Date ofauction: 10.00 am., July 9, 1991.

Venue Club Tomai/Baqicsonytomai, Balatoni u. 14, Hungary/ The ambuncer of the offer hill be pleased to give more information to the registered bidders confirming the purchase of the documentation and will ensure, i need be, viewing of the prepises.

Put-up nos: Ft 600 million.

- Kincstári Vagyonkezelő Szervezet 1054, Budapest, V. Szabadság tér 3. Telephone: 111-78-50; 1112-92-50/ ext. 2t Contact person: Mrs. Gyöngyvér Csanád

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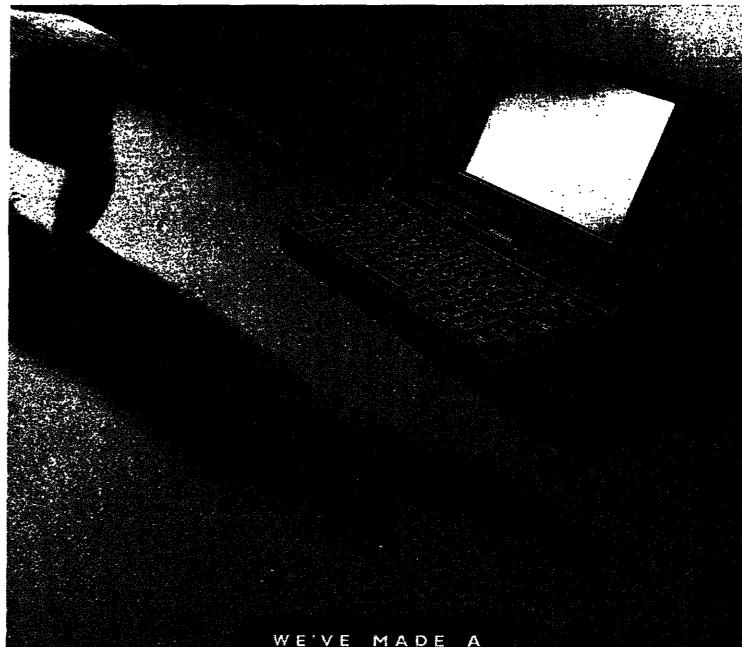
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PHILIPS

Management of change

Why Kodak decided variety is not the spice of life

Simon Holberton on the film manufacturer's quest for consistent quality

here is no getting around it: if you want to become a quality manufacturer or service provider then you have to make a commitment to long-term change. This

commitment to long-term change. This change has to happen on many fronts and one of the most important is changing the way you make things.

Concretely, this means relearning the "how" of what the company makes. Techniques for doing this are today known as "statistical process control" (SPC) — a method of using data about a manufacturing process to control and manufacturing process to control and

improve the process.
"Data", "control", and "improve" are
the important words here. Data gets
around the problem of opinions and, if
everyone participates with good faith, it places discussions about work and work processes on a professional footing. As Clem Smyth, director of manufacturing and test operations, at Amdahl Corpora-tion's manufacturing plant outside Dub-lin, in the Republic of Ireland, says: "Opinions are like left feet: everyone

"Control" refers to the control of variability in the manufacturing process. All manufacturing processes are inherently variable, mostly because of the performance of equipment, but also

because of the way it is used.

To mitigate the first form of variation, management can invest in more advanced machine tools or methods of manufacture which operate at higher levels of tolerance and specification. But what SPC seeks to define and then control is the latter source of variation: that which comes from humans interacting with machines - how they operate, maintain and feed them.

Once understood and controlled, a manufacturing process can be "improved". With the same degree of co-operation - and the best manufacturing experience shows that this co-operation can be achieved only through cross-functional work teams finer specifications can be applied and

product quality enhanced.

That is the theory, but the difficult part is doing it. Once companies embark upon the analysis and correc-tion of variation they soon find out that management style has to change. They find that they are forced to re-evaluate the relationship between managers and managed and this involves a different,

more participative, form of interaction.

As Jack Frost, director of manufacturing for Kodak in Britain, notes: "We all used to treat direct labour as idiots for years. Now we are giving people a share of the action. They have a lot of good ideas." Frost is talking about Kodak in general, but his views are drawn from the experience he gained when he was the plant manager at the company's chemicals plant in Kirkby near Liverpool in the 1980s. His view on the past is uncompromising: "Manage-ment has been at fault."

The company decided it had to change in 1982. It dabbled with SPC for some years but did not get really serious about it until 1986. According to Steve Neve, a product controller at the Kirkby plant, the plant produced chemi-cals which needed a lot of rework. "We didn't understand the root causes of variability so poor process understand-ing and control led to variable yields. In the mid-1980s 10-15 per cent of work needed reprocessing. We couldn't fore-cast our production and we couldn't be

confident of what we produced."
Eighteen months ago Kodak gave the
Kirkby plant the prime mandate for the
worldwide production of a chemical known as "HO" around the plant; it is a complex organic chemical which goes toward sensitising Ektacolor photographic paper. The plant currently produces hundreds of tonnes of HO a year more than half is exported to the US, Brazil and Australia – and is the major chemical now manufactured there.

HO is a mature product, some 20 years old. At that point in a product's life most management text books would tell you that large improvements in the productivity of manufacture would be hard won, if achievable at all. But

Kodak's experience at Kirkby shows that, consistently applied, SPC in tan-dem with a team approach to work and just-in-time inventory control can pro-duce some remarkable results.

Says Charlie Kelly, manager, synthetic chemicals: "We have achieved a lot, given the chemistry. We have made improvements in efficiency, in cycle

time, and we've got extra volume."

These achievements stem from Kodak's 1985 decision to send selected individuals on a six-week course of study in SPC. Stephen Duffy, factory manager at Kirkhy, says that good interactive skills and shop-floor credibility and shop-floor credibility. bility were the key qualities that Kodak looked for in the people it sent. The message that the now "quality improvement facilitators" came back

with underlined to top management that SPC, whatever its considerable merits, was not going to be a quick fix. "They came back and said to manage-ment that they needed a plan and the commitment of management," recalls Duffy. "They pointed out that SPC was not a quick fix option. Getting a proce under control would take time. First, they had to figure out why it was out of control and what level of capability was needed to get it under control before they set about correcting it."

On their return they trained 60 col-leagues in elementary SPC at a one-day course. However, Kodak was still left wondering how to translate that knowledge into action. At the beginning of 1986 a series of workshops was set up

involving not only managers but technicians, engineers and operators.

"Everyone had a say," says Brian Charters, one of those attending the main SPC course. "The object of the exercise was directed at improving the process, but equally to confer ownership of it on the people operating it."

Charters says the main problems were cycle time (speed of manufacture), and the need for a technical review of process and manufacturing procedure. The workshop in question made sure everyone was doing it the same way, and looked at how to reduce variability. Participants then listed their concerns, Participants then listed their concerns ranked them, decided on actions and se

deadlines. Then they looked at the pro-cess again, seeking the critical areas, and what needed to be done to control the process.

Refocusing the attention of managers, technicians and operators in this way has produced some impressive improvements in the productivity of manufacture of HO at Kirkby and made it one of the most efficient plants in

Kodak's worldwide portfolio. Over the period 1986 to 1990 the cost of manufacture has fallen 40 per cent, the yield from raw materials has risen from 86 per cent to 91 per cent, for three successive years the plant has hit its delivery schedules 100 per cent of the time, and, most important, the measurable quality has improved. According to Neve, the specifications the makers of HO work to now were

the makers of HO work to now were recently applied to the chemicals produced in 1987. "If we use 1990 specifications then 70 per cent of what we produced then would have failed," he says. "We had a mature product, but the specifications were getting tighter. The customer wanted improved products. A major effort was put into understanding variability. We got together in workshops to look at variability; everybody was involved. If you get process and quality right then yield improvement follows."

The first article in this series appeared

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ANY QUESTIONS?

THETIMES

activity worldwide.

The real meaning of the networked organisation

By Christopher Lorenz

ike Chinese whispers, new management concepts have a nasty habit of acquiring less and less accurate meanings as they are passed from person to person, or company to

company.

There can be few greater sufferers from this distortion at present than the fashionable notion of "networking", otherwise known as "the networked organisation". The confusion is far from merely semantic. It could prove seriously

To some people, the concept overlaps closely with that of alliances: the external relationships an organisation develops with collaborators such as joint venture partners in technology or distribution, and (increasingly) with its own suppliers. This form of networking has been advocated with particular force by Harvard's Rosabeth Moss Kanter.

To others - probably the majority of practical business people – networking is all about changed relationships within organisations. But

really starts.
In its most common form propagated by such management luminaries as Peter Drucker, networking is an activity that has to go hand in hand with that popular current fashion of the late 1980s (over which there is little definitional confusion), delayering".

As most companies have found in the past few years, just removing layers from their structure is not enough. They must also change the way they communicate internally and take decisions. Otherwise they grind almost to a halt as managers buckle under pressure from all the extra people who now have

to report to them.
Rather than allowing most communication to continue to flow up and down hierarchical channels, as in the old bureaucratic organisation, delayered ones have to rely much more on two other directions of communication: horizontal, between people in different departments, countries, and

businesses and diagonal. across various levels of the organisation, often regardless of status or title. The need for this sort of

"networking" is being recognised increasingly by all sorts of companies attracted by the promise that it will not only help make them more team-minded, flexible and fast on their feet. but also that it will turn them into open "learning organisations" — another of the latest buzz-concepts which has hred a confusion all its

The trouble is that most companies, and some of the consultants and academics who advise them, are failing to make a quite critical distinction; between official and unofficial networking. Thus a Strategic Planning Society conference in London last month heard from one aker that networking speaker that networks between different businesses in a diverse company was "not necessary" (nor sufficient) to create synergy between them.

Flying in the face of wisdom

The remark, which seemed to fly in the face of all accepted wisdom, surprised the audience, especially since the speaker was contradicted by three senior managers on the same platform – from Digital Equipment, Philips, and Whitbread, the UK drinks and restaurants group.
It turned out afterwards

that the speaker, Andrew Campbell of the Ashridge Strategic Management Centre, had been using the term in its purest form — of strictly informal networks.

Campbell's point about methods of synergy-creation is highly arguable, although he is by no means the only person to claim that, for the various businesses within a company to achieve such synergies as the mutual transfer of each other's skills, it is unnecessary for them to network" together, or even to share some sort of culture. Campbell argues that much more limited, and formal,

Speakers:

can be at less as effective in certain circustances. certain circuistances.
In terms of he theory of
networking, bwever,
Campbell wasn stronger
ground; until few years ago,
the concept we seen by most
consultants, asdemics and corporate expels as closely associated withhe decades-old corept of "the

informal organisation" Yet, in practic, the term has also been aplied increasingly in he past few years to networs which are established formlly by management deree, but which then proced to operate more or less infemally. This is certain; the case for many of the lng-standing

networks within rigital, and for the majority cthose created over the nat year part of its well-pulicised
programme of colural change.
This dual sense of the torm
is creating such | agree of
confusion among managers

- and demotivator for those excluded from principlar official network - that the whole concept onetworking risks being devased. An officially-dablished network, to while a select number of peopl are given access, but from hich most are excluded, is a entirely different animal rom one which is establised voluntarily by a roup of people who find tey have a

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common interest and one to which, most importantly, most people in the organisation have pen acces Official network are certainly a Draisevorthy advance over the bureaucracies they place. But they are often like more than streamlined, wil-run and physically dispessed committees, in whichmembers communicate and met less

by rote than before, and more at will. The red breakthrough is official biessing for allsorts of unofficial, informal network. It is they, much more thin the official wriety, which wil really help create the oper and flexible "fearning organistions" which most forwardthinking companies

SCOTLAND'S

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Alistair Graham, Director, The Industrial Society

to the Secretary of State for Scotland

Raymond Johnstone, Chairman, Forestry Commission

PUBLIC NOTICE



The annual general meeting of stockholders will be held in Musis Sacrum, Velperplein, Arnhem, the Netherlands on Wednesday, April 24, 1991, at 2:00 p.m. Facilities for simultaneous translation into English are

Agenda

2 Report of the Board of Management for the fiscal year

3 Approval of the financial statements; consideration of the dividend proposal
4 Determination of the number of members of the

Supervisory Council; appointment of members of the Supervisory Council

Determination of the number of members of the Board of Management; appointment of C.J.A. van Lede to the Board of Management

6 Proposal to empower the Board of Management to issue

shares and to restrict or disregard the preemptive rights 7 Proposal to authorize the Board of Management to

acquire shares of the Company on behalf of the Company 8 Any other business

LEGAL NOTICE

IN THE HIGH COURT OF JUSTICE

New London PLC

and in the matter of The Companies Act 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) deted 18th March 1991 confurning the reduction in the Share Premium Account of the above-named Company in the sum of US\$17,985,000 was registered by the Register of Companies on 20th March 1991. Dated this 3rd day of April 1991 Lovell White Durrant 65 Holborn Vieldet.

ry Division in the matter of

No. 002272 of 1991

Re item 4 The vacancy caused by the resignation of E.G.G. Werner will not be filled for the time being, so that stockholders will be asked to fix the number of members of the Council at 10, A. Batenburg, G. Kraijenhoff and H.G. Zempelin will be recommended for reappointment.

It is proposed that the number of members of the Board of Management be decreased by one and that it be fixed at

Re item 6 This proposal concerns the designation of the Board of Management, for a period of 5 years, as entitled: Management, for a period of 5 years, as endued:
a) to issue, and to grant rights to take up a maximum of
10 million ordinary stares;

 b) to restrict or disregard the preemptive rights which the law accords to stockholders upon the issue or the granting of rights by virtue of a) insofar as stares are concerned which are issued pursuant to a resolution of the Board of Management.

This proposal concerns the authorization of the Board of Management, for a period of 18 months, within the limits provided by the law and the articles of association, to acquire for a consideration shares in the company at a price not in excess of market value.

The agenda, the signed financial statements and a fist of personal data on the nominees for the Supervisory Council are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem.

There and through the undermentioned banks stock-

holders may obtain free copies of the aforesaid documents

as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should

deposit their shares in order to establish their identity not later than Thursday, April 18, 1991 at the Company's office, Arnhem, Velperweg 76, or with one of the following banks: In the Netherlands with Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope N.V., NMB Postbank Groep N.V. and Pierson, Heldring & Pierson N.V. in Amsterdam, Rotterdam The Hanne and Ambers, incofer. in Amsterdam, Rotterdam, The Hague and Amhem, insofar as said banks have branches in these cities, and with F van Lanschot Bankiers N.V. in 's-Hertogenbosch and

E van Lanschot Bankiers N.V. in 's-Hertogenbosch and Rabobank Nederland in Utrecht; in the Federal Republic of Germany with the Deutsche Bank AC, Deutsche Bank Berlin AC, Berliner Handels- und Frankfurter Bank, Dresdner Bank AC, Dresdner Bank Berlin AC and Sai. Oppenheim ir. & Cle. in Frankfurt a.M., Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal; in Belgium with Generale Bank N.V., Paribas Bank België N.V. and Kredletbank N.V. in Brussels and Antwerp; in Langemburg with Bangue Confraid du Lucremburg.

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The Supervisory Council

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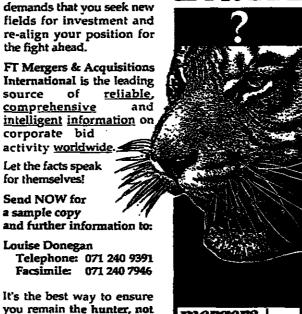
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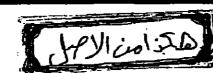
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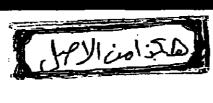
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FINANCIAL TIMES WEDNESDAY APRIL 3 1991

Vocal-source of dissent:

After the riots, rethink on

social problems, Page 2

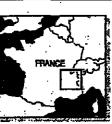
FINANCIAL TIMES SURVEY

RHONE-ALPES

Feast for inquiring minds; A winter of contentment for skiers, Page 4

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Wednesday April 3 1991



Rhône-Alpes is seeking to carve out a stronger identity for itself as it urges decentralisation. It is

Belgium and nearly the size of

Switzerland, and a population

of 5.2m people, around a tenth of the French total, spread

It is fortunate to be more

prosperous than the national

average, on most counts.

Rhône-Alpes produces 10 per cent of France's gross national product, from a well-balanced

and diversified economy,

embracing large international businesses in pharmaceuticals,

agrochemicals, textiles, com-puters, truck making and

In spite of the declining for-tunes of Renault Véhicules

Industriels, France's main

truck maker and traditionally

the region's biggest employer,

Rhône-Alpes managed growth in industrial output of 3.5 per cent last year. That was a

sharp slowdown from 9.5 per cent in 1989 but still a less

marked reduction in growth than experienced by France

generally, according to the Banque de France. With a 4.6

per cent rise in exports last

year, the region's businesses

continue to turn out a trade

across eight departments

the most prosperous region outside Paris and its politicians are in the forefront of dissent in the country.

William Dawkins assesses the future as a European crossing point

Penchant for autonomy

IF decentralisation in France is going to make further progress, then Rhone-Alpes, the largest region outside Paris, is where it will stand or fall.

"If only because of our big population and economic out-put, we will continue to be the main example of decentralisa-tion," says Mr Charles Millon, president of the regional council and national head of the UDF centre-right coalition

"This region does not tolerate political leaders that are too traditional. We have always been a bit autonomous, far from Paris in every way," adds Mr Alain Carignon, mayor of Grenoble, a former environment minister in the

last Gaullist government.
They are both examples of the young generation of right-wing political leaders who have taken over many of the crucial political jobs in recent years, making Rhone Alpes the most vocal of the hig majority of French regions to be dominated by opposition parties. Its size and influence are an asset and a handicap. When

the administrative regions were formed in 1986, in the latest round of decentralisation. Rhone-Alpes found itself with a territory of 43,700 square kilo-metres, slightly larger than

national average. It was 7.4 per cent as against the national rate of 8.9 per cent last year, when job creation was especially high in formerly as the Loire.

Those are the assets. The disadvantage is that Rhône-Alpes is an artificial administrative creation, so that it is hard to reconcile the mosaic of

centage points below the

nterests within its borders. There are the prosperous vineyards of Beaujolais and Rhône in the north. Over to the east, stand the snow-capped mountains of the Savoie and Haute Savoie. The are now reaching the final stages of a huge investment in roads, communications and sports facilities for next year's Winter Olympic Games. This event could provide a badly needed infusion of new business for an ailing ski industry that has celebrated the return

In the west, the former coal steel and textile town of Saint steer and texture town of saint Etienne, is tackling the prob-lems of keeping its fragile new industries going through the economic slowdown, as is the old textiles centre of Roanne. Then there are the banking halls and industrial centres of Lyon, the research centres and high-technology businesses of Grenoble and the arid Mediterranean agricultural areas in

preserve of central government. The region's nine universities are not far off saturation point, a function of the the fact that 30 per cent of the popula-tion is under 20 years old. Both Lyon and Grenoble, backed by the regional council, have taken the initiative and forwarded plans for new universi-ties to the Education Ministry in Paris, to be partly funded by the various local authorities.

Another important way in which the region is seeking to carve out a stronger identity for itself is in the growing co-operation being nurtured at all levels between neighbouran levels between heighbour-ing regions in Germany and Italy – Rhône-Alpes' biggest trade partners – and Spain. The first fruits are already

emerging from a co-operation accord signed in 1988 with Bad-en-Würrttemberg, Lombardy and Catalonia. Talks are, for example, under way on possible simultaneous stock exchange flotations of local companies, as a valuable way to help them expand into foreign markets in the regions

The four have also jointly lobbied their respective gov-ernments and the European Commission to encourage the building of Trains à Grande Vitesse (TGV) links between each other. Lyon was well placed to lead the rail discussions, having become 10 years

With a 4.6 per cent rise in exports, the region's businesses continue to turn out a trade surplus while the rest of France worries about an apparently ungovernable deficit

the remote Ardeche and

Drôme. Regional planners admit it is hard to weld that diversity into an economic unit. Neither is their scope to form a coherent regional policy helped by the fact that for all the moves to decentralisation of the past decade, central rather than local government still collects and distributes 90 per cent of total tax revenues. Mr Millon reckons France is only a quar-ter of the way towards what he sees as the ideal level of decentralisation.

He and his colleagues in the

surplus while the rest of France worries about an appar-Lyon and Grenoble town halls ently ungovernable deficit. Meanwhile, Rhône-Alpes consistently managed to hold the jobless rate one to two perdecentralising efforts on higher education, traditionally the ago the terminus of Europe's first TGV line, linking it with the French capital in two hours. By the end of 1993, the highly profitable route is to include a by-pass to Satolas International Airport and south to Valence, though no final decision has yet been made on direct links to other

European regions.
Other areas where the four are pursuing co-operation include universities, research, telecommunications and tourism. The accord is so far of more political than practical value, but is held up by local officials as an example of how regions will increasingly bypass their central governments to pursue European interests.

"These are regions of a similar size which wish to build Europe together instead of making bilateral accords with each other," says Mr Millon. Revealingly, all four of them ntations in Brushave representations in Brus-sels, which operate separately

from their national embassies. Of course, they are equally useful for pursuing individual interests. Grenoble, for example, uses the Rhône-Alpes office in Brussels to keep an eye on European Communityfunded research programmes in which local companies might participate, rather than operating through the Research Ministry in Paris. Achieving decentralisation,

however, is a slow and difficult business and depends crucially on the region's ability to make its voice heard in Paris. On a political level, some of the reformers of the right are eginning to look is the national political establish-ment, which could hamper efforts to extend the region's influence in the capital.

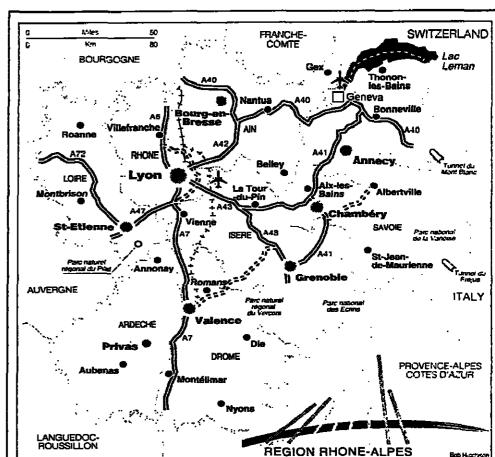
Grenoble's Mr Carignon was last year suspended from the RPR Gaullist party for advising voters in a by-election to sup-port the socialists rather than the right-wing National Front, if they could not be persuaded to vote RPR. That cut his last tangible political link with the Paris establishment, since he gave up his parliamentary seat hree years ago in favour of a job as president of the Isère epartmental council.

Mr Michel Noir, the mayor of Lyon, and one-time trade min-ister, resigned as a Gaullist member of parliament last December in protest against the bickering and lack of direction among the party leader ship. He hoped to spark off a mass defection that would form the foundation of a new party that might unite the

In the event, only two fellow RPR MPs were brave enough to take the risk and hand in their resignations, and one of them failed to be re-elected in the by-elections that followed. While Mr Noir won his local seat back with an increased majority, his national image

has received a dent.

It was a big risk. But it was at least in tune with a consensus among the region's leaders that Rhone-Alpes should have a role to play in reviving the



KEY FACTS

Population: 5.2m, of whom 30 per cent are aged under 20 and 40 per cent are 25 to 54. ☐ Area: 43,700 sq km; eight departments - Ain, Ardèche, Drome, Isère, Loire, Rhône, Savoie

☐ Travel: From Lyon to Paris, two hours by TGV, or 4hr 40min by road. Driving times (based on Michelin estimates) to Geneva, 1hr 45min, Grenoble 1hr 10min, Marseille 3hr, Toulouse, 5hr 10min. Satolas International Airport serves 53 international routes — six hours to New York and two hours to Dusseldorf.

Leisure: 57 ski resorts, 29 golf courses, 350 public swimming pools. Michelin three-star restaurants in Roanne, Valence, Vonnas and near Lyon at Collonges au Mont d'Or. Economy: 10 per cent of French GNP, unemployment 7.4 per cent, 11 per cent of French

☐ Employment 58 per cent in services (slightly above national average), 35 per cent in

Industry and construction, 7 per cent in agriculture. ☐ Rate of exchange: Average for year to March 22, 1991 - £ = FFr9.78; \$ = FFr5.32

fatigued and divided French political opposition.

Whether or not Mr Noir's gamble ultimately pays off, the region is worth watching for

many reasons in the years head. It is likely to provide much of the material for the continued national debate on the connected issues of how far

to go with decentralisation and whether the make-up of the political establishment correctly reflects the French people's beliefs.

Bob Harrison

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Vocal source of dissent

.. RHONE-ALPES has a well-earned reputation for pro, viding France's most vocal ... source of dissent to all sides of the Paris-based political establishment.

The past 12 months have been no exception. Last June the Gaullist RPR suspended the party membership of Mr Alain Carignon, 42, the dissident young mayor of Grenoble after he told voters in a by-election that he would rather they supported the Socialists than the extreme right-wing National Front. Il said it because that's what I believe," an unrepentant Mr Carignon recalled recently. In December, his friend Mr Michel Noir, 48, the ambitious mayor of Lyon, resigned as an RPR member of parliament in disgust at the continued bickering within the Paris-based leadership of the political ight. He was followed by Mr Jean-Michel Dubernard. another Lyon MP, and by Mrs

Michèle Barzach, a giamorous former health minister, who gave up her seat in Paris. A year earlier. Mr Charles Millon, president of the Rhone-Alpes Regional Council, gained new national prominence when he won a long and bitter battle against Mr Francis Léctard to become president of the UDF

centre-right party. These manoeuvres are partiv a reflection of the general problems of France's right wing, troubled by the deep rivalries between Mr Jacques Chirac, the head of the RPR, former French president Valery Giacard d'Estaing, and former prime minister Mr Raymond Barre, who now wields shadowy but considerable local influence as a member of par-liament for the Rhône and

But they also reflect a his-toric tradition of dissent, a tendency of which regional politi-cians are proud. This goes back to the French Revolution, which started in Grenoble in 1788, a year before the rest of

More recently, the region was during the 1970s a power base for socialist opposition to the right-wing Gaullist government in Paris, a left-wing voice led by the late Mr Charles Hernu, the former Socialist death while still mayor of Vil-



Michai Noir: resigned as an

leurbanne, a suburb of Lyon, last year provoked the by-election in which Mr Carignon made the controversial remarks that led to his suspenwith the Socialists party.
With the socialists back in power in Paris in the 1980s,

Rhône-Alpes neatly stepped back into opposition by becom-

During the 1970s, the region was a power base for socialist opposition to the Gauilist government

ing one of the most vociferous centres for the right. Over the past year, it has moved on yet again, to be the centre for the young generation of right-wing politicians seeking to reform or merge the fragmented parties of the right and centre. So far, however, the results are not encouraging. Mr Noir

and Mr Carignon show no signs of being able to form a party together, in spite of their apparently cordial relations. Mr Noir clearly hoped and is still hoping - that his resigna-tion would attract a large following from similarly disillu-sioned RPR members of parliament. Opinion polls suggest the triple resignation attracted some sympathy, but no other members of parlia-

ent were foolbardy enough to



Alain Carignon: party membership suspend Charles Millor: gained new

ther the gradual transfer of

powers from Paris into the provinces, that led to the 1986 increase in power of regional councils.

Paris government should confine itself to functions of

purely national importance, such as defence, justice and

Polls suggest the

triple resignation

attracted sympathy,

but no other members

of parliament followed

foreign affairs, and devolve the

rest. "We are only a quarter of the way there," he says. Higher

education, now a central gov-ernment matter, is the first issue on Mr Millon's list, an

area where several depart-

ments within the region are already taking an increasing

He acknowledges that left-wing government in Paris is likely to be cautious about

decentralisation, given that 20 out of 22 French regional coun-

cils are today controlled by the

right. But Mr Millon argues

that in the end, decentralisa-tion is non-political and

attracts support from all sides.

The acid test will be next year's regional council elec-tions, in which Mr Millon con-

firms he will be standing

mount of responsibility.

Mr Millon believes that the

In the event, Mr Noir and Mr Dubernard were re-elected as independents with slightly larger majorities, drawing some support from former

But the turn-out was very thin. Mrs Barzach even failed to retain her Paris seat against a strong challenge from the city's deputy mayor.

Mr Noir refuses to be dis-couraged. In Lyon, nobody is interested in the old conflict between right and left any more. It's the same when you look at national opinion polls...I have made a bet that it is the opinion of French people that matters, and not the political establishment," he

Over at Grenoble, Mr Carignon thinks along very similar lines. "The political rifts which have divided France since the beginning of the century don't exist any more. We must now find a new line-up which reflects the new debate," he

Their own records illustrate how the old party lines have blurred. These two ostensibly right-wing mayors carry out left-wing policies, spending heavily on education and public transport, necessitating local tax increases which have attracted criticism from their traditional supporters in the

Another issue on which the region's new generation of young right-wing leaders are agreed is the need to push fur-

CERCLE DE QUALITE

Uncomfortably competitive BANKERS in Rhône-Alpes complain these days that their industry is starting to get uncomfortably competitive.

For their customers, that can only be good news. "The high level of competition in the region has encouraged a new level of innovation that you just don't find elsewhere," says Mr Jean-Luc Paris, whose job as deputy-director of the regional branch of the Banque de France is to help supervise

While lending margins are said to be even slimmer in Lyon than nationwide, bankers speak optimistically of the vitality of the economy they serve. "At least it's proof that there is business to do," adds Mr Vincent de Roux, director of the Rhône-Alpes, Auvergne, and Burgundy regions for Ban-que Nationale de Paris (BNP).

Certainly, the region's main banking centres in Lyon and Grenoble have been through a striking change over the past 15 years, from dull provincial money lenders at the beck and call of their Paris masters, to independent businesses provid-

ing a range of services.

They stretch from the provision of start-up capital for new business, to growing supply of development capital for more mature companies, to treasury management, financial engineering and foreign exchange trading. The disappearance of the Lyon bourse might be a blow to the region's amount propre, but few bankers shed any tears. "It's a false problem. The bourse was only one of many means of providing capi-tal, not an end in itself," says

The region's banking indus-try is dominated by the big five: BNP, Crédit Lyonnais, Crédit Agricole, Lyonnaise de Banque and Société Générale. There is no real leader, but much competition and a lot of creativity," says Mr Etienne Subra, the Banque de France's

regional director.
Well behind them, a growing number of foreign banks are coming to Lyon. Out of the 12 foreign banks, seven are Italian, a satisfying return to the city's past as a financial centre in the 15th Century, when Italian financiers escaping from the Guelph-Ghibeline wars started trading there.
Five of the Italian banks in

Lyon today have arrived over the past five years, the most recent including the Banco Nazionale del Lavoro and the Instituto Bancario Sao Paolo di Torino, which opened late last year. "They have European ambitions and see Lyon as the nearest financial centre," says

Competition has encouraged a new level of innovation in banking

The region's own banks are their own links to Italy and other neighbouring regions. To take just two examples, the BNP's Mr de Roux sits on the board of his bank's Misla off-heat will a representation of the board of his bank's Misla off-heat will a representation of the second of his bank's Misla off-heat will be represented to the second of his bank's Misla off-heat will be represented to the second of his bank's Misla off-heat will be represented to the second of his bank's Misla of heat will be represented to the second of his bank's Misla of heat will be represented to the second of his bank's Misla of heat will be represented to the second of his bank's Misla of heat will be represented to the second of his bank's Misla of his bank's Mis shoot, while Lyonnaise de Banque has several years of experi-ence in Italy, though it has trimmed some of its invest-ments there after a plunge in

profits last year.

The big five French bankers in the region have benefited from an unusual degree of economic slowdown has exposed limits for some of them. It is not unusual, for instance, for a regional bank director to decide on a loan of up to FFr100m without having to call his head office.

The first to feel the pinch is Lyonnaise de Banque, France's largest purely regional bank, owned by CIC, the banking group which is controlled by Groupe des Assurances Nationales (GAN). After seeing its profits fall by 44 per cent in 1989, the group has by some miracle reduced its staff by 25 per cent without a strike, and managed a 12 per cent recov-ery in net profits last year.

The profits downturn also prompted the bank to rethink its international plans, as a result of which it sold a stake in an Italian retail bank though it has kept another Italian investment - and disposed of an investment in a Lyon stockbroker. From now on, international expansion and share trading will be handled at group level by CIC, says Mr Michel Angé, Lyonnaise de

Banque's director-general.
"Our regional organisation allows us to make decisions fast, but at the same time, there are certain logistic ser-vices which are best carried out at group level," he says. It is a distinction which clearly applies to any regional bank, especially at a time when margins are under pressure all



to float Siparex this year

But at the level of the kind of services he wishes to pro-vide in the region, Mr Ange-has a free hand. He is developing a treasury management service for small businesses, opened two years ago, and has just opened a foreign exchange dealing room in Lyon. He is also considering drawing on the experience of UK building societies by offering insurance services, possibly from the GAN, in retail branches.

The banking centres In Lyon and Grenoble have been through a striking change over the past 15 years

Finance for small and medium-sized businesses is the bread and butter of banking in Rhone-Alpes - and it is here that some of the most interesting developments are taking place, with a fast growth in the provision of equity capital. The epitome of equity capital for medium-sized businesses in

the region is Siparex, an independent group founded 13
years ago, which is today one
of France's leading providers of
development capital. Mr Dominique Nouvellet, its directorgeneral, has done much over the years to persuade conserva-tive local businesses of the advantage of opening their cap-ital to outside investors. Mr Nonvellet is now about to

do the same for Siparex and plans to float the group some time this year on the second

market, to give his 300 share-holders an opportunity to resi-ise their profits and to raise fresh investment cash.

With FFr1.3bn under management in 117 mostly family-owned companies, Siparex is highly international, 25 per cent owned by foreign venture capital groups and with off-shoots in the US, Luxembourg

Like the banks. Siparex is experiencing a growth in com-petition, which is tending to drive up the prices at which small companies can sell their equity to investors, says Mr Nouvellet. "We have to be very selective... but this region still has the advantage of lots of good independent companies managed by dynamic people.

he says. The other main providers of equity capital for small businesses are Sudinnova, a vennesses are Sudinnova, a ven-ture capital group partly owned by Lyonnaise de Ban-que; Rhône-Alpes Créstion, a start-up fund formed at the start of this year by the regional council; the Société de Développement Régionale du Sud-Bast, a regional develop-ment authority founded in 1985; and Banque de Virille, a 1955; and Banque de Vizille, a Lyonnaise de Banque subsid-iary created three years ago to provide later stage financing and handle mergers and acqui-

On top of this, there are the development capital depart-ments of the main banks, one or two US and UK venture capital funds based in Geneva and the two-year-old Lyon office of 31 the British venture capital

if there is one thing hinder ing the expansion of develop-ment capital in Rhône-Alpes, it is that the region is not yet well known among big foreign or even French - institu-tional investors.

"The market is still dominated by Paris. We do not yet have an Edinburgh-type situation in France, says Mr Philippe Valode, chairman of Banque de Visille, referring to the Scottish city's powerful investment institutions. The big challenge for Lyon's bankers and development capitalists is to use their relative independence to charge all that in the years to change all that in the years

William Dawkins discusses the lessons learned in Vaulx-en-Velin

Rethink on social problems

UNTIL recently, very few people outside Rhone-Alpes had heard of Vaulx-en-Velin This obscure little Lyon sub-irb, a jumble of 1960s tower blocks encircled with motor ways, sprang into unhappy notoriety last October when several hundred youths went on the rampage, burning down a local shopping centre, followed by more unrest in neigh-bouring districts. The violence was probably worsened by troublemakers from outside, whose kind were also present at a similar outbreak in Argenteuil, near Paris, a few months Triggered by the accidental death of a young Spanish

motorcycle passenger, after a crash involving a police car, the Vaulx-en-Velin riots were the worst urban violence since a similar outbreak in another Lyon suburb 10 years ago. Only last weekend violence broke out again in Vaulx-en-Velin, when youths set fire to cars in what was believed to have been a gang quarrel.

These events showed how for all its prosperity and dyna-mism, not all of the region has escaped the social problems present under the surface in much of the rest of France and which increasingly trouble the government's conscience. "Nobody is sheltered from these events. They were the consequence of a profound moral and social crisis which affects all of France," says Mr Maurice Charrier, Vaulx-en-Velin's Communist mayor.

Today, the street market is back in the Taureau-du-Mas district where the violence broke out and daily life has returned to its normal routine. The residents want to forget last autumn's aberration. Yet last autumn's aberration. Yet the events remain highly sensitive among local politicians, if only because Vaulx-en-Velin used to be held up as a model of sensible urban planning. For the unrest broke out just as Mr Charrier and his colleagues were celebrating the completion of a three-year FFr40m restoration scheme for

completion of a three-year FFr40m restoration scheme for Taureau-du-Mas. With its spacious sports hall, social centres and market place, the town seemed to have at least the infrastructure required for harmonious urban living.

However, it was clearly not enough to neutralise the classic social ingredients for urban strife in Vauix-en-Velin. About 20 per cent of its 45,000 inhabitants are jobless, more than

an per cent of its 45,000 innanit-ants are jobless, more than twice the Rhône-Alpes regional average, well over half of them are under 30 and just over 28 per cent are of foreign, mainly North African, background.



Unhappy notoriety: police guard a shopping area devastated during riots in Yautx-en-Velin last October

Local residents reckon race was an element - but not the main one - in the riots. A warnings sign had already come in the form of an unusually high 17 per cent showing for the far-right National Front at Vaulx-en-Velin in the 1989 municipal elections.

The spark that finally ignited this volatile mixture was the poor relationship between police and local residents, believes Mr Charrier, who is pledged to improving co-operation between the town hall and the police.

Indeed, the riots at Vaulx-envelin have provoked a govern-ment rethink about whether enough is being done to tackle the problems of the 400 urban areas like it registered as areas like it registered as requiring special action because they show unusually high joblessness, poverty and high immigrant populations.

The first step was when President François Mitterrand, fresh from a conference on when problems hold in Proposition of the problems had in Proposition of the problems and problems had in Proposition of the problems and problems had in Proposition of the problems and problems are problems and problems are problems and problems are problems.

urban problems held in Bron last December, appointed France's first Minister for Cities, Mr Michel Delebarre. The new minister has wasted no time in tabling plans to shift tax revenue from rich

towns to poor ones and to encourage the development of cheap housing in prosperous areas, in an attempt to avoid the creation of ghettoes.

The schemes, criticised by some right-wing MPs as covert favouritism for Socialist cities, have been presented to parliament for consideration. The debate got off to a passionate start at the end of last month, rekindling France's political divisions after the consensus inspired by the Colf War.

inspired by the Gulf War.
At the same time, all involved are hoping to draw wider lessons from the experi-ence of Vaulx-en-Velin and oth-

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FINANCIAL TIMES



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Jacques Bovon Président du Conseil Général de l'Ain

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LYON'S stock exchange finally bade farewell to the city that had harboured it

since medieval times in January, when it

and France's five other regional markets

merged with the Paris bourse into a single

the arrival of continuous electronic trad-

ing and completes the modernisation of

the French stock market. Clearly, it is a

blow to Lyon's hopes of creating a finan-

cial centre independent from the centralis-ing begemony of Paris - a theme dear to

the heart of the city's financiers - and

leaves the local market professionals

cannot fail to emerge. Even so, the seed from which we hoped to grow a financial metropolis has gone," mourns Mr Gérard. Delore. His family has for three genera-tions run the stockbroking firm which bears its name and which is one of only

that did business in the city as recently as

Lyon's brokers have suffered even more

then their Paris counterparts over the past

few years from pressure on commissions and falling brokerage. All the survivors have sought safety by selling out part or all of their capital to rich Paris-based

banking partners. But not even that has

been a guarantee, as brokers Girardet dis-

covered last autumn, when it collapsed under the weight of lieavy losses and a

Lyon-based firms left out of the eight

"I am still optimistic because the notion of regional financial centres in Europe

The move was the inevitable result of

national stock market.

searching for a new role.

inles. Siparex is sational, 25 per i foreign ventur s and with off-US, Luxembourg anke, Siparez is

sh is tending to prices at which des can sell their restors, says Mr e have to be very but this region advantage of lots endent companies dynamic people,

d for small busiudinnova, a vengroup partly Alpes Création, a d formed at the is year by the wil the Societe de ent Regionale du regional develop-wity founded in nque de Vizille, a e Banque subsid three years ago to nergers and acqui

t expital depart-2 main banks, one id UK venture capused in Geneva and sold Lyon office of sh venture capital

ansian of develop-I in Rhone-Albes, it region is not yet among big foreign French institu

aris. We do not yet daburgh-type smaxince. says Mr Phie, chairman of Banthe, referring to the y's powerful investattons. The big chal-Aon's hankers and all capitalists is to Cative independence all that in the years

William Dawkins x-en-Velin

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National, refused to back it any further.

Gérard Delore, has been controlled by Banque Internationale de Placement (BIP) since July 1989. The others are Richard, which fell into the arms of Banque Pallas last August when Lyonnaise de Banque wanted to pull out; Michaux, which became an associate of Credit Lyonnais last year; Vincent Brac de la Perrière, which has linked up with the treasury bank, Banque d'Arbitrage et de Crédit, and a handful of branch offices of Paris brokers, most of which have ceased equity

Lament for the loss of Lyon's stock exchange

In search of a new role

trading from Lyon.
Lyon, formerly France's second most active exchange, had fought harder than any provincial market to carve out an independent role. This was ambodied in the creation in 1983 of a thriving second-ary market, based on London's Unlisted Securities Market, which temporarily reversed an emigration of listings and by the end of January, the secondary market boasted 63 companies and a capitalisation of FFr13.8bn, just over a tenth of

the size of the Paris second market and nearly twice the size of all the other regional second markets put together. Top performers include ECCO, the world's third largest temporary work agency, Clairbois and Smoby in toys and Alain Manoukian, the fashion chain. Alongside it runs a thriving over-the-counter market for companies too small for a second mar-ket listing.

Now that Paris has swallowed the broking business, the local players see that their main roles are in providing research and a brokerage service for smaller company shares with restricted markets and continuing with their exiting portfolio

Some have found new roles in their partners' groups, such as Delore, which runs a back office for the three other brokers in

the BIP group, and Richard, which heads Pallas' broking arm. But Lyon still has a big role to play in handling introductions to the national stock market for companies too small to be of interest to Paris-based advisers, believes Mr Louis Thannberger, the former director for Lyonnaise de Banque who was one of the driving forces behind the creation of the second market.

Mr Thannberger, a flamboyant and sometimes controversial figure, founded a securities house, Lyon Finance et Indus-trie (LFI), four years ago on the strength of the belief that there is a growing need for equity capital among France's thousands of family-owned businesses. LFI, is not a broker, but specialises in

bringing small and medium-sized compa-nies to the stock market. Mr Thannberger was hit hard by the 1987 crash, but has so far handled 27 second market listings two in Germany - and 13 over-the-counter flotations, more than any of his French

William Dawkins

PROPERTY

Steady price rise continues

few areas where the Rhône-Aipes economy is genuinely independent from the influence of the Paris region.

Prices of office and residential property in Lyon have risen at a steady 15 per cent to 20 per cent over the past four years and show no signs of slackening, according to local developers. This previously unheard of growth comes at a time when the speculative froth is being blown off the Parisian property market as investors demand more realistic prices from promoters of

some of the more expensive developments.
French and foreign institutional investors are for the first time pushing up the Lyon market by snapping up the big projects, says Mr Guy Brun, managing director of Sogalym, the city's largest property developer, ahead of Batir — a subsidiary of the Bouygues construction group — and Nouveaux Constructeurs. According to UK property consultants Jones Lang Wootton, foreign buyers are taking 30 per cent of all new developments in Lyon.

Maimros, a Swedish investment group,

market, when it bought 20,000 square metres of office space in La Part Dieu commercial centre and the suburb of VIIleurbanne for FFr200m two years ago. The Société Suisse d'Assurance invested FFr250m six months later in developing its own 16,600 square metres office building.

New ground was broken again three months ago, when the Scottish investment fund, London and Edinburgh Trust, paid FF785m for Le César, a small but very high prestige office building in La Pres-qu'ile, representing nearly FFr25,000 per square metre, a record for Lyon. Danish, Dutch, Japanese and US investors have also been buying recently.

Another factor is a growing influx of small French service businesses formerly based in western France, who are choosin Lyon for its good connections with Paris, and with neighbouring European regions via the TGV and Satolas international airport, believes Mr Brun.

Even after price rises of up to 50 per cent over the past four years, mid-range

between FFr3,000 and FFr13,000 per square metre. This compares with the FFr40,000 to FFr70,000 for similar properties in Paris, and is also significantly cheaper than neighbouring Geneva, says Mr Brun. The high priced Le César deal was exceptional. Yields on office space stand at between 7.5 per cent and 8 per cent.

Supply is more or less in line with demand. Of the 180,000 square metres of office space developed last year, 80 per cent was sold, though the market is carrying no stock in 1991, says Mr Brun.

He likens the Lyon property scene to Milan and Barcelona, a one-time provincial market which is now becoming inter national. According to a study by Balay Prenot, a property consultant in the city: "Lyon can be seen as becoming a bridge-head for foreign companies - Swiss in particular - anxious to be well-represented in one of the most active cross-border regions in the future single market."

William Dawkins

William Dawkins visits the region's two main economic centres

France's international cities

IT IS no accident that Lyon and Grenoble, the region's main economic centres, emerged in a recent economic survey as France's first and second most interna-

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tional cities.

The political authorities in both have over the years developed efficient organi-sations for welcoming foreign companies, Aderly in the case of Lyon and Grenoble Isere Développement for Grenoble.

Other criteria listed in the survey, by the French Institute of Urban Economy, were higher than average levels of foreign investment, a higher ratio of export sales than the national norm and more foreign

LYON

Dynamic

hub

MICHEL NOIR, the mayor of Lyon, has

had to double the town hall's entertain-ment budget this year to keep pace with the growing number of foreign delegations

prospecting in the city for a suitable industrial base.

The anecdote reveals much about how Lyon, both blessed and irritated by being France's second city — with 1.2m residents — is starting to reap the fruits of its

efforts to become an important interna-tional transport and business hub. It is a

target shared by scores of European cities of its size and the competition is tough.

"It's going well. Lyon is as dynamic as ever," says Mr Noir, who illustrates his

optimism by pointing to the growing num-ber of new industrial arrivals, the rise in

property investment by foreign investors, the increase in traffic at Satolas interna-

tional airport, and Lyon's deepening links

with other so-called "second cities" in

Lyon's European claims go back a long way. The former capital of ancient Gaul, Lyon was an important banking and trade

centre during the renaissance and later the centre of the French textile industry. It provides the world headquarters for Ren-

ault Véhicules Industriels, France's lead-

ing truck maker, Crédit Lyonnais, the country's third largest bank and Institut

Mérieux, the world's largest vaccines

maker, among other leading industrial players. It is a mix of industry that pro-

Subra, director of the regional branch of the Banque de France, maintains is "a

The most recent catch by Aderly, the city's economic development agency, is

Ikea, the Swedish home furnishings chain,

which will next year open its supplies and logistics centre for southern Europe near

the city. ICL the British chemicals group,

vides the foundation for what Mr Etier

rich, diversified and dynamic economy

Europe.

air and telephone traffic than other provincial French cities.

Yet, at the same time, Lyon and Grenoble both plough individual furrows, a division mourned by some as a hindrance to regional unity, but nevertheless a reflection of their genuinely different

Lyon's métier is to be the regional banking and industrial centre, strong in sec-

finest restaurants, an active arts scene

is planning to establish a European agro-

chemicals factory there in 1993, joining

existing residents in the sector such as the

and the local units of Monsanto and Shell. As well as competing against rival European cities, Lyon is collaborating with them on matters of common interest.

"This affirms not only the importance of co-operation between European regions,

but also between cities. I am sure that we

will move towards a Europe of cities," says

Mr Jean Chemain, president of Aderly. The Trains à Grande Vitesse (TGV)

could provide the first indication of the usefulness of this kind of collaboration, in

that the Rome and Paris governments are

now studying plans for a link between Lyon, Turin and Milan.

Like Grenoble, Lyon is finding that its three universities are near bursting point.

The city is renovating a former tobacco factory to take some of its 80,000 students.

GRENOBLE

Research

community

SUN MICROSYSTEMS, the US computer

producer which is the latest foreign com-

pany to set up in Grenoble, provides a

textbook example of how the city authori-

ties are trying to improve their reception

True, not everybody has had such an easy ride as Mr Jean-Pierre Baudoin, the

executive in charge of Sun's first software

engineering centre outside the US. But his

experience is revealing because Sun Micro-

systems last spring became one of the first

newcomers to be handled by Grenoble Isere Développement(GID). The agency

was launched last year by Mr Alain Carig-

non, the mayor, to merge the city's vari-ous development organisations to make

"We had to choose within four weeks

between France, southern Germany and Italy. GID gave me all the information I

them stronger and more efficient.

for foreign investors.

agrochemicals divison of Rhône-Poulenc

and engineering.
For lifestyle, it offers some of France's

and splendid renaissance architecture in

the winding streets around its twin rivers, the Saone and the Rhône.

Grenoble, meanwhile, continues to play on its position as France's main centre for technology and research outside Paris. As for lifestyle, even its supporters admit that Grenoble is an ugly - though highly efficient – city.

The joy of living there is in the breathtaking mountain scenery around it and its proximity to some of the French Alps' finest ski resorts.

A closer look at what they have to offer to foreign investors follows.

needed to make a full presentation to the board. It found me temporary premises and guided us through the maze of paper-work." says Mr Baudoin. His is one of 120

companies based in the Zirst, a business park just outside the city. Grenoble began to take off as a tech-nological centre in 1957, when the CEA nuclear energy agency opened its national research institute. The city boasts 10 research institutes, eight engineering schools and three universities, making it the biggest research community outside

It has attracted such prestigious organisations as Hewlett Packard, the US com-puter giant, a 20-year-old resident, and more recently the European Synchrotron Facility, a pan-European project for using powerful x-rays to study materials, plus the French arm of SGS-Thomson, the Franco-Italian microchip group.

The city is equally capable of creating its own skills. It is the birthplace of Cap its second of the contract contract contracts.

Gemini Sogeti, Europe's largest software company, Merlin Gerin, the leading French electrical engineering group, and now sees the emergence of 500 new companies annually, estimates GID. Like his counterpart in Lyon, Mr Carig-

non believes in pushing decentralisation as far as possible. One of the things that makes Grenoble different is its tightly focused industrial policy. "We are not afraid to get involved in industry."

Together with other local authorities in the Isère department, Mr Carignon has presented a plan to the Education Ministry in Paris for a university near the Isle d'Abent industrial near the Isle d'A beau industrial park, on the department's western border near Lyon.

While Grenoble does also have a traditional industrial base, with companies such as Caterpillar in earthmoving equipment and Becton Dickinson in medical suppliers, it does tend to suit a specific kind of company.

"Yes, there is a lot of know-how in Grenoble. The problem is that you have to pay a fortune for sub-contracting work," says Mr Laurence Briggs, chairman of GT Tech-nologies, a medical equipment producer, which recently bought a small company in Grenoble. For that reason, he prefers to buy a sub-contractor in the US rather than produce at his research base in Grenoble.

LYON



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Direction des Affaires under the management of Mr

DUPUY and Mr VENET.

quality of life for those companies setting up in the region.

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impressive number of renowned international companies and

organizations have fallen

for Lyon's charms. She's attracted winners: Hewlett Packard decided to come to the Isle d'Abeau business park; advanced research centers like Schering Plough inc.; production plants like Unilever which have chosen La Plaine de l'Ain industrial Framatome, Novatome, Rhône-Poulenc, Septen, l'Ecole Normale Supérieure

appeal? Apart the fact that Lyon herself is a vibrant, ancient center of culture in a beautiful countryside, she is so convenient: road and air links in all directions and the world's fastest business train first started from Lyon. The past-The future. Lyon, she's got it all



For further information, please send your calling card to ADERLY: Association pour le Développement Économique de la Région Lyonnaise. ADERLY FRANCE. 20, rue de la Bourse - 69289 Lyon Cedex 02 - Tél. 72 40 58 58 ADERLY U.S.A. 230 Park Avenue - N.Y. 10169. Tel. (212) 697.51.56. Telex 429011 Radix.

Rendez-vous avec l'Europe!

THE Rhône-Alpes region is

probably best known for its food, winter sports, and strong

economy, atthough not neces-sarily in that order. The world's biggest concentration

of too restaurants is claimed to

within some 50 miles of the region's capital, Lyons, the Savoie département encom-

asses some two thirds of

France's downhill ski resorts, and the economic wealth is

second only to that of Ile-de-

inquisitive. Even those people

phose job it is to promote the

region's tourism admit that its main appeal is one of discovery

for example, the many medi-

eval villages with well-pre-served architecture would be

absent from any sightseeing

itinerary of big name monu-

Nature has endowed the

region with attractions for neo-

ple of most tastes, apart from

the most ardent of sea worship-

pers. Mountains, hills, forest, rivers and lakes follow each

other in rapid succession to

EARLY snowfalls last

December brought a desper-

ately needed breath of oxygen

They followed three dismal

years of little snow, little reve-

nue and not much hope, leav-

ing operators to wonder only

whether winters worthy of the

riame were a phenomenon of

By the end of the last Christ-

mas holidays, the sector was looking healthier. Ski lift tak-

ings in the French Alps had

figures are in, resorts expect to

have earned at least as much

as they did in the peak 1985-86

French people took winter

sports holidays of four nights

slopes also debunked the the-

ory that distant sunshine had

replaced winter sports as the

two types of holiday do not compete," commented Mr Jean-Pierre Vezinet, director of

mountain tourism at the Ministry of Tourism. "The people

who go to faraway places are

not the same as those who

Next February's winter

Olympics in the Savoie town of

Albertville will give the area another boost, with a wide rip-ple effect on longer term eco-

nomic prospects. "It would have taken 15 years instead of five to spend the same amount

practise winter sports."

The return en masse to the

eason, when 10 per cent of

to the region's ski industry.

Much of the rest is for the

France around Paris.

BUSINESS GUIDE By Olivier Duran ADERLY: Association pour le Devéloppement Économique de la Région Lyonnaise. 3 Place de la Bourse. Lyon 89002. Tel. 72 40 58 58, Fax: 72 40 57 35. Manager: Robert Maury.

EPEDA: Etablissement Public d'Aménagement de l'Isle d'Abeau, BP 208, 38081 l'Isle d'Abeau, Cedex. Tel: 74 27 25 00 (free-phone) 05 27 24 22), Fax: 74 27 04 14. Director of Economic

Grenoble letre Developpement: 1 Place Firmin-Gautier, \$8026 Grenoble Cedex. Tel: 76 70 97 97, Fax 76 48 07 03. Contact for

Chambre Régionale de Commerce et d'Industrie de Rhône Alpes: Quai Achille-Lignon, BP 6303, 69466 Lyon Cedex 05 Tel: 78 89 29 29, Fax: 78 89 64 37. The eight departments of the region all have one or two Chambers of Commerce, Manager of the Centre Régional d'Accuell et d'Informations des Indus-

INSEE Rhone-Alpes: Cité Administrative de la Part-Dieu, 165 Rue Garibaidi, BP 3196, 69401, Lyon Cedex 03. Tel: 78 63 25 05, Manager: Jean-Edouard Rochas. This is the state-run documentary and statistical bank, capable of giving you, in detail,

the consumer habits of the "Rhône-alpines", average wages and other local statistics. A good starting point for market research. (Contact: Bernard Le Caivez.)

ERAI: Entreprise Rhône-Alpas International Qual Achille-Lig-non, BP 6303, 69468 Lyon Cedex 06, Tel: 78 89 72 70. Contact:

Thierry Bernard. This is the body responsible for the regional

Accommodation: Temporary accommodation in Lyon can be

found at several hotel residences, such as Orion (72 40 43 40), Citadines (78 62 12 12) and Port de Lyon (78 47 57 87).

Functions, congresses, seminars: Office de Tourisme de Lyon (Central reservation for hotels). Tel: 78 42 25 85. Petals des

Congres Internationaux de Lyon. Tel: 78 93 14 14. Centre

"Espace Tete d'Or" de Lyon. Tel: 78 94 69 00. Parc des Expositions de Lyon Eurexpo. Tel: 72 22 33 44.

under construction) Tel: 78 83 64 82. Creches Billingues Tel: 70

Restaurants in Lyon

Brasserie Georges: This 150-year-old establishment with Its

decorated ceiling was restored a year ago, in the tradition of the great railway station "brasseries". 30 cours de Verdun,

Bourillot: In one of the prettiest squares of the town, and in

surroundings of good taste, with very refined cuisine. 8 place

La Tassée: Near the Piace Bellecour, this is a temple of Lyonnaise specialities and has an extensive wine cellar-20 rue

Le Bistrot de Lyon: Another traditional Lyonnais establishment.

The menu, concocted by one of the best chefs in town, Jean-

Paul Lacombe, is always very imaginative, 61 rue Merclère,

Nandron: A good place to spot visiting politicians — also has a

Le Café des Fédérations: Historic bistro, good traditional cook-

La Tour Rose: Located in the rensissance quarter of Vieux

Lyon, in superb architectural surroundings, its young chef

Philippe Chavent is among the city's best, 16 rue de Boeuf,

L'Oeuvre de Fourvière: Poised at the summit of Lyon in the precinct of the Basilique de Fourvière, this establishment gives

Collonges-au-Mont-d'Or: Paul Bocuse, 12 km north of the city,

considered by many as one of the best restaurants in France:

Manoir des Dauphins: Highly recommended for its rabbit ple with plums, as well as its fish casserole. 48 Cours Libération.

Pierre Gagnaire: Original and creative cooking. 5 Rue G.Tes-

Poularde Bressane: A high level of comfort, 12 Place Mistral.

Upes from here. Precinct of the Basilique de Fourvière.

splendld view of Lyon. In clear weather, you can see the

good view of the Rhone. 24 qual Jean Moulin, Lyon 2.

Parc des Expositions Alpexpo de Grenoble: Tel: 76 39 65 00.

international education: Lycée international (new premis

Rhône-Acceuil: Association to help visitors. Tel: 78 42 50 03.

Aéroport International de Satolas: Tel: 72 22 72 21.

info Train à Grande Vitesse: Tel: 78 92 50 50.

00 60 62. Universities Tel: 78 89 81 24.

ing, 8 rue du Major Martin, Lyon 1.

des Celestins, Lyon 2.

de la Charité, Lyon 2.

Lyon 5. Tel 78 37 25 90).

Pont de Callanges.

Lyon 2.

Development: Alain Dechambenoit.

new arrivals Martine Augoyard.

economic and industrial promotion.



Barbara Casassus discovers the region's leisure facilities

A feast for inquiring minds

focus on the Valley of the Rhône and the French Alps. The architectural heritage dating from the days of the Remains of amphitheatres, villas, thermal baths, paved streets pepper the region. Most striking are in Lyons, which was founded 2,500 years ago and was the capital of the Gauls, Saint-Romain-en-Gal, Vienne, Aix-les-Bains and Lar-

Multiple-castled abbeys were built between the Middle Ages and the French Revolution in 1789. The styles range from the Carthusian vigour of the Abbey Saint Antoine and at Charlieu, to Roman purity at Cruas and Cremieu, Gothic flamboyance at Brou and the Abbey of Hautecombe and

baroque exuberance in the churches and chapels of Maurienne and Tarentaise Starting in the 13th Century the towns came to the forefront with the development of the financial trade. The restored renaissance district of St Jean in Lyons with its red clay roofs, is one of the finest products of the era that made rance's second city a leading industrial centre . One of Lyons' most striking features s its site. It is built along two rivers, the Rhône and the Saone, and on two hills, the Fourviere and Croix Rousse, offering a magnificent array of contrasting views. It is a pity, though, that the country's

main motorway from Paris to the south coast runs through

the middle of the city instead

of around it. Lyons is down in history as the home of Rabelais when he wrote Gargantua and Pantagruel in the 16th Century notes. It will host the start of the Tour de France cycle race in July for the first time this year, adding just one more

Abead are the first biennial contemporary art exhibition and festival of French music the successor to the Berlioz Festival, which will also alter-nate with the biennial international dance festival. In June, the local people will assemble for a parade, ball and show, bearing pennants form their districts to commemorate the period in the 13th Century when the city was divided into

coming from central govern-

into roads. These improve-ments with the promise of

lower production costs should

encourage existing companies

to expand their operations and

new ones to settle here, Mr

Piganeau suggests.
By the end of 1989, job cre-

ation in Savole was outstrip-

ping the average for the

Rhône-Alpes region, 1,619 new enterprises had been created

during the year and before that industry had expanded in 1988

The return of the snow has

for the first time in 10 years.

ent funds and FFr4bn will go

be lowered from the original design after a series of protests from local dignitaries. The bill for the project was originally expected to total FFr155m but will be nearer FFr400m. The locals reject any idea of extrav-"pennonages". On December 8, they will again celebrate the Feast of the Immaculate Conagance, however, lamenting the fact that more than 60 per cent of the French cultural ception with the Festival of Light. Millions of lights of all budget is spent in in the Paris colours, shapes and sizes will be placed in windows and on Meanwhile, no visitor to balconies, transforming the city into a blaze of glory and marking the sudden disappear-Lyons should miss the historical textile museum, which

houses sumptuous locally-made silks, as well as brocades ance of the plague in 1643 after and a number of other textiles nearly 80 years. from France and abroad.
Food is, of course, worth tak Another celebration to come is the inauguration of the reno-1993. Rather than echo the Parisian example of a completely new building, Lyons is

ing time over. Some of the most illustrious French chefs, including Paul Bocuse, have elped bring the region's rich preserving the four walls of its 1831 theatre, but is gutting the and diverse agricultural produce to the table in forms ranginterior and building a new ing from the most sophistihigher roof to accommodate all cated to the most simple, such as a tripe dish known as "firethe facilities a modern opera man's apron".

est prediction given in March by the Grenoble-based firm, for the year from FFr3.2bn preinsists that the worst is over. It

Exchange losses on the dollar and yen totalled about FFr125m and a new medium term borrowing took the debt/ own funds ratio up to 93 per cent. Even so, the stable volume sales of skis increased the company's share of the contracting world market to more than 30 per cent for the first

The aim is also to break

was for a net loss of more than FFr130m for the 12 months ended March 31.

The huge vaulted glass and aluminium roof, which tops the new classical facade, had to

even in 1991-92, chairman M Laurent Boix Vives, said. Lower fixed costs should save about FFr60m and productivity gains FFr15m, while higher prices should earn an extra FFr509m, he explained. Another 120 jobs will be lost this year on top of the 180 cuts in 1990-91.

Barbara Casassus

PROFILE: Groupe ESC Lyon

International view Grenoble, founded six years Mr Dufour aims to double the

Le Bouchon: Excellent sealood, 7 Rue Robert,

ago. Management training is also available in the Alpine town of Chambery and at St Etienne, the former textile and steel centre now trying hard to develop new industries.

Groupe ESC, founded in 1872, is one of the France's four most prestigious business schools, but claims to be more internationally-minded than the others. Its 5,000 alumni are scattered across all of France's main industrial companies, as well as some foreign ones, such as Hewlett Packard where Mr Jacques Clay, director of the microcomputers, is a Groupe ESC graduate

The concept of being a good national school is no longer important to us. We have to be known at a European level," says Mr Bruno Dufour, the school's director-general. He also heads a FFr100m turnover sportswear firm which he reckons gives him an entrepreneurtal edge in running the school. Groupe ESC funds 80 per cent of its own budget from fees and research contracts, which means it has to behave more like an independent company than the state-recognised institution it is, he argues. The rest comes from the Lyon Chamber of Commerce and corporate

As evidence of the school's ability to look beyond France, up to 15 per cent of its 800 students and 20 per cent of the beaching staff are non-French.

proportion of foreign students to 30 per cent in the next three to four years, by when the completion of a new building due in August will allow student numbers to grow to 1,200.

Naturally, the type of course on offer reflects the school's outward-looking viewpoint. Later this year, the first batch of 80 students are due to graduate from a bilingual one-year European MBA programme run jointly with Cranfield School of Management in Britain, under which participants have the option to spend one term in the UK. Around a fifth have taken the option, which means they will emerge with MBAs from both schools.

For the normal three-year degree programme, Groupe ESC also runs exchanges with 11 foreign universities in Germany, UK, Italy, the Netherlands, the US, Canada and Japan, under which students can take their second year abroad. Foreign students from the partner universities can equally take a year in Lyon. One restraint on Groupe

ESC's plans is a European-wide shortage of management teachers, especially bilingual ones. For that reason, the group has just started a bilingual management teacher training pro-gramme in partnership with universities in Koblenz, Milan and Barcelona.

William Dawkins

reached an all-time high for the period and, when the final

Ski slopes revitalised

Winter of contentment

on infrastructure for Savoie if it had not been for the Games, sald Mr Henri Piganeau, who is in charge of monitoring the economic impact of the event at the Savoie Council, or con-

seil général. Traffic jams in the départe-ment which is home to two thirds of French downhill ski resorts, are legendary. They hit the national headlines in February for breaking a 10-year record, partly because of new school holiday arrangements. But tailbacks of up to 10

miles, a regular Saturday sight during the high season from February to April, should no longer exist after completion of the road and rail links built for the Olympic Games. Public spending to accommodate the event will total FFr5bn. Most is

turer, and Rossignol, France's leading ski maker, have both plunged into heavy losses this They have suffered from an unhappy mix of falling demand for winter sports equipment, a shrinking golf market and a

> dollar and Japanese yen against the French franc. Salomon, which dropped FFr300m on foreign exchange, is expected to report a net loss of between FFr200m and FFr250m for the 12 months to end March. Although an improvement on its FFr166m loss in the first half to the end of last September, this would still be much bigger than the FFF91m deficit of the year before. Sales are forecast to drop by 20 per cent to FFr2.6bn

Another 20-40 jobs may also be not, however, pulled ski equipment manufacturers back on shed by the company's US golf track. Salomon, the world's subsidiary Taylor Made. largest ski binding manufac-On the brighter side, the firm's debt in March stood at slightly under 50 per cent of its

own funds, compared to 100 per cent in the early 1980s, he adds. Moreover, Salomon's first excursion into ski-making has been more successful than expected. A total of 80,000 pairs decline in the value of the US of the single skin skis were sold against a projected 70,000. in the longer term, the firm

aims to reduce its dependence on climate by dividing turnover equally among winter sports, golf and summer activi-ties, still to be defined. Meanwhile, work is in progress on a mysterious "new technology" for golf equipment, Mr Gautier said. The product will be unveiled next year.

The Annecy-based company

has reduced fixed costs by

FFr250m since last August, and will reduce by another FFr90m

in the 1991-92 financial year,

bringing the cut back to 20 per cent of the total.

A total of 460 job cuts last

June and the extra 100 in

France announced in March are aimed to help Salomon

break even or even make a

small profit in the year ahead,

according to managing director

Jean-Francoise Gautier.

Ski Rossignol's loss forecasts have steadily worsened as the months have gone by. The lat-

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FOR companies seeking to employ qualified young execu-tives in the region or to train existing staff, Rhône-Alpes boasts four business schools able to supply MBAs, research.

By far the largest and lon-

gest established is Groupe ESC Lyon, whose 100 permanent teaching staff makes it around four times the size of its nearest equivalent, the Ecole Superieure de Commerce in

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Offenbach's Barbe-bleue. Tomorrow: Romeo and Juliet. Fri: Glustino. Sat. La boheme (2292

Deutsche Oper 19.00 Giuseppi

Mara Zampieri and Renato Bruson.

ARTS

TELEVISION

The battle against the busybodies

Christopher Dunkley looks at a Channel 4 season on censorship and the issues it raises

there anything more ridiculous than a group of busybodies who first declare that certain programmes or films will deprave and corrupt the onlooker and then announce — with com-pletely straight faces — that they intend to spend their time watching precisely this sort of work, especially the most extreme bits, in order to censor them to protect the rest of us? If their first proposition is true, either they will rapidly become the most depraved and cor-rupted members of the community and thus the worst possi-ble people for the job, or we are required to believe that they have found some means of viewing without succumbing to depravity and corruption, in which case all they need do is share their secret with the rest

If there is no sight more ridiculous, there may be one even more infuriating, and that is a group of politicians (people with an over developed tendency to boss others about) telling the rest of us that details of certain matters -from safety in the nuclear power industry to the routine tapping of telephones belonging to pacifists or Labour prime ministers - are to be concealed from us "for our own good". In those who have seethed throughout their lives at Britain's propensity towards secrecy and censorship, only one thing causes even greater anger and that is the apparent indifference of most of their fellow citizens.

Britons do not, on the whole, share that useful suspicion of all forms of authority which is so widespread among the French, and they seem to lack that instinct which you find throughout American society to put the right of the individual to know what is being done in his name above other rights. Perhaps the British are just too nice and trusting. They seem to think that if a cabal in Westminster wants to keep some-thing a secret there must be a jolly good reason; and if some other group says that a television programme is too sexy or too outspoken, well that's prob-ably right, isn't it, because they know best, don't they.

Perhaps the three-week sea-son called "Banned", beginning on Channel 4 on Monday, will help open up a few cracks in this complacent quietism.



Uncensored: John Cleese, Michael Palin and Graham Chapman in Life of Brian

previous works which, for one reason or another, have become causes célèbres, usually because they have been cen-sored, or banned outright. Some items will be getting their first showing on British television, and others can still be screened only in specially bowdlerised versions.

Dusan Makavejev's 1971 film W.R.: Mysteries Of The Organism, for instance, is being screened on the first night of the season with the erection in the famous "plaster-casting" scene carefully obscured by peculiar flashes of light, inserted by Makavejev himself at the instigation of Channel 4 in order to make the work acceptable to the Powers That Be. (Don't be surprised if the Rokeby Venus is wearing a big pair of navy knickers next time you visit the National Gallery).
With or without the bursts of multicoloured light, W.R. is a bitty and rather tedious film, lar act of censume to know better than we do ourselves what you or I would choose to see from this particular film maker. Before that, the opening pro-

gramme of the season (which, like Topsy, seems to have just growed, running now to more than 70 hours) is the first in a three-part sequence of docu-mentaries called "The Truth About Lies", reviewing censor-ship in the 20th century. Anyone who feels that this column is making a song and dance about nothing because "even the most civilised forms of gov-ernment must involve state secrets, yawn yawn" might at least have a look at this proeramme and consider its cataogue of lies, suppression and government bullying. Starting with the way the British at home were deliber-

ately misled about the battlefield realities of World War I, it moves on to the BBC's relationship with the government 8 General Strike respecters of authority, it is a sorship, on the first evening of season of some courage, consisting of specially made programmes and a collection of supercilious are those who pre-

that they can trust us not to be really impartial" a quotation which this programme oddly ignores), then the conspiracy of silence among the British mass media over Edward VIII and Mrs Simpson, government restraint of anti-appeasement sentiments in the 30s, and the stilling of the facts about Nazi genocide extending even to the suppression of Hitchcock's 1945

The review becomes no less depressing after the war: the hushing up of the Windscale fire, the official lies over Burgess and Maclean, the suppression of the Commander Crabbe incident (most people have still not heard the truth about that one), endless men-dacity over Northern Ireland, and an inventory of named cases which goes on and on: Philby, Tisdall, Ponting, "Spy-catcher" – the common char-acteristic is the determination of the establishment to keep the public in the dark. Neither this programme nor

documentary about Belsen.

Lies Of The 20th Century" covering such huge propaganda campaigns as those of Stalin and McCarthy, nor a third later in the season called "Sex And The Censors" (they are made by Nicholas Fraser and Michael Jones of Panoptic) is the most inspired documentary you have ever seen. Nor, given the subject, are they the most impassioned or hard hitting that you can imagine. But in a workmanlike way they do workmanike way they do make utterly clear where the trouble has always lain and where it still lies. Three topics above all

righten the busybodies: God, sex, and politics. A week into the season Channel 4 provides the first screening on terrestrial television of the Monty Pathen term's 1000 person The Python team's 1979 movie The Life Of Brian, The reason this has had such a troubled history is that it is not merely Carry On Up To Calvary but has some genuinely felt contempt to heap upon the more ridiculous aspects of religion (and, incidentally, politics, especially the politics of com-munist fringe groups). Hailed as the Messiah, Brian denies it. "Only the true Messiah denies his divinity!" shouts one follower. "What sort of chance does that give me?" asks Brian "All right, I 'am' the Messiah". The crowd roars "He is the Messiah!" at which Brian shouts "Now fuck off!"

Those with a belief in one particular version of the super-natural will claim that this is blasphemous, but if the freedom of expression of which we boast in Britain does not allow for the use of powerful language to heap scorn on the Catch 22s of theology then we should find some word other than "freedom" to describe what we are allowed to

Naturally politics features throughout the season, dramatically as early as Day 2 (next Tuesday) which brings a re-make of Duncan Campbell's programme "Secret Society: Cabinet". This had to be re-made because the BBC, which commissioned it and said it would broadcast it, never did so and has refused to sell it to Campbell or Channel 4 for this season. The irony is that the programme has so far been levilled by just the sort of shenanigans it seeks to expose.
As for sex, the subject crops up regularly enough, but worthiness s ms more in evidence than eroticism. On April 16 comes an episode from the 1976 Thames series "Sex In Our the second, sub-titled "The Big Time" which has never been



Still bowdlerised: W.R.: Mysteries of the Organism

screened in Britain. Watching in 1991 the scene involving speculum, mirror and torch. where the earnest feminists discuss their hidden cavities, it is hard not to giggle. Yet it must be admitted that nothing superior, or even comparable, is being made today. What will not be shown in

this season is Ai No Corrida, (or In The Realm Of The Senses) surely the most explicit and erotic (though at the end horrifying) film released in mainstream cinemas. A Japa-nese work by Nagisa Oshima, it was given a restricted club ing submitted it to the British Board of Film Certification a year ago, the British Film Institute has acquired an 18 certificate for it. London's Screen On The Hill and The Metro will show it in May. Given its theme of sexual passion, it is an example of the material which will not turn up for a long time, if ever, on terrestrial television – even in a season as ambitious and

A Harlem 'Don Giovanni

The activities of the Mozart year are hotting up. On Easter Monday Don Giovanni was street-slang subtitles. Why did shown on BBC2 television in Peter Sellars's celebrated New York re-working (his similar treatments of the other two Da Ponte operas will be broadcast on the next two Sundays); and in the London opera houses there have been revivals of Giovanni (ENO) and Die Zauberflöte (Royal Opera). As always, comparisons make for agreeable sport; but since all three performances were spotted by different types of weak-ness, useful conclusions are out of the question.

The Peter Sellars production

plants the opera in the late 1980s, and in the most wretched corner of Harlem; Giovanni and Leporello (played, fascinatingly, by the identical twins Eugene and Herbert Perry) are street-cor-ner criminals, into drugs and casual violence. As seen on television, it emerged a fair old disaster – and, for all that, not a total waste of time. It began promisingly: titles daubed as graffiti on rude brick, and then the producer himself, doing a magazine's Alfred E. Newman. The main point of his introduction, however bizarrely put across, was well taken: this is the latest in a long line of serious attempts to get to grips with particular aspects of the most ungraspable of all operas.

One sat back to watch, listen

and enjoy, anticipatory excitement being further aroused by the showers of praise that had been elicited from those trusty British colleagues who in 1989 travelled to Purchase in upstate New York when the same Sellars "trilogy" was staged at the Pepsico Festival. Listening proved the first problem. The musical perfor-mance was dire: conducting (by Craig Smith) unbearably torpid, orchestral playing lax and lifeless, most of the singers (apart from Lorraine Hunt's uneven but passionately musical Elvira and Dominique Labelle's accurate, mettlesome Anna) well-meaning mediocrities, on this showing at least. The use of words seemed of no importance to anyone: and while there was a certain jus-tice in this - for Sellars's stag-ing contradicts Italian verbal sense in a way that amounts to

a production tenet - the flat-

tening effect on singing

rhythms, not to mention dra-

matic vitality, was comprehen-

sive. Textually, this was the

oddest experience in Mozartian

alienation: Italian words ill-

sung by singers and contra

Sellars simply not re-write the libretto? More worryingly, one swiftly

gained the impression that what might have worked invigoratingly in the theatre - in spite of musical plodding, and as a defence of the extremely loose verbal response - was divested of all atmosphere on the small screen. The whole production, notably the imaginative slum setting of Dunya Ramicova, had obviously drawn heavily on television visual style; in effect, it was here returned to its origins and in the process reduced to a cliché-ridden slice of televisual Harlem hokum. In this light Sellars's dramatic innovations (the coke-sniffing, the heroin-addict Anna et al) shrivelled in importance, while his failures in dealing with Mozartian wit and with crucial issues of class and power bulked ever larger.

And yet, and yet . . . At least the man tried to find new ways of expressing and communicat: ing the opera's dark, violent core. The latest Coliseum Don Giovanni, in a lacklustre revival of the 1984 Jonathan Miller staging, misses out on that completely. Jerzy Maksi-mluk's affectionate, soft-focus conducting plays its part, so too the lack of authority in Peter Coleman-Wright's youthful, strongly sung Giovanni. There are several notable singers in the cast - Jane Eaglen a magnificent Anna, Margaret Marshall (house debut) an Elvira touching in spite of her Schwarzkopfian mannerisms but it has not been moulded into an ensemble, and so the "traditional" intelligence of the production is dissipated.

The Covent Garden Flute has had many cast changes since its February-March series, most (according to report) for the better. Keith Lewis is now the immensely stylish Tamino, Gwynne Howell the gravely eloquent Sarastro, Mikael Melbye the engaging, rather rough-voiced Papageno, Eliza-beth Carter (UK debut) the able, not quite top-notch Queen. In her house debut Amanda Roocroft (Pamina) shows hugely improved form; the young English soprano may not yet be an "interna-tional" Mozartian, but she's on the way there. Stephen Barlow's conducting, much criticised earlier in the year, is fresh and lively. This sugary-cute production takes the soft Flute option, but at least the style is consistent, and makes sense.

Max Loppert

OBITUARY

Martha Graham

With the death of Martha Graham in New York on Monday at the age of 96 there has passed away one of the central figures in twentieth cen-tury dance. She gave us those foun-dations on which most of today's contemporary and post-modern dance stand; as performer, teacher, and choreographer, she provided a lustrous example which inspired the generations who succeeded her. Born in Allegheny in 1894, Martha Graham made her most signifi-cant dance studies as a young woman when she joined the Denis-hawn School in 1916. The school and its associated company were directed by Ruth St Denis and Ted Shawn, and they lie at the heart of the creation of American Modern

Depishawn company in 1923, and made brief appearances on Broadway and in music hall in London. Her vital decision was to open a school in New York in 1927, whence

emerged the dance style, the vocabulary of movement, and the pupils, who were to establish her as the pre-eminent figure in contemporary her school, and the dance performances that came from it, that there evolved Graham's greatest gift to dance: a codified vocabulary of movement, a style which came from the cross-fertilisation between performance and instruction. The Graham dance theatre became identified in the 30s with

works of uncompromising beauty and austerity. Graham's influence extended beyond choreography and

training into stage design and costume: Graham dances exploited dress as few other choreographers had done. Her schooling formed generations of fine dancers. Her creations gave a new image to dance in atre. Her "American" works, about the pioneering spirit in Appa-lachian Spring; about Emily Dickin-son in Letter to the World; her "Greek" works, those studies of such damned, doomed heroines as Medea, Phaedra, Clytemnestra, at the point of death, surveying and resolving the terrors of life; are central to contemporary dance, as are plotless pieces like Diversion of

Angels.
As a performer Martha Graham was powerful, indomitably individual, commandingly intense. During the latter, non-dancing years of her

career she appeared at gala perforcareer sne appearen at gala performances, introducing programmes with undiminished vigour and wisdom when speaking of the art she had so long and nobly served. Even in her last years she was still involved in the creation of dance works for her company, providing them with a late harvest of fascinating choreography. It is to Martha Graham that we owe so much of the popularity of contemporary dance. She forged for it a language and a style which, even when rejected by some, served as a starting point for their feelings for dance, as it served as a basis and a treasury for many of the achievements of Modern

Clement Crisp

La Cage aux Folles

A dispute with the box office computer banished me to the Gods for the Aachen revival of La Cage aux Folles, but it was not just physical distance that made this musical, which first opened on Broadway in 1983, seem so remote eight years later. The Me generation? The cud-dly homosexual? High camp high jinks and sly inverted stereotypes?
Give us a break. We've tired these images out without moving on far enough to enjoy them as nostalgia.

If a man in stockings and a leather-strapped bra, a male Phaedra with silver wig, leather cat suit and a whip is your scene, come to Aachen. Come also to watch a cho-rus of men in ballet frocks looking up each others' skirts and singing "Ratatouille" (Ra-ra-ta-ta-two-eee) as they dance the Can-can. Don't come if you found the original 1978

the same here.

Am I being harsh because I was disappointed? Why should the musi-

cal resemble the screen? As film lovers will recall, La Cage aux Folles I tells of a homosexual nightclub owner whose son wants to marry the daughter of Mr and Mrs Moral Majority and demands his father put on a show of propriety. This is also the plot of the musical, which shares too the hysterical cli-max of the meeting of the in-laws. A neat translation and a skilled comic foursome achieve the same effect here: Georges (Andreas Ebert, a lovely John Cleese ditherer) and transvestite lover Albin (Anton Schieffer) shriek and wail and win audience hearts and M. and Mme Dindon (Walter Albert Muller and Dorle Morbitz) are polished off like

film funny and dramatic and expect the pair of turkeys that they are. The problem is that this scene is encased in three hours of giggling gigolo-cagelles who swamp subtlety and tension in a flurry of leg-waying and dressing up, and that the accompaniment to this desperate excess is some of the most banal music composed.

The most famous song, "I am what I am" is smart but soulless. In others, velvet voices coat melodies like the chocolate on an Easter egg, smooth and monotonous. Oh for diversity, romance, a memorable tune! La Cage our Folles set out to show that gays have a heart like everyone else, but for all the sympa-thetic portrayals, it seems to lack a heart - vision, dramatic unity - of

Jackie Wullschlager

INTERNATIONAL **TODAY'S EVENTS**

Dance, to which Graham herself devoted her life. Graham quit the

MAMSTERDAM

Muziektheater 20.00 Graeme Jenkins conducts Achim Freyer's production of iphigenie en Aulide, with Ellen Shade in title role. Last performance on Sat (6255 455)

BARCELONA

Gran Teatre del Liceu 21.00 Paolo Olmi conducts Michael Hampe's production of Il barbiere di Siviglia, with Cecilia Bartoli as Rosina. Also Sat (412 1466)

BERLIN Staatsoper unter den Linden 19.00 Cosi fan tutte. Tomorrow: Spartacus. Fri: Yevgeny Onegin. Sat: Meistersinger. Sun: Pelleas et Melisande (2004 762) Komische Oper 19.00 Long-running

Sinopoli conducts Macbeth, with .

(3410 249)

COLOGNE Opernhaus This week's events

include L'ellsir d'amore tomorrow and Sat, and Harry Kupier's new production of From the House of the Dead on Fri (221 8400) Phitharmonie Claudio Arrau gives a recital on Sat, and Hiroshi lawaki conducts the Gurzenich Orchestra on Sun at 11.00 (2801) Schauspielhaus and Kammerspiele repertory includes Pam Gems' Plat, Brecht's Jungle of Cities, Goethe's Stella staged by Gunter Kramer

and a new Tanz-Forum production on Sun choreographed by Jochen Ulrich (221 8400)

■ HAMBURG

Staatsoper 19,00 Donald Runnicles conducts Don Carlos, with cast led by Linda Plech, Bruna Baglioni, Giacomo Aragall and Yevgeny Nesterenko, also Sat. Tomorrow and Sun: Zar und Zimmermann. Fri: Yoko Watanabe sings Madama Butterfly (351555)

LONDON

MUSIC Covent Garden 19.00 Stephen Barlow conducts Everding production of Die Zauberflote, also Fri and Mon. Tomorrow: Il barbiere di Siviglia. Sat. Tarkovsky production of Boris Godunov (240

Royal Festival Hall 19.30 Anne-Sophie Mutter plays Brahms' Violin Concerto with Academy of St Martin-In-the-Fields. Programme also includes Nicholas Maw's Spring Music. Tomorrow: National Youth Orchestra, Fri: Rattle

conducts CBSO. Sat, Kurt Masur conducts London Philharmonic. BBCSO (928 8800)

Queen Elizabeth Hall 19.45 Hagen Quartet plays string quartets by Mozart, Beethoven and Verdi. Tomorrow: London Ragtime Orchestra. Fri: gypsy guitarist Bireli Lagrene (928 8800) THEATRE This week's shows include Royal

Shakespeare Company production of Much Ado About Nothing directed by Bill Alexander (Barbican), The Last Days of Don Juan, Nick Dear's hard-edged comic version of Tirso de Molina's bawdy morality play (The Pit), The Shape of the Table, David Edgar's witty play about the collapse of an eastern bloc government (National) and Don't Dress for Dinner, Marc Camoletti's new comedy about mistaken identity and attempted adultery (Apollo). Phone Theatreline: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers

■ MTLAN

0836 430962

Testro Lirico 20.00 Markus Stenz conducts Hans Werner Henze's latest opera Das verratene Meer. Tomorrow, Sat and Sun at La Scala: Adriana Lecouvreur (7200

■ MUNICH

Staatsoper 19.30 John Neumeier's production of The Nutcracker. Tomorrow: Sawallisch conducts

Frl: ballets by Bejart, Balanchine and Hans van Manen. Sat

L'Italiana in Algeri. Sun: Il barbiere di Siviglia (221316)

■ NEW YORK MUSIC

Avery Fisher Hall 20.00 Emmanuel Krivine conducts Orchestre National de Lyon in music by Rimsky-Korsakov, Berlioz and Ravel, with Bruno Leonardo Gelber soloist in Rakhmaninov's Third Piano Concerto. Sun in Alice Tully Hall: Mitsuko Uchida plays Mozart

(874 2424) Metropolitan Opera 20.00 ! Puritani with cast led by Edita Gruberova and Chris Merritt, also Sat. Tomorrow: Tosca (362 6000) THEATRE

This week's shows include the musical Miss Salgon, Nicholas Hytner's acclaimed London West End production with cast led by Jonathan Pryce and Lea Salonga (Broadway Theater), Henry IV Parts 1 and 2 directed by JoAnne Akalaitis (Public), The Maids, all-male production of Jean Genet's modern classic about two sisters who try to escape their lowly position in life through a deadly game of make-believe (House of Čandles) and Candida. G B Shaw's play about a subruban London matron who must choose between her husband and an 18-year old poet (Playhouse 91). Ticketron (246 0102) answers inquiries and sells

■ PARIS

DANCE Palais Garnier 19.30 Opera Ballet in Nijinska/Nijinski programme, including L'Apres-Midl d'un Faune with decor and costumes by Leon Bakst and The Rite of Spring In

Nijinski's original choreography. Runs until April 13 (4742 5371)

TMP-Chatelet 19.00 Cello recital by Marc Coppey, second in a series of concerts by international prizewinners. Tomorrow: Ekaterina Skanavi, piano. Fri: Vadim Repin, violin (4028 2840)

Saile Pieyel 20.30 Piano recital by Friedrich Gulda (4561 0630). Tomorrow and Fri: Boulez conducts Bartok with Orchestre de Paris and Andras Schiff, piano (4563

■ ROTTERDAM

De Doelen 20.15 Piano recital by Ivo Pogorelich. Tomorrow: Academy of Ancient Music. Fri: Okko Kamu conducts Hague Residentie Orchestra in Scandinavian programme. Sat and Sun: Gilbert Varga conducts Rotterdam Philharmonic Orchestra

Schouwburg 20.15 Netherlands Dans Theater in new work by Hans van Manen, plus two ballets by Jiri Kylian (411 8110)

■ STOCKHOLM

Royal Opera 19.30 Les contes d'Hoffmann sung in Swedish, with cast including MariAnne Haggander and Anita Soldh. Tomorrow and Sat: Carmen. Fri: Dominick Argento's opera The Aspern Papers (248240)

Konserthuset Tomorrow and Sat-David Zinman conducts Stockholm Philharmonic Orchestra in a programme of Debussy, Richard Strauss and Berio, with Jard van Nes soloist in Bera's

Altenberglieder (244130)

■ VIENNA Musikverein 19.30 Serge Baudo conducts Gustav Mahler Jugend Orchester in Berlioz's Symphonie

Fantastique and Mahle Kindertotenlieder, with Robert Holl. Tomorrow, Fri, Sat and Sun: Charles Dutoit conducts Vienna Symphony Orchestra (505 8190)

Konzerthaus Mozart-Saal 19.30 Song recital by Marjana Lipovsek. Tomorrow: piano recital by Barbara Moser. Fri: Hagen Quartet (7124

Konzerthaus Schubert-Saal 19.30 Stefan Sanderling conducts Vienna Chamber Orchestra in music by Mozart and Georg Friedrich Haas (7124 6860)

■ WASHINGTON Kennedy Center Concert Hall 20.30

Mitsuko Uchida plays Mozart. Thurs, Fri and Sat: Lorin Mazzel conducts Vieuxtemps, Chausson, Sibelius and Beethoven (467 4600) Kennedy Center Opera House 20.00 Dance Theatre of Harlem, Runs until Sun (467 1600)

■ ZURICH

Opernhaus 19.30 Four ballets by Uwe Scholz, music by Stravinsky and Carlos Chavez. Tomorrow and Sun: Yevgeny Onegin, Fri; La Sylphide, Sat: Elektra (251 0909)

Schauspielhaus This week's repertory includes Durrenmatt's The Meteor, Franz and Paul von Schonthan's farce The Rape of the Sabine Women and Moliere's The Miser (251 1111)

European Cable and Satellite Business TV (all times CET)

MONDAY TO FRIDAY Eurosport 0600-0630 International Business report CNN 0500-0530 Moneyline 0800-0830 Moneyline 1230-1300 CNN Market Watch

1330-1400 Business Day 2000-2030 World Business Today - a joint FT/CNN production with a review of the day's major business stories 2300-2330 World Business Today 0100-0130 Moneyline

Superchannel 0700-0830 Financial Times Business Report

A five minute business briefing broadcast three times between 0700 and 0800 2130 & 2320 (Wed only) and 0830 (Thurs only) Financial Times Business Weekly SATURDAY

0800-0830 Moneyline 0900-0930 World Business Today - a joint FT/CNN pro-1540-1610 Moneyweek 1900-1930 World Business

2110-2140 Your Money SUNDAY Superchannei

1800-1830 FT Business Weekly Weekly CNN 0710-0740 Moneyweek 1540-1610 Your Money 1900-1940 Moneyweek

0040-0110 Inside Business

NUMBER ONE SOUTHWARK BRIDGE, LONDON SET 9HL

Wednesday April 3 1991

Soviet prices and progress

TWO THINGS happened in the Soviet Union yesterday whose relationship to each other could produce either a benign or malign effect on that dizzy beast, the Soviet economy. The live was the rise in prices that already average between Rs400 and Rs450 a month. oess, the Soviet economy. The first was the rise in prices, which hit the shops and the Soviet consumer the day after April Fools' Day. The second was the opening of talks between the government and representatives of the miners.

Prices have not been freed.

representatives of the miners.

Prices have not been freed:
they have gone up in three different and controlled ways.

Over half, including many basic foods, have been increased by fiat and often by large amounts to new fixed rates. About a third will be free to the extent that the wholesaler can work out a price with the retailer, but the retailer cannot then sell to the consumer for more than a 20 per cent markup, with inspectors watching out for "speculation". The remainder will be regulated, or allowed to rise up to a

ceiling.
The sweetener is that everyone gets at least 60 roubles a month compensation, while pensioners get Rs65. This means that the working population, whose wages average around Rs280 a month, will be oking for extra compensation

through wage rises. Here is the crucial issue: as the IMF said in its report on the Soviet economy in December, the risk is that "the initial spurt of prices inevitably associated with price liberalisation will give rise to wage demands that would contribute to a wage-price spiral". There is no overall wage ceiling in the USSR, and as the enterprises begin to reap higher profits in the weeks and months ahead, the demand from their workers

Little resistance

The experience of the past few years has shown that this pressure usually meets little resistance. As in all socialist states from which an iron hand has been lifted but no market reform carried through, the employers are the softest of

It has fallen upon the miners to be the vanguard of these pressures. Though their politi-cal demands – for the resignation of the president and the Supreme Soviet - have

They are a powerful and traditionally privileged group, though their working condi-tions are awful. Already, a partial strike is closing down steel plants, endangering electricity supplies and sparking off sympathy strikes in a number of industrial areas. Every bad short-term political reason points to a government cave-in although Mr Valentin Pav-lov, the Soviet prime minister, is said to be prepared to argue that, since the mines are now being devolved from the central Coal Ministry to the repub-lics, it is not to Moscow that the miners should address their case.

Populist leaders

The republics, like the centre, have impossibly stretched budgets - but in the case of the governments of the main mining areas, Russia and the Ukraine, they also have populist leaders who will not want to do the unpopular thing. In other words, the cave-in will

occur at a lower level.

Beating inflation in the Soviet Union, as anywhere, ultimately depends on political will and there are some signs that Mr Pavlov's government, which can have no illusions about its popularity, does intend to show some. For example, the chairman of the Central State Bank has said he believes further price reform, amounting to virtual liberalisa tion, may be pulled forward to

late this year.
These signs are so far more than counterbalanced by a search for economic order through the command system. and a reliance upon the old economic and political struc-tures. The market is seen as something which can be shaped, controlled and - if thought to be performing antisocially - punished. The Soviet miners' strike of 1989 resulted in the printing of more money to buy them off. could have the same result. If it does, the floodgates to hyperinflation open and the price reform itself is a further step

on the road to chaos.

The closing of stable doors

QUITE SUDDENLY, the great and good of the financial world and good of the mancial world are talking of closing the stable doors of mortgage lending. That a large and healthy horse did, indeed, escape a few years ago is unquestionable. But the horse left inside is a sickly

beast. The question is whether it is going to get up at all. Nonetheless, no less a person than Mr Robin Leigh Pember-ton, the governor of the Bank of England and a former chairman of National Westminster Bank, has expressed his con-cern before the House of Commons treasury and civil service committee. In doing so, he ech-oed the thoughts of Lord Alexander, a successor at National Westminster Bank.

"I am attracted," opined the governor, "by the idea of some sort of restriction on levels of lending in individual mort-gages." But "the difficulty gages." But "the difficulty about making rules of this nature", he continued, "is that they are difficult to enforce, they create distortions and they may fall very heavily, for instance, on first time buyers". Nonetheless, "I would not be averse to physical controls of the sort suggested if we got the impression that interest rates and exhortations were not ade-

A cynic might feel that the concern is not merely ill-timed, but reflects the love of the banking establishment for an banking establishment for an honest cartel. This would be unfair. There is an issue, one made more pressing by sterling's entry into the exchange rate mechanism of the European Monetary System.

ERM bands

In a recent piece on credit and debt for the left-leaning and debt for the left-leaning Institute for Public Policy Research, Mr Will Hutton remarks that "the events of the last five years give the lie to the story that...credit demand can be managed by moving interest rates to produce the appropriate quantity adjustment". Events of the past five years show, to the contrary, that interest rates can, indeed, determine the rate of growth of lending, provided the authorities are able or willing to use them.

ing to use them.

The economic problem is that it may be difficult to set interest rates at the desired

level when the signal from the exchange rate conflicts, particularly now that sterling is in the ERM. The solution is to stay within the wider ERM bands for as long as inflation-ary expectations in the UK diverge from those in its main EC partners. Since the move to full economic and monetary union is now unlikely to occur before 1997, even a British gov-ernment that is determined to participate in Emu should have

plenty of time to achieve con-vergence before moving into

Desired convergence

The desired convergence will be achieved when the long term rate of interest has become no higher than in Maintaining the relatively high short term interest rates allowed by the wider bands would be a way of accelerating that convergence. That the interest rate gap vis à vis German long bonds is at present only a little more than 1% percentage points shows that the markets appreciate this point markets appreciate this point.

Many argue that convergence of inflationary expecta-tions would not be enough. They suggest that the struc-ture of the British financial markets leaves the economy inordinately subject to credit cycles. It is to these voices that cycles. It is to these voices that Mr Leigh Pemberton is lending half an ear. He is doing so, quite particularly, when he finds the main problem in the housing market. But the extraordinarily rapid growth of lending in the second half of the 1990s was not exclusively the 1980s was not exclusively related to housing. Correspondingly, controls, even if needed, should not be limited to that

sector.
The lending horse is, in any case, not going anywhere very fast in the near future. If it should become livelier than at bresent, the best curb would be the use of interest rates. Con-trols should only be contemplated if membership of the ERM were to preclude the interest rates needed to achieve control over the growth of domestic credit. Now is a good time to consider all the alternatives, including fiscal reforms, at leisure. It is not the time to close the stable New York's La Guardia alreort and the Trans World Airlines check-in area is bedlam. Half a dozen staff are dealing with several hundred customers. Would-be fliers, waiting in two endless lines, complain that they will miss their flights.

Even for passengers with pre-arranged boarding passes, chaos persists: despite a half-empty aircraft, seats prove to be double-booked. And when that hiccup is resolved, "maintenance work" delays flight 177 to St Louis by almost an hour.

tenance work" delays flight 177 to St
Louis by almost an hour.
Such experiences explain why travellers are wary of TWA. Once a
national institution, the carrier
topped the US league for customer
complaints last year. In December,
only 59 per cent of TWA's flights
arrived on time.
This is experienced of much

This is symptomatic of much deeper problems. On Monday the airline reported a \$478.6m loss for 1990; its fate will be decided this week when the US Department of Transpor-tation is expected to rule on whether it can proceed with the proposed sale of its Heathrow routes to American of its Heathrow routes to American Airlines. Further complicating the outlook is the possibility that a bidder might emerge to rescue the ailing carrier, though no one has yet put a formal offer on the table. The airline says it is fighting for its life. "If you're talking about 1991," Mr Mark Buckstein, a TWA director and the company's legal counsel, has commented. ny's legal counsel, has commented, "the aim is survival."

There are many casualties of the US airline wars. What makes TWA's tale exceptional is the way the airline got itself into this mess, and what that story reveals about the corporate

raids of the 1980s.

At the end of 1986, TWA was acquired by Mr Carl Icahn, a Brooklyn-born trader who had amassed millions through share-dealing and "greenmail". He had never before made such a significant acquisition. TWA's trade unions had decided, however, that he was the least bad choice on offer. They promised wage cuts, and this encouraged him to negotiate management control, based on his 47 per cent block of shares. At first, the deal was touted as an example of how bids could benefit alling businesses. TWA had made losses for most of the 1980s, and in 1985 the operating deficit totalled \$62m. By 1987, under Mr Icahn's stewardship,

But how much did the Icahn team contribute to that recovery? TWA itself valued the unions' concessions at \$250m a year, an enormous boost to the bottom line. And when the more recalcitrant flight attendants' union went on strike in 1986, the company quickly recruited younger and

this had been transformed into an

operating profit of \$240m, rising in

Mr Icahn had negotiated those wage concessions. Although the employees' desire to fend off a rival bidder and known union-buster, Mr Frank Lorenzo, of Texas Air, played a big role in securing the cuts, Mr Icahn deserves credit for seizing the opportunity.

The sharp drop in aviation fuel prices in the late 1980s was, however, outside Mr Icahn's control. In 1987 and 1988, TWA was paying about 55 cents a gallon for fuel, compared with 82 cents in 1985. The annual fuel bill in each of these years was nearly \$200m less than in 1985.

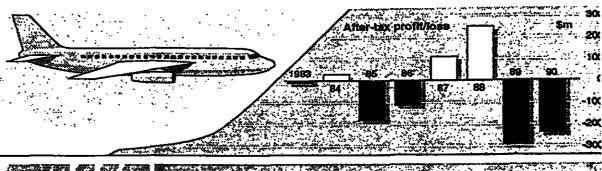
Subtle accounting changes were also enhancing stated profits. For example, the service lives of TWA's wide-body aircraft were extended in 1988, knocking \$41.6m off that year's assumptions trimmed pension costs. Moreover, at the after-tax level, the company enjoyed several extraordinary gains, including \$50m from a lawsuit started in 1962. "How lucky can you get?" says Ms Vicki Frankovich, the flight attendants' leader.

On balance, then, the improvement in TWA's metals in the flight attendants.

in TWA's profitability owes some-thing to Mr Icahn - but just as much

The future of TWA hangs in the balance this week. Nikki Tait examines the airline's problems and the role of its owner Carl Icahn

US carrier with clipped wings



-					
	Aircraft type	Owned	Leased	Total	Average age
	Douglas DC-9-10	0	7	7	23.0 Yrs.
	Douglas DC-9-30	2	36	38	19.3
	Douglas DC-9-40	0	3	3	15.2
	Douglas MD-80	4	29	33	4.6
	Boeing 727-100	13	0	13	25.1
	Boeing 727-200	34	22	56	17.1
	Boeing 747	12	7	19	18.8
	Boeing 767	10	1	11	6.6
	Lockheed 1011	10	23	33	14.6
	Total (as end 1989)	85	· 128	213	88 mm 1
	On order are 20 Airbus /	A330 Rolls-Ro	rce engined air	craft due for fi	nst delivery in 1994,

to the economic and labour climate, to accounting changes, and to events set in motion long before his arrival. However, the real secret of Mr kahn's impact on the airline can be found not in the profit and loss state-ment, but in its balance sheet, which today shows the wear-and-tear of five

years' deal-making.

Even critics acknowledge that Mr Icahn started his string of transac-tions well. In September 1986, he snapped up Ozark Airlines, the lossmaking competitor at TWA's St Louis hub, for \$237m. Ozark owned about 50 aircraft, mainly small. Thirty-five DC-9s were sold for \$217m and leased back. Some of the company's pension plans were terminated, raising another \$35m. The cost of the acquisition was immediately recouped.

Unfortunately, using assets to raise cash was to become a familiar feature at TWA, but with less obvious operational benefits. Some examples give give the flavour:

● 1986: \$312.7m raised by a sale of securities backed by 42 aircraft and spare engines, partly to finance

● 1986: 50 per cent of PARS, a computerised reservation system, sold to Northwest Airlines for \$140m. In 1990. Delta bought in, and TWA got

● 1987: 2,600 separate pieces of machinery sold and leased back, rais-

• 1989: \$300m of securities issued, secured on take-off and landing slots and spare parts.

OBSERVER

gates and a hanger at O'Hare airport for \$195m — completed a year later. • Early 1990: sale and leaseback of 10 aircraft, raising \$370m.

aircraft, raising \$70m.

While cash-raising activities were being pursued, TWA's capital expenditure was being pruned. In the three years before Mr Icahn took over, TWA had been spending an average of \$200m a year. Between 1986 and 1988, the four full to short \$75m and only the figure fell to about \$75m, and only just topped \$100m in 1989. Nine months into 1990, it was \$71m, under

half the amount spent by Continental, another leading US carrier.

The average age of the company's fleet rose to more than 16 years, another industry record. Amid enormous publicity TWA placed a \$3.5bn corier for 40 (Pells Reven represent) order for 40 (Rolls-Royce-powered) Airbus aircraft in 1989 - but the airline's down-payment was only \$23m. The aircraft are not due for delivery until late 1994 or 1995, and further payments only fall due three years ahead of that date.
TWA has not indicated where it

will find the money. But if the company's latest reports are correct, it does not have much to hand; at the end of January, TWA put its liquid resources at \$330m.

generated in these profitable years? The answer is complex, but a sizeable part of it lies in two stock market When world stock markets crashed

in October 1987, Mr Icahn — using, in part, TWA's resources — bought a stake in Texaco, the oil giant, from the Australian tycoon Mr Robert Holman County White ● 1989: plan announced to sell TWA's the Australian tycoon Mr Robert Chicago-London route authority plus Holmes à Court. This was subse-

quently split between different com-panies controlled by Mr kahn, and further shares were added.

In total, Texaco stock acquired by TWA cost almost \$10n. Some shares were sold on relatively quickly, but for much of 1988, the airline had at least half that amount tied up in the investment. investment. Separately, another 1168m of TWA's money was invested in three of Mr Icahn's partnerships, which owned 11 per cent of USX, the oil and steel combine.

It would be wrong to suggest that TWA suffered directly from these holdings. Transfers from the airline to other lcahn-controlled companies were always at market price, and TWA generally made money on the deals. In the Texaco case, for example, TWA's last remaining 15m shares went to another of Mr Icahn's companies at \$45% each, netting the airline \$140m. Three months later, Mr Icahn struck a deal with Texaco and the shares were trading at \$55. Neverthe-less, these are large sums for an air-line, operating in a cyclical industry and with pressing fleet renewal needs to have tied up in unrelated activities.

The most striking of Mr icahn's deals came in 1988, when he took the market listing. His stake in the airline had by this time risen to 73 per cent. A newly-formed company made an

offer worth \$20 a share in cash plus \$30 in debt securities for TWA.

Mr Icahn got the same cash terms for his 73 per cent. Rather than take the new debentures, however, he received stock in the new company which gave him control of 90 per cent. which gave him control of 90 per cent

of its equity. To help finance the cash portion of the offer, Drexel Burnham Lumbert, the now defunct US investment bank, had arranged the placing of \$800m worth of bonds.

As a result of this transaction, Mr.

Q (\$1) 13 45

As a result of this transaction, Mr Icahn received \$459m in cash — and still owned more of the airline than before. Comparing this with his original investment in TWA shares is tricky; the TWA pliots, for example, estimate his purchase costs at \$355m, while Mr Icahn has suggested \$440m. What is indisputable is that the airline's owner had got his money back and seen his control enhanced.

TWA's leap in indebtedness. by con-

and seen his control enhanced.

TWA's leap in indebtedness, by contrast, was never rectified. By September I 1990, net borrowings (including lease obligations) totalled \$2.5bm. Interest payments have taken an increasing toil on profitability.

This burden, coupled with silding airline profitability and the impact of the Gulf war, have pushed the company heavily into the red. In 1988, there was a not loss of almost \$300m. In 1990, the figure appeared to In 1990, the figure appeared to improve slightly to \$237.5m, but that included \$205m of asset sale gains, compared with only \$20.8m in 1989.

The question is: where now for TWA? Mr Icahm's takeover tilt at Pan Am was never taken very seriously, but his plan to sell the Heathrow routes for \$445m is unquestionably in

earnest.

This scheme now has clearance from UK authorities, and a ruling is awaited from the US Department of Transportation. Its tentative suggestion was that the sale of the three main routes — between Los Angeles, Boston and New York — should go ahead. Two other routes (to Baltimore and Philadelphia) should go up for auction, and TWA should retain the route authority into its St Louis high.

route authority into its St Louis hab.
A potential bidder has also appeared in the shape of Mr Kirk Kerkorian, the septuagenarian West Coast investor who raised about \$100 last year when he sold a majority equity stake in MGM/United Artists to Pathe Communications. The unions have offered him certain labour cost savings if he buys the airline, but any interest from the Kerkorian camp is predicated on the retention of the London routes.

For his part, Mr Icahn has been scathing about the seriousness of any potential bid, and pleaded the urgancy of his carrier's cash needs. More bluntly, American Airlines has threat-ened legal action if its deal with TWA falls through.
What is undeniable is that the DoT

decision is critical to the carrier's more than a third of TWA's interna-tional business, the most profitable part of the company. TWA's domestic system has been loss-making recently, and is at least partly designed to feed the international routes. Approval of the London routs sale

could result in a steady dismantling of the airline, pessimists argue. There is, however, a strong feeling in New York's financial community that Mr Icahn will go to great lengths to avoid Chapter 11 bankruptcy, the foute taken by other alling airlines. "I imagine that's the last thing he wants" ine that's the last thing he wants says a leading lawyer whose firm acts for an important TWA creditor.

The unions concur. Mr Kent Scott who heads the TWA pilots, sums up their view of Mr Icahn: "He's not interested in having anyone else con-

Mr Icahn has probably acquired as much control over an international airline as any man since Howard Hughes, a former owner of TWA. He through shrewd deals, and by exploit-ing an extraordinary period in the US capital markets. The days of overflowcapital markets. The bays of twentow-ing credit have ended, for the moment, and Mr Icahn is now run-ning an airline crippled by a capital weakness he himself encouraged. On the evidence of that morning at La Guardia, the public does not seem to think he runs it very well.

How Czechs were released

■ The more one learns about the East European revolutions of 1989, the more they seem like orchestrated events instead of spontaneous popular uprisings. What's more, Moscow seems to have helped at least one along. Fresh support for this con-

spiracy theory comes from a Czechoslovak Parliamentary Commission report on the dem-onstrations of November 17 1989. Prepared by Jiri Ruml, a Civic Forum activist, the report notes that the previous day leading Prague appara-tchik Jan Fojtik was suddenly summoned to Moscow. Whatever message he sent home seems to have prompted the local Communist Party leader-

ship to take cover. Milos Jakes, the hardline party chief, went to his dacha on Lake Orlik. Prime Minister Adamec was in bed with fur.
The handling of the demonstra-tions was left to a task force being monitored by Soviet General Tislenko.

More evidence that Moscow did not want effective action did not want effective action taken against the demonstrators has emerged from Dr Blahos, director of the Czechoslovak Academy of Sciences'
institute of state and law. He
says Georgy Shakhnazarov,
one of President Gorbachev's
key political advisers, told him
on the morning of 17 November that protests would take
place in Prague, and it would
be "unwise and unfortunate
to take any drastic action to take any drastic action against these demonstrators. A further claim is that, to stir the placid Czechs to anger,

secret police agents led a group of protesters into an ambush. One of the disguised agents was reported killed, and although he re-emerged a few days later in the best of health, the news was enough to get Czech adrenalin flowing.
With no serious police action
being mounted against the
demonstrators, the Communist

appears, the Czech problem was solved before it could ham-per the first post-Cold War summit between Presidents Gorbachev and Bush in Malta. less than three weeks later.

No show

■ Hopes that the status of the National Economic Develop-ment Council – the forum where government, industry and unions are supposed to talk to each other — would be raised under John Major's regime, seem optimistic. This morning's quarterly meeting has been suddenly postponed with no new date being fixed. The problem seems to be that Peter Lilley, the Industry Secretary whose turn it was to be in the other is on beil.

to be in the chair, is on holi-day, and some other heavy hitters, such as the Governor of the Bank of England, were not able to make it.

But as these events are supposedly planned months ahead it may be that the council is no more popular with Major than it was with Mrs Thatcher.

■ The big auction houses hate the BBC's Antiques Roadshow

ti spreads the delusion that
in every attic there's a Gainsborough gathering dust. But it is nice to know that there are still some undiscovered treasures out there. A browser in a flea market A howser in a tea marker in Adamstown, Pennsylvania, bought a dreary picture for \$4 because he liked the frame. Dismantling his purchase he

Treasure trove

came across a document folded in the backing.

It was a crisp, clean, copy of the American Declaration of Independence which it took only one glance from Sotheby's book expert, David Redden, to convince him it was a previ-ously unrecorded broadside

of the first printing of the 1776



Tm too overworked to boycott the test."

examples have surfaced. Sotheby's expect bids of at least \$1m when it sells the doc-ument on June 4th. Another copy was sold for almost \$1.6m last year.

Back to work

■ Who said Scotland's ship-builders were dead? Ross Belch's return to the Clyde, where he spent over 40 years building ships, may be pretty small stuff when compared with Clydebank's glorious past. But at least it shows that the Scots have not completely lost the will to build merchant ships on their own grand.

the will to build merchant ships on their own ground. With famous yards like Govan now in the hands of Norwegians, and Scott Lithgov being kept on a care and main-tenance basis by Trafalgar House, the locally owned industry is pretty moribund these days these days.

But things are changing.

The 70-year-old Ross Belch —
who in his heyday as Scott

Lithgow's managing director
controlled six yards with 9,000 employees - has resurfaced as chairman of Ferguson Marine. Along with his part-ners in a business expansion scheme, he has bought Fergu-son shipbuilders of Port Glasgow. Its current speciality is small ferries for Caledonian MacBrayne.
Bill Scott, another industry

veteran, is chief executive and Sir Ian Denholm, a former deputy chairman of P & O, is on the board. Denholm is a grand-son of one of the founding Ferguson brothers.
The 130 staff employed by

Ferguson may not sound a lot, but it is nearly three times Scott Lithgow's current workforce and could rise to 500 if the initiative goes well. While hoping that it does, however, I can't help wondering why the revival of shipbuilding in Scotland is being attempted by nostalgic old-timers rather than fresh-faced Tartan entrepreneurs.

Ashcroft's move One of many tantalising questions in the unfolding struggle between ADT and its biggest shareholder is if the elusive Michael Ashcroft will have the stomach to attend next Wednesday's Laidlaw board meeting in Toronto. Ashcroft, ADT's colourful chief executive, became a director of the the Canadian conglomerate after Laidlaw

bought its 28 per cent stake in ADT in 1989. Only last December he attended Laid-law's annual meeting. But his position on its board is now, to say the least, uncomfortable. Laidlaw chairman Donald Jackson says he doesn't know what Ashcroft intends to do. But there's little doubt that he hopes the ADT chairman will do the honourable thing.

Insulated

■ How do Oxford graduates screw in a lightbulb?
Hold it against the socket, and let the world revolve around them.

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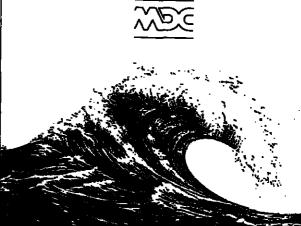
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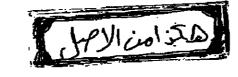
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Market Barth

r Detlev Rohwedder, who headed the Ger-man Treuhand hold-

ing company supervising east

Germany's state owned indus-

try, was well used to his agency's role as scapegoat for the difficult economic after-

math of unification. On the

night of Easter Monday, it cost

The terrorists who gunned

down Mr Rohwedder in his lux-ury Düsseldorf home did not just kill one of the country's

leading industrialists; they also snuffed out an idea.

In recent weeks, amid

mounting protests about unem-

ployment in east Germany, Bonn politicians had stopped

pretending that integrating

Germany could be left to the arrival of the D-Mark and the

healing forces of the market. Now, Mr Rohwedder's death

Now, Mr Konwedner's death has finally destroyed the notion that reforging the two meeting parts of the nation could be accomplished without drastic upheaval.

As Germany's political and industrial establishment yestards; syncessed horror and

terday expressed horror and dismay at yet another terrorist

attack on a leading figure, the country was grappling with an unmistakable sense of crisis. Mr Rohwedder was singled

Mr Rohwedder was singled out because of the Treuhand's poor image in east Germany as the bringer of capitalism. Mr Rohwedder – born in Gotha, in east Germany – was indeed a tough-minded businessman. But he lately had been stress-

ing the need to soften the

social consequences of closing

The Treuhand was bound to become the culprit for east Germany's troubled start in

help restructure companies not

and avoid creating too many

Mr Rohwedder could be phil-

of expectations. He told the

Financial Times in January: "It

is phenomenal what a had rep-utation we have, but perhaps it

is part of our task to be the

capegoat." Mr Manfred Stolpe, the

Social Democrat prime minister of the east German state of

Prudential's

actions cause

consternation

From Mr J. G. R. Roberts.
Sir, As an innocent in the arcane world of insurance com-

panies, I am mystified by the recent action of Prudential Corporation in increasing its dividend to shareholders while

cutting annual bonuses to life

and pensions policy-holders.

The profits from which dividends are paid appear to emanate from general underwriting activities, other activities

such as estate agency, invest-ment returns in the general fund and a share of life profits.

In 1990, the first two of these areas were an unmitigated disaster, while the latter two

cannot have been too impres-sive given the decision to cut

annual bonuses. Would it be too naïve to sus-

pect that shareholders might make more noise if the divi-cend were not increased, than the policy-holders will make

pan-German monopolies.

osophical about this profu

diately fit for disbursal,

him his life.

The killing of Germany's Treuhand boss poses a threat to

economic restructuring, write David Marsh and David Goodhart

Murder of

an idea

tion, Mr Wolfgang Schäuble,

through the door in a wheel-

chair. Mr Schauble, one of the most able members of the gov-

erument, is now lamed - prob-

ably for life - after narrowly avoiding death when he was

shot by a mentally disturbed man last October.

of Mr Alfred Herrhausen, the Deutsche Bank chief assassi-

nated by Red Army Faction

terrorists, Chancellor Helmut Kohl recalled the long list of

German public figures assailed by terrorists in the past 20 years. "What is wrong with the Germans in the federal repub-

Questions over the security

prominent Germans will

now be put with renewed vig-our. One factor making Mr Rohwedder's murder all the

more chilling is the possibility

that, directly or indirectly, members of the former East

German security service (Stasi)

may have been involved. The

German authorities in the

week before <u>Baster</u> arrested six

former high-ranking Stasi offi-

cers on suspicion of having

helped train Red Army Faction

guerrillas in terrorist tech-

lic?" he asked.

At the funeral 17 months ago

MY APRIL 3 1991 o help finance the cast offer, Drewei Burnham kw defunct US invest during the placing a arranger the placing of bonds, of this transaction, he seems in cash and one of the wirline than ring this with his original in TWA shares. nt in TWA shares is A pilots, for example surchase costs at \$366m.
has suggested \$460m. suitable is that the an ad got his money back in indebtedness, by con. er rectified. By Septem t borrowings (including fons) totalled \$2.5ba

coupled with sliding bility and the impact of have pushed the contato the red. In 1989 et loss of almost \$300m. figure appeared to the to \$237.5m, but that m of asset sale gains b only \$20.8m in 1989 on is: where now for m's takeover tilt at Pag taken very seriously to sell the Heathrow 5m is unquestionably in

r who raised about \$100 ton he sold a majority n MGM/United Artists to unications. The unious him certain labour cost buys the airline, but any the Kerkorian camp is n the retention of the

it the seriousness of any and pleaded the urgency er's cash needs. More nean Airlines has threation if its deal with TWA

ritical to the carrier's Tall routes

e het thing he wants. tant TWA reditor n Congress 3th Kent Scott, he TV to be sums up of Mr. tala "He's not

and do this, and by exploitets. The day, of overflow-

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RE?

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antrol enhanced nents have taken an

de now has clearance the US Department of n. Its tentative suggest the sale of the three between Los Angeles vew York - should go her routes (to Baltiroon phia) should go up for TWA should retain the ty into its St Louis hab ial bidder has also ne shape of Mr Kirk Ker. septuagenarian West

the free-market world - partly because it owned a ramshackle empire of state assets built up at. Mr leahn has been in 40 years of communism Overburdened with challenges and short of qualified staff, the Treuhand had to try to privat-ise as swiftly as possible, with-out selling at knock-down prices. Further, it had to divide up state assets between the dif-ferent levels of the public sec-tor, distribute liquidity cash, deniable is that the DoT

on traffic accounts for third of TWA's interna-"in the most profitable impany TWA's domestic on loss making recently, a partly designed to feed t the London route sale

in a steady dismantling two imusts argue. There a strong feeling in New citt community that Mr to go at lengths to avoid Dunkropicy, the route or adopt authors "I imagg increase whose firm acts

having arrange else conters probably acquired as decrease in contrastic on man since Roward officer owner of TWA. He to, arring the moment, actionary period in the US have ended, for the 1 Air leader is now runthe empired by a capital harmonic encouraged. On

of that morning at La

popular deve that seem to

ed R. very well.

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because they can do nothing about it. The fact that the terminal bonuses have been increased to maintain the payments on maturing policies is beside the point since terminal bonuses in future carry no bonuses in future carry no guarantee. I am glad I am not a Prudential policy-holder. J. G. R. Roberts, Bentley Capital (Europs), 37 Catherine Place, SW1

Such developments are feared by many in the pensions

Sir, Groupe Bull's crisis advertising ("Groupe Bull announces net loss of FF16.8bn", March 28) opens by mistakenly using the present tense, instead of announcing that the golden rule of communications was "to keep your bead down when reporting

Times have already changed. Enlightened management know that beating a crisis is a combination of effective corporate action and credible communications, as British Airways is demonstrating with its free fare offer. One without the

other will fail. It is counter-productive to overstate a case, as the insti-tute of Practitioners in Adver-tising risked doing in its recent campaign. The theme was com-mendable — quoting authorita-tive studies to show that "in every recession ... companies

which cut their advertising budgets performed badly com-pared with those which maintained or increased them". However, the credibility of that message was impaired by claims made later in the copy

present surpluses may be seri-ously reduced or eliminated.

- for example, that in a recession people "may be cautious about spending money on luxuries and exceptional items". Of course we resist spending

Businesses determined to survive the recession should be plenning now to overcome any crisis - whatever its dimen-sion - that may be just around the corner, a theme to be explored at a crisis commu-nications conference ("Strategies for survival")-at the Cafe Royal on April 9. In a crisis, directors and

managers will suddenly find their lives dominated by From Mr John Aeberhard.

prompt action by withdrawing from sale packets of Sugar Puffs containing a "sticky flicker" toy that might be eaten by children thinking it was a sweet. Cambridge should set up a Boat Race crisis management team, having been beaten for the fifteenth time in 16 years - in their case, better Norman Woodhouse,

10 Palmersfield Road,

Sir, in the kingdom of the blind...Bull's self-flagellatory advertising only serves to underline the weakness of the European information technology industry. No wonder Bull makes losses of FFr6.8bn (2.68bn) if, by its own admission, it is spending FFr5m to emphasise the point in full

page advertisements in the international media. As your correspondent suggests, most companies in Bull's position would prefer to keep their heads down - for good reason. The sensible ones would also have chosen to resource a below-the-trench PR campaign rather than have their heads blown off by "friendly fire". John Aeberhard, managing director, A Phys Group,

Edward Mortimer

The world fails Kurds again



Mr Christian Lochte, head of the Hamburg arm of the Ger-

man counter-intelligence

agency, the Bundesamt für Verfassungsschutz, said yester-day that the style of the shoot-

ing indicated "it could be a Stasi affair". Still active networks of for-

mer Stasi and Communist

party functionaries have

already been blamed by the government for holding up

introduction of market prac-

tices in east Germany. Bonn is checking whether sections of the Stasi could still be func-

tioning as an underground movement to destabilise the

remification process.

The danger that rising unemployment could discredit

the new capitalist system

before the vestiges of commu-nism have disappeared is one

that will preoccupy the govern-ment as it searches for a Treu-

hand successor. This year the agency expects to raise DM14bn (\$4.7bn) from privatisation to add to the DM4bn

from last year. But it will almost certainly have to break

the finance ministry's current credit limit of DM25bn for 1991,

and to agree to write off most east German corporate debt, if it is to give the higher priority

to restructuring now demanded by Bonn. "If the government decides that for structural reasons an

industry must be survive, that

is for them, not us." Mr Rob-

wedder said in January.

Although still nominally under

the finance ministry's control,

which likes to give priority to tight budgets and cost savings,

the Treuhand is becoming increasingly influenced by the

more energetic restructuring

policies of Mr Jürgen Mölle

mann, the economics minister.
With a staff heading towards

3,000, compared with 1,000 last autumn, the Treuhand looks

autumn, the Treuhand looks set to become a quast-ministry with responsibility for industrial policy in east Germany.

Mr Rohwedder, a Social Democrat, was by no means opposed in principle to this more interventionist stance. But he was beginning to signal his doubts about parts of this new strategy. If he had lived, he would probably have faced bitter rows with his political masters later this year. He said

masters later this year. He said at a seminar last month, that

just because a few thousand

people take to the streets, "that does not mean that the laws of economics can be suspended".

Depending on the diverse pressures on the Bonn government, the next few months will show

whether his prediction was cor-

reunification proce

is such a tern that they

might have thought that things had changed with the Iraqi invasion of Kuwait last August. Their capacity to tie down sub-stantial Iraqi forces by guer-rilla activities in the mountains had been proved and their desire for Saddam Hussein's downfall could not be doubted. Surely they were nat-ural allies for the anti-Saddam

coalition. They were not treated as such. Indeed, the US adminis-tration until last week was firmly refusing to have any contact with their leaders or representatives. On February 15, however, President Bush did publicly urge the Iraqi peo-ple "to force Saddam, the dictator, to step aside". Obviously what he had in mind was not a popular uprising but a military coup followed by an order to Iraqi forces to withdraw from Kuwait, thus averting the necessity for a ground war.

That did not happen. The ground war went ahead with lightning speed, and on Febru-ary 28 Mr Bush called a halt. ary 28 Mr bush caneu a nat-Allied commanders had claimed the Iraqi army was, to all intents and purposes, destroyed. Within days virtu-ally the whole of Iraq was in a state of insurrection, whereupon the Kurds joined in. Clearly they did not do so on the basis of any specific promise of allied support. They
must simply have thought that
this was the best chance ever
of getting rid of Saddam, and
that their children would not

forgive them if they let it pass. In addition, they were encouraged by an apparent change of heart in the Turkish capital, where two of their leaders were told by foreign ministry officials that President Turgut Ozal favoured any democratic solution of the Kurdish problem within Iraq, provided that it did not lead to an independent Kurdish state. This was no problem, since all the Kurdish parties in Iraq accept that the territorial integrity of the country should be maintained, and in recent months they have been co-operating closely with ArabThe west should have ensured that the civil war in Iraq was fought on more equal terms

based opposition movements. What they were not prepared for were the following Ameri-

• Public statements of cold neutrality or refusal to interfere in Iraq's "internal affairs";

Disclosure of Pentagon intelligence assessments, predicting the regime's victory over the rebels; • Repeated unattributable

briefings to the effect that the US hoped the armed forces would crush the insurrection before overthrowing Saddam; Continued refusal to meet Iraqi opposition spokesmen, followed by a public claim that no request for such a meeting had been received.

Things seemed to be chang-ing when Mr Bush publicly denounced Iraq's use of heli-copter gunships against the rebels, and especially when the US shot down two fixed-wing aircraft. But then last Tuesday

with overwhelmingly superior allied forces still occupying part of the country, it was appalling to hear a White House spokesman say last Friday. It is for those Iraqi people to make a decision as to their political future," as if some kind of peaceful election When one puts these points

to US representatives, they say: "OK, but what would you have us do? Everyone has warned us to stay within the terms of the UN mandate, which confined our war aims to the deliverance of Kuwait, and not to occupy Baghdad or impose a government of our choosing on Iraq." That is true and I am the last person who can deny it - having spelt out at some length the dangers of trying to remove Saddam Hussein by direct military action in this column on February 5.

It was appalling to hear the White House say: 'It is for those Iraqi people to make a decision as to their political future,' as if some kind of peaceful election or referendum were being held

the White House announced that US forces would not attack an immediate threat to allied forces. It is hard to see what effect could have been expected from this announcement other than to remove any restraint on the use of helicop ters against the insurgents, and thus to strike a body blow against their morale.

Although large parts of the Iraqi army had disintegrated or even gone over to the rebels with their weapons, it is clear that the most disciplined and heavily armed units remained on the government side.

Also, they had plentiful supplies of food and fuel, both of which - as well as medical equipment - the insurgents acutely lacked. The UN deci-sion to lift sanctions on food deliveries was certainly justified on humanitarian grounds, but was applied only to the government-held areas.

With all this going on, and

suggestion that an allied march on Baghdad was the in fact adopted. There are so many things that could and should have been done short of that to ensure that the civil war was fought on more equal terms, with at least a chance for the Iraqi people to throw off their oppressors. Here are some suggestions, starting with what is, and was, politically the easiest:

• The US president and British prime minister could emulate their Turkish colleague by stating their preference for a democratic solution for Iraq; and Mr Bush should publicly disavow statements by his subordinates suggesting that they regarded a government victory as necessary or preferable to victory for the insurgents. The least that Britain and the US could do is to support the French call for an emergency UN Security Council session. They should endorse the

opposition groups are agreed, namely respect for human -rights, free elections and -autonomy with a full share in central government for the Kurds, making it clear that in their eyes the territorial integrity of Iraq must be maintained through the free consent of its • They could have made sure

that food, fuel and medical supplies reached the areas held by the rebels, directly through allied lines in the south, and through Turkey, Syria and Iran in the north. Even now they could make an effort to supply the Kurds who have fled to the mountains. • They could have, and should even now, give clear

fixed-wing aircraft and helicop-ters taking part in operations against the rebels will automatically be shot down, and that any use of chemical weap-ons will lead to a resumption of allied air attacks on pro-government units.

• They should make it clear that they hold Saddam Hussein and other named individuals personally, rather than the Iraqi people collectively, responsible for atrocities and violations of international law committed in Kuwait and elsewhere, and that therefore their attitude both to the lifting of economic sanctions and to aid for the reconstruction of Iraq. will depend on whether those individuals remain in office or are brought to account.

They should state that

allied forces will not withdraw from Iraq until there is a stable government enjoying the confidence of neighbouring coun-

• They could have supplied weapons to the insurgents, to enable them to defend them-selves and their people against weapons previously supplied to the government from outside

All these options have been rejected, apparently because the priority was to "prevent the disintegration of Iraq". The repeated statements of opposition leaders that this coup is their objective have been sim-ply brushed aside, while the methods used by Saddam Hussein "to hold the country together" have been given an implicit endorsement. If this is the "new world order" that we fought the Gulf war to establish, it is hardly an improvement on the old one.

State pensions wrapped in a cloud of confusion

From Mr Charles A Evers. Sir, Your leader "Sex and the over 608" (March 28) admirably over 60s" (March 28) admirably sums up the impossible confusion caused by the Barber judgment and by the government's apparent inability to revise the state pension arrangements to equalise pension ages and entitlements.

Final salary pension schemes do not know whether the equalisation of entitlements between the sever

Brandenburg, warned yester-day that the killing was a clear attempt to sow unrest in east

Germany. Mr Stolpe said Mr Rohwedder was chosen "cold-bloodedly" because of the criti-cism levelled at his agency — some from west German politi-

cians. Mr Stolpe said that the murder represented a "last warning" for the Germans.

"We must now stop throwing the blame on to each other and

making the Treuhand the

the few available German man-

agers with the calibre and

determination to bring a mar-ket-oriented approach to the Treuhand. Now Bonn faces

demands from all sides to

adopt a much more interven-tionist line over shoring up east German industry. This

may assuage some short-term pain – but could increase the longer-term costs for the Ger-

man economy, which in the past few weeks have started

seriously to undermine the

D-Mark on the foreign

exchange markets.

Risks of another sort -

those facing prominent Ger-

mans – were underlined by

the visit to the scene of the

crime yesterday morning of the man in charge of the investiga-

Mr Rohwedder was one of

ments between the sexes applies merely to service after the date of the Barber judg-ment (May 17 1990), or whether it applies to the entire pension paid to those retiring after that paid to those retiring after that date. In the former case future pension costs for companies may be increased substantially, unless, as you say, companies force through an increase in the female retirement age to 65. If the latter view prevails, schemes will be faced with an immediate capital cost, which fortunately can be met from the substantial surpluses which many schemes now harbour. When coupled with the effect of the Social Security Act 1990, which means that surplus is used to provide pension increases,

industry, notwithstanding the legal view promulgated by the National Association of Pension Funds that retrospection does not apply. Until the Euro-pean Court opines on the matter, confusion will reign. Under the SSAP24 account-

ing standard, surplus was assumed to be available for employers: and pension costs in recent accounts have allowed for it on an amortised basis; for many companies the result is a zero or even nega-tive pension cost. The instant elimination of surplus will cause a sudden increase in pension costs which may seriously dent the profits of many

companies.

Clearly the government should, apart from giving more urgency to plans to equalise state pension ages, take steps to obtain a quick decision on the meaning of retrospection. Most large employers may have little choice but to meet the increased costs that the developments imply. Others developments imply. Others are giving increasing thought to the dismantling of final sal-ary schemes in favour of arrangements whose costs are more predictable. Charles A Evers, partner, KPMG Peat Marwick Actuarial Services,

Closing UK arms agency could help curb military exports From Ms Janet Williamson.

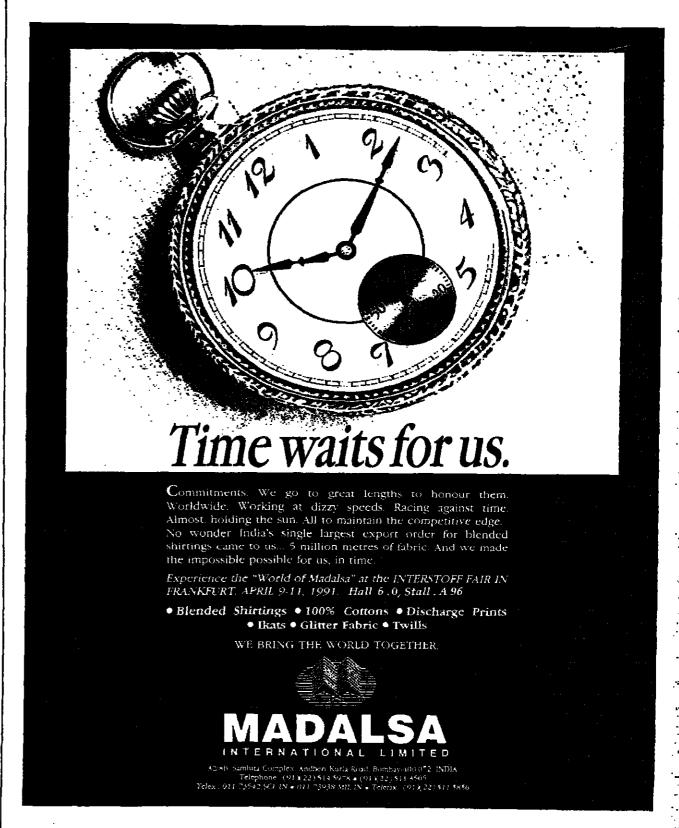
Sir, We read with interest your editorial "Responsibility in arms sales" (March 28) regarding arms sales in light of the Gulf war. There have been many calls since the crisis began last year for increased control over conventional arms

As you rightly point out, however, the desire to prevent such a crisis from recurring is likely to be tempered by the lure of increased exports as home markets continue to

Closure of the British gov-ernment's Defence Export Services Organisation - which exists purely to promote military exports - would be a first step in stemming UK arms exports, thereby reducing Britain's role in the dangerous game of the arms trade. Janet Williamson, joint co-ordinator,

Campaign Against Arms Trade, 11 Goodwin Street, W4

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How wise is it 'to keep your head down when reporting losses'?

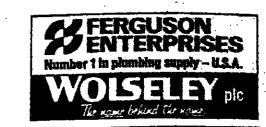
anything.

impulsively or extravagantly when times are tough, with the result that unsold goods pile up in the shops and staff are laid off.

calamitous events which defy logical solutions. How they communicate with the public, employees, customers, consumers and other key audiences, will be crucial to the outcome. Credibility matters more than Quaker Oats recently took

FINANCIAL TIMES

Wednesday April 3 1991



ريو الارتيالية المراجع المراجع

Iran frees Briton held for five years



Roger Cooper: sees his own release as a hopeful sign

IRAN yesterday underlined its determination to mend fences with the west when it released Mr Roger Cooper, a Briton held without trial for more than five

years in a Tehran prison.
The decision emphasised the trend towards a more prag-matic foreign policy ushered in by President Hashemi Rafsan-jani, who insisted on Iran's neutrality throughout the crisis over the Iraqi occupation of

Mr Cooper said after his arrival in London that he was grateful to the circle of people around Mr Rafsanjani who had pressed for his release. "I believe that the Iran that has set me free is not exactly the same as the Iran that arrested

Hopes have also been raised for the British hostages still held in Lebanon, although Islamic extremists in Beirut who are strongly influenced by Iran said the issues were not linked. Mr Cooper said yester-day he hoped that Iran was planning to make further humanitarian gestures and thought there were positive signs regarding the 12 western hostages held in Lebanon.

Britain has stressed that the resumption of full diplomatic resumptions was blocked by the issue "We have on many occa-

issue. "We have on many occasions made clear that we want better relations with Iran," Mr tary, said yesterday in Hong Kong. "The release of Mr Coo-per is an important step in that

direction."
Iran severed diplomatic links Iran severed diplomatic links with Britain in 1989 during the height of the row over Salman Rushdie's book "The Satanic Verses". Ties were partly restored last September with an exchange of diplomats, but Britain has yet to appoint an ambassador to Tehran.

Mr Rafsanjani was aware of this and of the adverse public.

this and of the adverse public-ity Iran earned by holding a man never given a fair trial. This was exacerbated by the confused response of the Ira-nian government which issued contradictory statements at various times about the status of Mr Cooper. At one point it appeared that

At one point it appeared that he had been given the death sentence; at other times, it was claimed that he had been given a 10-year sentence with an unspecified starting date.

In July last year, the head of the judiciary, Ayatollah Monhammad Yazdi said his sentence had not been determined; last October the director of last October, the director of Evin prison where Mr Cooper was held said that Mr Cooper was being tried a second time

on new charges.
This was despite a televised appearance by Mr Cooper in February 1987, in which he "confessed" to having worked for British intelligence – a

crime with which he could have been specifically charged. Mr Cooper said he felt particularly bitter about the Iranian interrogators who put him under pressure to make a tele-vised confession. There were certain things that were writ-ten for me, or that I adapted to meet their requests. I learned it by heart", he said.

It is clear that Mr Rafsanjani wished to give the government a way out of its continued a way out of its continued detention of Mr Cooper without losing face internally.

Hopes for Mr Cooper's release were raised in 1989 when Mr Yazdi expressed the hope that Ayatollah Ali Khamenei, the spiritual leader, would pardon Mr Cooper. This followed the release of Mr Kuroush Fuladi, an Iranian who had served 10 years in

who had served 10 years in Britain on terrorist charges. The request brought down the fury of hardliners who asked Mr Yazdi to explain himself.

The suddenness of the release, and the strict secrecy which surrounded it, is under-stood to have been in order toprevent hardliners from seeking to intervene. The immediate trigger was provided by the release and deportation last month of Mr Mehrdad Kokabi, an Iranian held in Britain without trial on arson charges for

15 months. Cooper leaves the country he loves, Page 4

deemed to violate anti-trust

But doubts linger about the

cartel campaign. Japanese com-panies see "excessive" competi-

tion as a cause of economic

problems in the US and argue that the corporate cross-holding

system provides needed stabil-

ity. This fundamental difference in ideology surfaced during

bilateral negotiations in the past year, but Japan has not argued

loudly for fear of antagonising

During talks last year to

apanese government promised

remove "structural impedi-ments" to bilateral trade, the

to release a statement condemn-ing the monopolistic tendencies

wants another statement

drafted, although Japanese trade officials insist that the

as "keiretsu".

matter is closed.

CBI survey brings spring to market Inchcape

Despite having risen 15 per cent in the first quarter of the year, the London equity market shows no immediate signs of flagging as it enters the second. Yesterday's strength was due chiefly to the latest survey from the Confederation of British Industry, which was taken to show a turn in the economy. In fact, the survey expects out-

In fact, the survey expects output to fall further in the second quarter. But the rate of fall is levelling in a way which may be consistent with a second half recovery.

This was good enough for a market whose nerve has been considerably strengthened by the absence of shocks in a critithe absence of shocks in a critically important results season. Part of this will have been due But County NatWest now reck-ons industrial earnings in 1990 to have fallen by a mere 5 per cent or so, compared with falls of over 20 per cent in the early 1980s. The drop will be steeper at this year's interim stage. However, if the second half upturn arrives punctually, earnings for the year as a whole could be little changed.

In the nearer term, the CBI survey also brought encouragement on the vexed subject of output prices. The chief source of doubt over progress on UK inflation has been the official figures for output prices in figures for output prices in January and February. For those who take this to be a lagging indicator, there is com-fort in the fact that CBI members' hopes on price rises are now the weakest since the sur-

vey began in 1975. This in turn has considerable bearing on the scope for base rate cuts. With sterling apparently lodged for the time being as second strongest member of the ERM after the peseta, the only reason for not attitude water the demantic cutting rates must be domestic. If the government chooses to wait another fortnight until the next retail and wholesale price data, its caution can be applauded. For an equity mar-ket already looking to 1992 and beyond, all that matters is that the next few cuts should be in

ADT

The tussle between ADT and its 28 per cent shareholder Laidlaw is turning into a clasof the corporate families known sic boardroom soap opera. At stake is the position of Mr Michael Ashcroft, who built up The eventual wording was tilted in praise of the stability created by keiretsu and the US stantial stake in it. The hostility of Laidlaw and its controlling shareholder Canadian Pacific is understandable. The recent collapse in ADT's profits was due not to its operating

Share price relative of the FT-A All-Share index 80 80 40 1980 82 84 85 88 90

THE LEX COLUMN

Source: Detectronm_ sound enough, but to Mr Ashcroft's share-dabbling. Meanwhile shares in Laid-

meanwane snares in Laid-law, an erstwhile Canadian superstar, have collapsed by 35 per cent against the local mar-ket in less than two months. By no means all of this is Mr Asheron's fault to man have Ashcroft's fault. He may have his work cut out just the same.

Inchcape

A year ago, Inchcape shares fell 6 per cent on news of a small underlying increase in operating profits. Yesterday the shares rose 4 per cent on similar news. The dividend increase apart,

one suspects the market has now largely aftered its view of this once unfashionable ser-vices and marketing company. At 319p, the shares are close to their all-time high, yield slightly more than the market average and are still at a discount to the prospective mar-

ket rating.
This might be explained by Inchcape's perceived exposure to Hong Kong and the suppos-edly volatile motor industry. The former is largely irrelevant, since inchcape has few physical assets there and could easily move elsewhere in the

As for the motor division, geographic diversification offers some protection, as does the continued success of the Toyota franchise.

The balance sheet is healthy.

Two-thirds of net borrowing of £97m, down from £170m, is covered by cash balances in its growing insurance operations, so stated gearing of 20 per cent is less costly than it looks.

The Hutchison acquisition

has been comfortably absorbed and the group was cash neutral on the year after paying tax and dividends. Given the sharp earnings increase expected in 1992 and Inchcape's abil-ity to gear up for a big acquisi-tion, investors might reflect

French equities

By London standards there was something remarkably laid back yesterday about the way Accor calmly announced that it was thinking of raising new

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The hotels group, though, is not the first French company to be hinting that the rights issue tap is about to be turned on in Paris as well. The conditions appear to be in place, including a good run for shares since the start of the year and strong institutional liquidity.

French companies, which have been investing heavily in recent years, raised FF60bn from shareholders last year. But the bulk of that came in the first half, with the market tumble in the second half offec-tively denying companies access to equity funding. By December, the proportion of the corporate sector's financing requirements met from ash flow was probably below 80 per cent.

And while many resorted to perpetual loan notes - which can be classed as equity — to help bridge the difference, the apparent rise in gearing has been offset by a drop in infar-

The question for investors is the extent to which the expected cash calls will spoul the party. Taken with the halt in interest rate cuts, some depressing effect seems likely. On the other hand, it is worth remembering that the French penchant for convertibles guarantees a better reception than for straight rights issues; and that the nagau dur system of shareholding in major French groups allows a degree of mar-ket manipulation which would be impossible in the UK. With Germany still going rapidly out of fashion, moreover, the French market may benefit in the next few months as institutions adjust their continental

Markheath

Those institutions which last summer delivered Camford Engineering into the hands of Markheath Securities seem to have missed a trick. By selling on Camford's engineering business to Hoesch. Markheath appears to have made a £14m profit on a 262m investment in a matter of months. Like the institutions, Markheath is short-termist: it is just better

Soviets face empty shop shelves and price rises

Continued from Page 1 dants. "I expect even greater price increases so I want to buy something.

"Gold is always gold," said Diana, a housewife who said she did most of her shopping on the black market. Vladimir, a retired army officer who was queueing for gold, said he thought things might improve in a year if the new system gave a better incentive to producers to sup-

ply goods.

Let things be expensive, but let there be goods," he The government says its ultimate aim is to free all

prices so they can all find their market level. types of goods supposedly available in the state retail network, many of which such as furniture are in any event nowhere to be found, are being "liberalised" – with retail outlets banned from adding more

than a 20 per cent mark-up. A total of 15 per cent, so-called "regulated" items including carpets, children's toys and matches, are sup-posed to be kept beneath ceil-ings set by the state.

The remaining 55 per cent, including staple foods, are to be controlled by the state. In this category the price of a few items such as petrol,

vodka and stockings, are to remain unchanged. A few steps away from the jewellery shop, another GUM counter full of stockings priced at Rbs15 had no buyers. In the men's clothing section, there were coats but no

government over the next three weeks, senior US Treasury officials said yesterday.

The officials hope that the publication of further lists will In a women's section next door, there was nothing, except two rows of green rain-

Only a small minority of market reforms would solve the problem of an ailing state "I think it would be better if there were a market. That would give people an incentive to work," said Ms Natalya

Kurkhina, a physics student who was quencing for 75-ko-peck packs of razor blades. Bread at least seemed to have made a comeback yesterday, after several days of scarce supply in Moscow and Leningrad.

But this was seen as a coincidence rather than as a result of the price reform, and it did little to ease the general "I think it is terrible, terri-ble. I don't know what will

"They sit up there at the Kremlin and talk and talk. But they have food there," said

Japan's cartel busters get tough

Anti-trust body seeks to counter US criticism, writes Robert Thomson

ITH the recent bust-ing of a cosy cartel among manbole cover makers and the imposition of a record penalty on cement pro-ducers, Japan's Fair Trade Commission (FTC) is offering Washington a string of corporate scalps as evidence of a new determination to eradicate monopolies.

Japan's poor record of punishing anti-trust violators is one of the most sensitive bilateral trade issues, but the cartel bust-ers at the commission argue that their recent spate of highlypublicised successes has made them one of Tokyo's most feared institutions. "People are afraid of us now.

We, the police and the tax agency are the bodies that Japagency are the source that Japanese companies don't want to antagonise," said Mr Tsuyoshi Motonaga, director of the FTC's cartel investigation division.

tels were rife in Japan, suggested that the FTC was "toothless" and wanted far tougher penalties imposed on violators, as well as a clear sign of political support for the emforcement of anti-monopoly Washington still suspects that

laws are not applied with much vigour against the country's bet-ter-known companies, which often have close relationships a joint office with the public

THE US plans to identify several.

dozen more companies around

the world which it claims are fronts and agents of the Iraqi

both encourage more informa-tion about iraq's financial and arms dealings and discourage such activity in the future. But both the US and British

governments were facing politi-cal and business pressure yester-day to substantiate allegations linking a list of 52 companies and 37 individuals to a world-

wide fracti network of illegal mil-itary and financial dealings. The list, representing the first time that the US administration had

that the US administration had publicly identified the companies, was published on Monday. By last night, the US administration had provided no evidence publicly of its claims and one senior US investigator admitted that the Treasury might have miscalculated the extent of adverse reaction to its list.

and the life in the composition of the life, the composition of the position of the numerous British-based companies and

adverse reaction to its list.

By Jimmy Burns in London, Alan Friedman in Washington and Christina Lamb in Rio de Janeiro

with rivals, and that foreign companies' opportunities are restricted. Mr Motonaga argues that any company, regardless of its political influence or renown, is fair game for his investiga-

Amount (m yen)

prosecutor and it is presumed that a criminal action will be launched soon - further evidence of the commission's vigilance. In the past two decades, there has been only one crimi-nal case, an action brought

419

Anti-cartel penalties imposed by Fair Trade Commission

No. of companies

407

nission of Jacon

In the financial year to end March, the commission penalised 175 companies a total of Y12.56bn (\$90m), up from 54 companies and penalties total-ling Y803m in fiscal 1989. Pharmaceutical companies, brewers and electronics makers have been investigated recently, and times a base for broad price-fix-

ing agreements, are getting extra FTC attention. After US criticism, investiga tive staff were increased last year from 129 to 154, and the FTC is awaiting approval for fines to be lifted from 2 per cent to a maximum of 6 per cent of sales for manufacturing compa-

chief spokesman on trade, said:
"It is now time for us to be told

which companies broke the arms, embargo against Iraq and what action will be taken."

He added: "If any firm did break the embargo then the

break the embargo then the strongest possible action should be instructed. If any of these firms has done no wrong, then its name should be cleared immediately."

The statement was issued on a day when several companies and individuals named on the list threatened to take legal action against the US administration for having been wrongfully

for having been wrongfully named and potential damage to their business interests as a

In Rio de Janeiro, Mr Joaquim

against oil companies in 1974. While some US officials claim that the FTC remains a captive of corporate Japan and the US Trade Representative's office wants the maximum penalty to be increased to 10 per cent of sales, there are signs that corporate Japan is uneasy about pursuit of cartels.

Construction companies fear that they will be targeted for a criminal case because, as one company executive argued, "the FTC wants to get a victim and it misunderstands the connections in the construction industry". And the Ministry of Interna-tional Trade and Industry (Miti) has just told the commission to revise proposed legislation that would enable it to order compa-

Mr Motonaga said "compared with the US or Europe, Japa-nese companies are less likely to have made detailed records of the cartel agreements. They don't like to document these sorts of things," which makes the hunt for evidence even more

US to extend list of |France in UN appeal Iraq 'front' companies over Iraq repression

FRANCE WAS yesterday preparing to appeal to the United Nations Security Coun-cil over the repression of the cil over the repression of the Kurdish and Shia populations of Iraq by the government of Mr Saddam Hussein. Turkey also said yesterday that more than 200,000 people flesing Iraq were in danger of

fleeing Iraq were in danger of death near its frontier and called for an urgent meeting of

the Security Council.

"The National Security
Council has established that
over 200,000 people, mostly
women and children, are facby President Turgut Ozal, said in a statement released after a

two-hour meeting.

The appeal follows pleas for outside help from Kurdish reb-In Rio de Janeiro, Mr Joaquim-Ferreira Amaro, the President of Banco Brasileiro-Iraquiano (BH) said that the inclusion of himself and six of his staff, past and present, on the list were "abso-lutely unfounded".

He said he intended to bring legal proceedings against the US for "compensation for damage to our honour and credibility." The bank has two offices in Brazil, one of them named in the list. Its els who appear to be losing ground in their fight for Iraqi ground in their light ha hear Kurdistan, despite reports yes-terday that they had recap-tured the oil centre of Kirkuk after flerce battles with govern-

after flerce battles with government forces.

A spokesman for the Patriotic Union of Kurdistan (PUK) said rebels counter-attacked during the night and morning to retake the strategic city, which they lost on Thursday. "More than 10,000 fighters of the Kurdistan front and the the Kurdistan front and the popular forces are now inside Kirkuk," the Damascus-based

Mr Daniel Bernard, French foreign ministry spokesman, said it was essential that the Kurdish people's claim to express its own identity should be fully recognised, although French officials have also emphasised the need to pre-

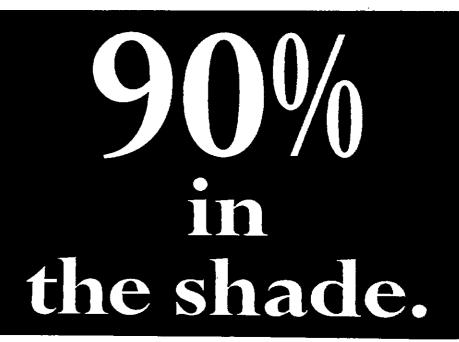
emphasised the need to preserve Iraq as one country.

Details of the French plan for alleviating the plight of the Kurds were not available yesterday afternoon. France's representative at the United Nations was, however, due to speak at the Security Council meeting in New York last night, and was expected to outline his country's proposals.

Mr Bernard Kouchner, minister for humanitarian action and former head of the Médecins Sans Frontières interna-

cins Sans Frontières interna-tional charity, has several times criticised the "cynical" indifference of the world to the plight of the Kurds. Apart from shooting down two Iraqi aircraft which were bombing Kirkuk, the US and its allies have refused to interwould have gone beyond the terms of the UN Security Council mandate which specified only the removal of Iraqi troops from Kuwait.

The Iraqi government, which launched an offensive last Thursday, said on Monday it. has retaken most major cities and towns seized by the Kurds.



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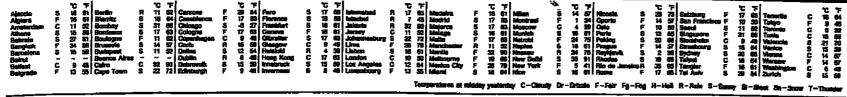
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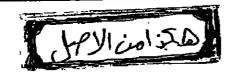
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Mrs Natalia Aksanova, a pen-sioner, at the Gastronom. "But even here, so close to the Kremlin, you see, there is nothing." individuals effectively blacklisted by the US government. Mr Gordon Brown, Labour's WORLDWIDE WEATHER



one of them named in the list. Its capital is controlled equally by the state-owned Bank of Brazil, Brazil's largest bank, and the Iraqi state-owned Rafidain Bank in Bachdad

"Front men" protest inno-cence. Page 4



ch equities sondon standards there nething remarkably laid esterday about the way calmly announced that thinking of raising new

hotels group, though, is if first French company hunting that the rights up is about to be turned ip is about to be turned aris as well. The condi-ippear to be in place, one a good run for shares he start of the year and institutional liquidity. ch companies, which

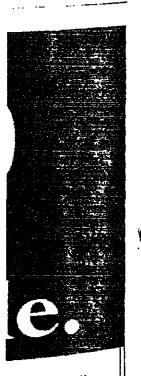
cett investing heavily in years, raised FF60bn hareholders last year. e bulk of that came in it half, with the market in the second half effection denying companies to equity funding. By ber, the proportion of rporate sector's financ-

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FINANCIAL TIMES COMPANIES & MARKETS

O THE FINANCIAL TIMES LIMITED 1991

Wednesday April 3 1991



No UK favourites in British Telecom sale



The UK government is gearing up to sell its 48.6 per cent stake in British Telecom, But unlike other privatisa-tions, UK institutions will have to take their chances along with their US, Japanese and conti-

nental European com-petitors. BT shares will not be allocated to difadvance of the flotation. Roland Rudd reports on the introduction of a new type of merchant bank adviser ~ the global - who will mastermind the British

book-runner Telecom sell-off. Page 28

Food for thought

It is estimated that five supermarket groups account for 60 per cent of the food consumed in the UK. But farmers, who benefit from the marketing and packaging strategies of these retailing giants, are increasingly dissatisfied with their trading relationship. Stories of ruthless supermarket buyers who chop and change specifications mid-contract and of delays in payment are rife. Farmer's Viewpoint looks at how some companies are trying to repair the damage. Page 30

Markheath sells Camford



Markheath Securities, the property group headed by John Spalvins (left), is selling Camford Engineering, the automotive component company which it acquired last year. The buyer is Hoesch, the German steel and engineering company, which is paying £54m (\$94.5m) in cash. Markheath will retain Camford's non-operating properties, val-ued at \$22m. Markheath paid \$62m for Cam-

On the road to Shanghai

China's campaign to attract foreign investment for large-scale urban development pro-grammes has taken an unusual twist. Plans are being finalised to allow foreign investors to buy and sell shares and bonds on the fledgling Snanghai stock market. A special category of foreign-owned B shares is likely to be created In approved companies on the exchange, which was opened last December. John Elliott

King Coal battle looms



CRA, the 49 per cent subsidiary of RTZ of the UK. is determined to leapfrog its arch resources rival BHP to become Australia's biggest coal exporter within a few years. This thrust for supremacy is bid for Coal and Allied

Industries. Australia's fourth-largest coal shipper. Also at stake may be the ability to set international coal prices. Bruce Jacques reports on the battle to be King Coal. Page 22

Market Statistics

Base lending rates Benchmark Govt bonds FT-A indices FT int bond svca

London trails options
Managed fund service
Money markets
New Int bond Issues
World commodity prices
World stock mixt indices

Lloyds Bnk Australia

Markheath Securities Merlin Inti Props Metro Airlines

Hoesch

Millicom

NatWest News Corp O'Brien Glass

Omni Pearson Pentland Inds Pilkington

Pirelli Tyre Hldng

Companies in this section

Air New Zealand Avon Products Balille Gifford Tech Bank Mizrahl British Land British Telecom CRA Carlplo Century Oils Coal & Alifed Compass Airlines Cooper (Frederick) Costain Dautsche Bank Edinburgh Fd Mgrs

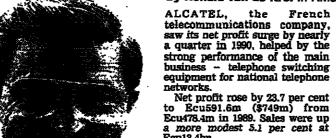
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Alcatel net profits jump by 24%



ss – telephone switching equipment for national telephone Net profit rose by 23.7 per cent to Ecu591.6m (\$749m) from Ecu478.4m in 1989. Sales were up a more modest 5.1 per cent at Ecu13.4bn.

Ecul3.4bn.
Operating profit in public network systems jumped by 57.5 per cent to Ecu632.2m. This increase, which the company attributed in part to successes in the former East Germany and in Australia, compared with a more moderate

rise of 2.5 per cent for Alcatel's line transmission business and 4 per cent for its cables business. Although the volume sales of cables expanded, selling prices were deflated by the decline in the price of copper, a key compo-

ent. Operating profit at the business systems sector, which includes company switchboards and facsimile equipment, tumbled by more than 60 per cent to Ecu40m, reflecting fierce compe-

"Our competitors faced the

good year for the telecommunica-tions group. He said he was particularly happy that Alcatel's return on sales had risen from 4.1 per cent in 1989 to 5 per cent in 1990, meeting a target which the company had originally not expected to reach until 1992.

Speaking in the Netherlands, where the company is legally incorporated though its head-quarters are in France, Mr Suard predicted a further increase in 1991 but he made no forecast. Alcatel is 70 per cent-owned by Alcatel Alsthom of France, which

is due to publish its results today, and by ITT Corp of the US. The company, set up in 1987, describes itself as the world mar-

Chemical

industries

ket leader in three of its four core businesses – public network systems, line transmission and communication cables. In busi-ness systems, it ranks second worldwide after Siemens of Ger-

many.
Mr Suard reported strong demand for Alcatel's switches from eastern Germany. In Australia, Alcatel's System 12 exchanges were chosen as a second switching system by Telecom Australia, the country's telecommunications authority.

"This is the first time in 30

years that Australia has added a second system for its public network to [its existing] Ericsson exchange," he said.

(relative to FAZ Index)

press for changes at WPP By Alice Rawsthorn WPP, the troubled marketing

Bankers

services group in the final stages of negotiating a SIbn financial restructuring package, is under pressure from its banks to make

senior management changes.

The banks are believed to be pressing WPP to appoint at least one new senior figure to its main board. This might involve replac-ing David Ogilvy, its 80-year-old non-executive chairman, or appointing an executive director, possibly in a new post such as group managing director, to work with Martin Sorrell, WPP's founder and chief executive.

WPP is struggling to service the debt taken on two years ago to buy Ogilvy & Mather, the New York-based advertising agency founded by Mr Ogilvy. The group has been locked in negotiations with its banks over the restructuring since December.

During the negotiations. Mr Sorrell is thought to have resisted attempts by the banks to force WPP to make disposals and replace Mr Robert Lerwill as

group finance director.

However, the banks are believed to more determined on the management issue. They are keen to use the negotiations to press for the appointment of a senior figure to check Mr Sor-rell's power within the group.

The banks hope to have reached agreement on the man-agement changes by the time the restructuring is finalised, but it may be some time before they are announced. The restructuring is expected to be completed

within the next two weeks. WPP, advised by Samuel Mon-tagu, has already agreed preliminary proposals for the restruct-uring with six of its largest banks led by JP Morgan. These are being studied by the smaller banks in its 30-strong syndicate. The proposals are thought to include increasing WPP's working capital facilities by \$70m to \$270m. The group, which also has a \$600m seven-year term

would convert uncommit ted facilities of \$100m into committed facilities. WPP's minimum covenanted interest cover - the ratio of debt interest to operating earnings -would be reduced from 2.8 to two

times for 1991 and from 3.2 to around 2.5 times for 1992. In return, the banks would raise interest payments on the group's debt from an average 1.5 to 2 percentage points above money market rates. WPP's shares yesterday rose 6p to 154p on rumours of a proposed management buy-out of Ogilvy & Mather. Ogilvy has denied this.

same problems, so Alcatel per-formed relatively well," said Mr Pierre Suard, Alcatel's chairman. Mr Suard described 1990 as a Chemical groups wake

The hard-hit industry has little reason for optimism in 1991, report Clive Cookson and Karen Zagor

up to a harsh reality

the annual financial A reporting season draws to a close, it is becoming clear that every large international chemical company suffered a fall in profits in 1990. Most can expect earnings to fall again this

After the trauma of the 1980/81 recession, large chemical groups made an effort to diversify away from commodity chemicals, the most vulnerable to the cyclical ups and downs of the world economy. The companies attempted to move into more specialised,

higher-added-value products.
The 1990/91 experience shows that they were only partially successful.

Dow Chemical of the US was

not able to diversify fast enough and petrochemicals remain its core husiness. As a result, Dow's and feedstock costs and profits plunged 45 per cent last year. In contrast, earnings at Du Pont fell by only 7 per cent. Du Pont's Coneco oil business, acquired in 1981, helped buffer

lems of recession and rising oil prices.

Monsanto, as the most diversified of the big US chemical comnanies, is one of the few expected to post improved earnings in

The chemicals industry may not have been hit as hard as it was 10 years ago, but several executives admit to over-opti-mism following the reshaping of the 1980s. Diversification has not been enough to shield the companies from the combined impact of another recession and oil price

"Some of our businesses have not been as resilient as we expected — or as we said they would be," admits Sir Denys Henderson,

chairman of ICL More than any other large international industry, chemicals still has its heart in Europe. Eight of the world's 10 largest chemical companies are Euro-pean and two - Du Pont and Dow - are American. The leading Japanese chemical companies are only one-quarter the size of the "big three" German groups – BASF, Hoechst and Bayer.

But all these large groups operate in world markets and their profit margins were eroded in 1990, whatever the strength or weakness of the economy in their home country. Strong domestic demand following German unification did not prevent pre-tax profits falling by 37 per cent at BASF, 23 per cent at Hoechst and 18 per cent at Bayer.

18 per cent at Bayer.

BASF, for example, sold

DM9.40n (\$5.53bn) worth of chemicals in North America last year

10 per cent less than in 1989, dollar and the American recession. "Ninety per cent of the products we sell in the US are made locally," says Mr Jürgen Struber, BASF chairman. "We are now in a position to export from the US to the Far East." Last year's downturn was not severe enough to reduce the total

volume of world chemical production. According to the UK Chemical Industries Association, world output in 1990 was up by 1.9 per cent on 1989. The volume rose by 3.5 per cent in Japan, 1.4 per cent in the US and 1.7 per cent in Europe. The UK was the

Ashcroft accuses Laidlaw

only large producing country where output actually fell last year – by 1.3 per cent. Predictions from the main

chemical manufacturing associa-tions for 1991 suggest that world output will rise by a further 1 to 2 per cent. The strongest growth is forecast to be in the Asia-Pa-cific region while UK chemical production will continue to

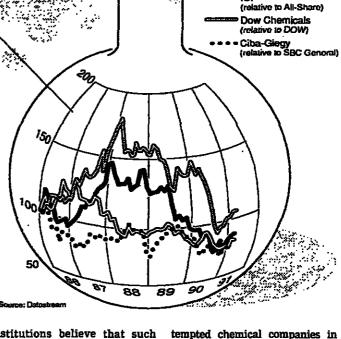
Although worldwide sales vol-umes are holding up, the indus-try is being squeezed financially between weak prices for its products, particularly petrochemicals, and high raw material costs. The squeeze was exacerbated by the Gulf crisis. The price of

naphtha, the key ingredient for petrochemical manufacturing, is still well above \$200 per tonne, compared to about \$150 last year before the crisis. Although crude oil is plentiful, there is a relative shortage of refining capacity. The damaged refineries in Kuwait were important suppliers of naphtha to the world market.

companies, operating largely in the booming Asia-Pacific region, have been caught in the price squeeze. Sumitomo Chemical, for example, pushed up sales by 13.5 per cent in 1990 but still suffered a 15 per cent fall in pre-tax profits.

Chemical shares were among

the worst performers on most stock markets last year. But they have perked up over the last three months on hopes that earnings will revive as the world economy picks up later this year. Many analysts who cover the chemical sector for financial



institutions believe that such optimism is misplaced, however. They say that the industry has its own structural problems – notably serious overcapacity in petrochemical plant. Such difficulties mean that there will no general recovery in chemical profits until late 1992 or even rest of the economy. Compared to the 1980/81 chemi-

cal downturn, "the trough is likely to be longer and the upturn less prominent," said Mr Paul Singer of Morgan Stanley. "This will not be a U or a V-cycle but more of an L-cycle.'

Overcapacity stems from the mid-1980s, when economic expansion prompted surging demand for bulk chemicals. Supply was severely limited because many plants had been closed down following the slump in the industry at the start of decade.

The large profit margins

all parts of the world to invest in new plants for such chemicals as ethylene, propylene and basic plastics - many of which are now about to come on stream. Mr Mike Crawshaw of County Nat-West Securities estimates that worldwide petrochemical capacper cent by the end of 1992. Even with buoyant petrochemi-cal demand, that would cut

capacity utilisation from the present 90 per cent to 83 per cent. "There is some very bearish news out there that the market has chosen to ignore," said Mr Andrew Benson of Flemings

"The pressure on chemical margins is still rising and will not abate in 1992." A recovery in the profitability of commodity chemicals in that year "quite simply looks like wishful think-ing," he adds.

If you travel business class,

of attempt to control ADT you can actually do business. By Richard Gourlay in London and Bernard Simon in Toronto controlled affiliates". It also said THE STRUGGLE for boardroom Groote to take seats on each oth-

eading disclosures". Laidlaw, which is controlled by

control at ADT became increasingly bitter yesterday when the Bermuda-based security and car auction group accused its largest shareholder, Laidlaw of Canada, of seeking control of the com-Mr Michael Ashcroft, the ADT chairman, also said Laidlaw's

request on Monday for a US dis-trict court to nullify an agree-ment between the two companies denying the Canadian group any board representation, was "con-trived" and factually inaccurate. Mr Ashcroft said he was "appalled that Laidlaw should resort to tactical litigation in an attempt to obfuscate the fact that it is seeking effective control of

The Canadian waste management group's suit alleges, among other things, that ADT main-tained an "illusory profit stream through the shifting of assets back and forth between ADT and that Laidlaw acquired its stake in ADT "relying on false and mis-

Canadian Pacific, owns 28.4 per cent of ADT. Since Mr Michael de Groote, Laidlaw's founder, retired last year, the Canadian company has had no representation on ADT's board.
The deterioration in relations

was emphasised on Monday when Laidlaw used its vote to adjourn until June 3 a special meeting of ADT shareholders in Bermuda at which significant changes to the by-laws were pro-

Laidlaw said yesterday that it has no intention of lifting its stake in ADT beyond 30 per cent despite the court action to end its so-called "standstill" agreement.

The agreement was drawn up after Laidlaw bought its ADT stake in 1989. It includes a provision for Mr Ashcroft and Mr de Mr Donald Jackson, Laidlaw's

chairman, said the court action related to efforts to gain four seats on an expanded ADT board, and to seek more information on the Bermuda-based group's proposals.
These include a proposed increase in authorised capital

and an innovation making only 30 per cent of the 1990 dividend available in cash. Laidlaw said ADT was also seeking a "broadening of direc-tors' powers to allot shares,"

which might dilute its holding. ADT yesterday denied there was any such proposal.

The Canadian company has petitioned the New York court to prevent Mr Laidlaw and other ADT directors "from violating federal securities laws". ADT

said it would vigorously contest the suit. Observer, Page 16; Lex, Page 18

UK currency curbs 'too weak'

By Stephen Fidler, Euromarkets Correspondent, in London

A SURVEY of top British companies has uncovered worrying weakness" in internal controls on foreign exchange activities by corporate treasuries.

The survey follows the disclosure last month that the corpo-

rate treasury group of the UK food group Allied-Lyons lost £150m (\$264m) on foreign exchange transactions. The survey, by Touche Ross management consultants, cov-ered 41 organisations out of 50 chosen randomly from the top

250 companies.

According to Touche Ross, the survey "illustrates a worrying weakness in internal controls". This was evident in the fact that almost half of the companies did not segregate the duties of the

dealer from those of the back office, such as transactions settle-It also pointed to a lack of adequate performance measurement, with only 29 per cent of those surveyed measuring against an independent yardstick – neces-sary because treasury perfor-mance is complex to review.

The survey said 68 per cent of companies had used options, but only 5 per cent admitted to writing, or selling, options - potentially a more risky strategy. About 37 per cent said they only wrote options when they were simultaneously buying others.
The survey found 7 per cent of companies using the corporate

treasury as a "profit centre". All

the companies surveyed took

steps to reduced losses on foreign exchange movements by hedging their foreign exchange exposures to some extent. Fifteen per cent hedged all their foreign exchange exposure. Ten per cent of companies

allowed their treasuries to trade, and did not restrict their activities to hedging.

Mr Derek Ross, partner in charge of treasury management at Touche Ross, said that the difference between trading and selective hedging of foreign exchange was narrow.

Only a fifth of the companies recorded dealing or settlement conversations, although 71 per cent provided a regular report to their boards on transactions.



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INTERNATIONAL COMPANIES AND FINANCE

Elsevier still to decide on sale of stake in Pearson

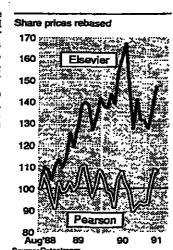
ELSEVIER, the acquisitive Dutch publishing group, will decide later this week whether to sell its 8.9 per cent stake in Pearson, the UK publishing, banking and industrial group, write Ronald van de Krol and Raymond Snoddy.

Mr Erik Ekker, secretary to Elsevier's management board

Elsevier's management board, said yesterday that a final decision was likely to be taken before the company's annual press conference on Monday. Pearson also announces its interim results on Monday.

on Monday.

Pearson, publishers of the Financial Times, sold its 22.25 per cent stake in Elsevier last month in a deal worth more than £300m (\$519m). Specula-tion that Elsevier would in turn sell its Pearson stake has intensified following the Dutch company's agreement last week to buy Pergamon Press of the UK for £440m. Mr Mari Pijnenborg, a direc-



tor of Elsevier Science Publishers, an important group operating company, said the decision had already been taken to sell

that the timing depended on market conditions. Mr Pierre Vinken, the Elsev-

ier chairman, has however been expressing a more cau-tious view on the immediate prospects for a sale. It is clear, however, that Elsevier would consider selling if the right

opportunity arose.
Elsevier would show a slight loss on the Pearson investment if it sold now. The shares in Pearson are worth around £180m (\$315m), or Fl 603m. Elsevier acquired its shares for the equivalent of Fl 625m in 1988-89 as part of a share exchange with Pearson which was described as a prelude to a possible merger between the

two.
The merger plans never price movements and the rise of the guilder against sterling, prompting Pearson to sell its stake last month.

Inchcape held back by strong pound

By Andrew Bolger in London

INCHCAPE, the international services and marketing group, blamed the strong pound for flat pre-tax profits last year of £174m (\$100.5m), compared with £173.7m.

Sir George Turnbull, chairman and chief executive, said:
"Our profits before tax increased 5 per cent at constant exchange rates, but the strength of sterling reduced these profits by £8m." But Sir George added:

"Despite the economic slowdown in many parts of the world, our global strength, combined with our well-established presence in local mar-kets, has enabled us to achieve growth in nearly all our busiesses in 1990."

Turnover increased by 11.9 per cent to £3.29bn (£2.94bn) in the year to December 31. Earn-ings per share dipped slightly to 26.1p (27.6p) but a final dividend payment of 7p gives a total for the year of 11.8p (11p). Sir George said the group's balance sheet was strong, with gearing of only 20 per cent. If interest rates fell as expected, he would be prepared to increase borrowings if the right acquisition opportunities

came along.
Motors, which contributed almost half of group operating profits, saw turnover increase

from £1.87bn to £2.07bn and sales of vehicles rise by 10 per cent to 220,000 vehicles. The growth in operating profit to \$105.9m (£104.4m) was restricted by difficult trading conditions in the UK, where Mann Egerton suffered in a

contracting market.
Sir George said the Toyota
(GB) franchise had increased both sales and operating profits in the UK. In marketing and distribution, Inchcape said its strong position in Hong Kong and Japan made a significant contribution towards the improvement in operating profit from £39.9m to £49m. Lex, Page 18

Schneider renews offer of Square D talks

By George Graham in Paris

SCHNEIDER, the French electrical equipment group which is bidding \$1.9bn to take over Square D, its US counterpart, hopes to be able to bring its target's board to the negotiating table in the next two weeks after extending its offer

Schneider claimed the 68.9 per cent of Square D's shares

tendered to its \$78-a-share offer by March 29 represented a success, although it fell short of the 85 per cent it needed to claim outright victory under the law of Delaware, where Square D is incorporated.
"In the light of this most

explicit message from the shareholders I would like to renew our invitation to Square

to meet us. We are ready to discuss all aspects of our offer," said Mr Didier Pineau-Valenciennes, Schneider's

Analysts expect Square D's directors, facing the risk of shareholder lawsuits or of being ousted in a proxy fight, to agree to talks, unless they can present a rival bid.

Swiss court grants Omni request for protection

By William Duliforce in Geneva

OMNI HOLDING, the troubled parent company of Mr Werner Rey, the Swiss financier, has debts of SFr1.7bn (\$1.19bn), Mr Paul Kaelln, civil court judge in Berne, said yesterday when approving its request for pro-tection from its creditors.

Ouni has four months under the eye of an administrator, the Basle office of Coopers & Lybrand, in which to sell assets and satisfy its creditors. The period can be extended to six months if necessary The judge said his decision to accord protection was more in the interests of creditors

than an immediate declaration of bankruptcy. Creditors could hope for complete repayment.

Mr Rey resigned as chairman on March 6 when Omni
sought court protection after it had failed in initial attempts to sell its interest in Adia and to persuade Mr Tiny Row-land's Lonrho group into part-nership. Mr Rey is understood

to retain a controlling stake in Omani. An analyst yesterday estimated it would be difficult, but not impossible, for Omni to meet the bulk of its bank debts, although shareholders were likely to suffer losses.

The remaining assets include a 30 per cent stake in Sulzer, the big Swiss engineering group and controlling interests in the Jean Frey printing and publishing group. in Ateliers de Construction Mecaniques de Vevey and in Harpener AG, the German holding company for a number of property, power and service subsidiaries.

Omni has appointed a local investment bank to arrange the sale of Jean Frey and said it had received offers for Harpener. Sulzer said last month it was talking to possible buyers of Omni's stake in it.

It is assumed the judge's estimate of Omni's debt was made after last month's sale of its 53 per cent stake in Adia, the big Swiss employment and services group. Asko, Deutsche Kaufhaus, the German retailing group, and Mr Klaus Jacobs. Swiss businessman. paid SFr840m but Omni's net gain was very much lower.

Cariplo prepares for marriage

Haig Simonian on an Italian savings bank's plans for a takeover

T would be hard for Cariplo, the Italian financial institution which claims to be the world's biggest savings bank, with total assets of L120,000bn (894.5bn), not to make money. Bnoyed by the lively economy at its Milan cariplo's Istituto Bancario Italians (IRI) substitute Bancario Italians (IRI base, net earnings for 1990, released last week, rose 6.5 per

cent to L278bn in 1989. Cariplo's status as a money-maker is easy to explain.
With about 90 per cent of its
471 branches in Lombardy,
Italy's richest region, it has
benefited from the high national savings and fat mar-gins between lending and deposit taking, which make Italian banking so attractive to foreign and domestic Institu-tions alike. Cariplo has also avoided many of the pitfalls afflicting more ambitious rivals. It has shied away from risky Third World lending and expensive foreign expansion.

Despite its caution, Cariplo's record has not been unblem-ished and Mr Roberto Mazzotta, its chairman, has found himself in the crossfire. A former deputy secretary of the Christian Democratic party, his election to the chairman-ship in 1986 proved controver-sial. Senior bankers criticised the decision to appoint a figure who had no direct experience in banking. Mr Mazzotta is largely identi-

fied with both Cariplo's latest ventures, its failed attempt to break into the Spanish market

iano (IBI) subsidiary for a simi-lar-sized holding in Banco de Santander's Banca Jover off-shoot, along with shares in the snoot, along with snares in the parent company. In late February, the alliance, which never really took off, was finally buried. After turning down the Spanish bank's offer to sell it the outstanding stake in Banca Jover for around L500bn, Carinlo was back at square one plo was back at square one. Mr Mazzotta hotly defends

Mr Mazzotta notly detends
the Spanish venture as "a positive experience". But paying a
total of L600bn to L700bn,
including its original investment in Jover, would have
been "out of dimension with
what we're getting", he said.
Despite brave talk about an
amicable agreement with amicable agreement with Banco de Santander and of continued interest in collabora-tive deals, Cariplo's reputation has been tarnished by the col-lapse of its Spanish plans. That may explain Mr Mazzotta's defensive attitude when it comes to discussing plans to take control of IMI. Linking the two companies, which are among Italy's most strongly capitalised financial institutions, with a joint capital of around L17,000bn, certainly has attractions. IMI's strength



Roberto Mazzotta: found

in investment banking and personal finance would comple-ment Cariplo's retail banking

network. Despite mixed political sig-nals, Mr Mazzotta has pushed ahead. Claiming full support from IMPs management, which may see a marriage with Cariplo as the lesser of a number of evils, not least a merger with state-owned Banca Nazionale del Lavoro, he brushes aside doubts about the transaction.

"Cariplo and IMI could con-stitute a bank which is very efficient and very complete". he said. Presenting the merger almost as a foregone conclu-

sion, he asserts the informal talks which have taken place of between senior executives at the two institutions have revealed considerable advan-

local and national government.

The Socialists have argued against the match because it would do nothing to strengthen the country's public-sector banks. That is the aim of the Amato Law, which offers fiscal advantages to the banks deciding to marks.

banks deciding to merge.
Whatever the outcome of the talks, investors may get the chance to show their feelings towards Cariplo's plans. For any link with IMI under the auspices of the Amato Law. would come as part of a partial flotation of Cariplo's shares on the stock exchange. With an August 1992 deadline, the time will come when Cariple's ... impressive profitability will have to be weighed up against less imposing aspects of its performance.

PTH announces Fl 9.3m loss and omits dividend

PIRELLI Tyre Holding (PTH) has provided further evidence of the problems facing the world's tyre industry with a loss of F19.3m (\$4.8m) last year against profits of Fl 206m in

1989, writes Haig Simonian. Despite net earnings of Fl L6m before minority interests, the company, which is currently involved in a take-over battle for Continental of Germany, is omitting its dividend. It further warned: "The continuing difficulties of the market situation do not allow forecasts of significant improvement in results in

Sales last year fell by 7 per cent to F16.2bn from F16.67bn in 1989 as a result of currency factors, intense competition and lower sales in North AmerAmsterdam stock exchange in July 1989, reported a further clampdown on costs.

 Gemina, the investment and financial services group controlled by Fiat, has announced a one for six rights issue to raise L308bn (\$242.7m) for future investment plans.

Much of the money raised is expected to help fund the planned international expanplanned international expansion of RCS Editori, the publishing concern which is 78 percent owned by Gemina. Reporting results for 1990, Gemina said net earnings had risen to L142.5bn from L136.2bn in 1989.

Sala BPD, the textiles, submissions sub chemicals and munitions subsidiary of Italy's Fiat group,

ica. Despite maintaining its reported a sharp fall in net market share last year, PTH, which was floated on the L68_2m in 1989. The decrease, which comes

despite a 1.1 per cent rise in sales to L2,483bn from L2,455bn in 1989, means not earnings have virtually halved since 1988. The company blamed the decline on the high value of the lira and growing interna-tional competition, along with decreasing economic growth.
The dividend remains unchanged at L65 for ordinary

• Mandelli, the Italian engineering group which speci-alises in factory automation equipment, raised not earnings at parent company level by 13 per cent to L7bn from L6.2bn in 1989.

The company, which floated

market in 1989, is raising its ., dividend to L230 a share from ... L200. Sales at parent company 1: level rose by 19 per cent to 15

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• Rinascente and Standa, ... Italy's two biggest department ; store chains, have reported ; contrasting results for 1990.
Rinascente, which is cantrolled by Flat, raised net prof

its to L96.4bn last year from -1.89.6bn in 1989. Sales jumped reby a 13.2 per cent to 1.4.182bn. lusconi's Fininvest group, fell ci by 14 per cent to L28.1bn from L32.5bn in 1989, despite a 3.8 per cent increase in sales : to 1.3,754bn from 1.3,617bn in ,

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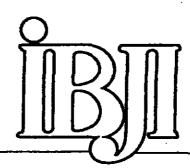
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DAY APRIL 3 1991

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two lumest department chains, have reported ting results for 1990. escente, which is con-He First, raised net prof-1.96 tha last year from o in 1999 Sales jumped 3.7 per cent to Lilisiba. my value added tax profits at Standa, which traited to Mr Silvio Berd's Francyest group, fell per cent to 1.28 lbn from

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FINANCIAL TIMES WEDNESDAY APRIL 3 1991

INTERNATIONAL COMPANIES AND FINANCE

Avon proxy fight averted

By Karen Zagor in New York

THE LOOMING proxy battle between Avon Products, the world's biggest maker of cosmetics and toiletries, and Chartwell Associates, a part-nership which includes the Getty and Fisher families, was settled yesterday without any major blows being dealt.

Avon has been under consistent pressure from Chartwell for about 18 months. Last year, the company deflected a proxy fight by agreeing to put two Chartwell representatives on its board and establishing a special committee to explore ways to increase shareholder value.

Avon and Chartwell have signed a 10-year standstill agreement and have agreed to drop legal claims. Avon will pay Chartwell \$7m to cover egal expenses. Two of Chartwell's directors.

Mr Anthony Fisher and Mr Marc Leland, will remain on Avon's board. Chartwell, which held nearly 20 per cent of Avon's voting shares before March 14, when it sold 10m of its 12.6m stake, had said it would wage another proxy fight at this year's annual meeting in May.
Under the new agreement,
Chartwell will not increase its

holdings beyond 4.9 per cent of Avon's stock, it will not propose any extraordinary transaction, nor will it participate in any proxy contest or try to take control of the company or influence Avon's management. Chartwell has also agreed to abstain from hostile action of any sort against Avon.

Ms Diana Temple, an analyst at Salomon Brothers, said Avon would now be able to concentrate on its core business. She said Avon has made a good job of cutting costs, partly because of the Chartwell pressure, and the company's cash-flow position was strong.

filing under Chapter 11

METRO AIRLINES, a small US regional airline, announced yesterday that it had filed for

yesterday that it had filed for protection from its creditors under Chapter 11 of the US bankruptcy code, writes Nikki Tait in New York.

It is the fourth US airline to take this action in almost as many months — the forerunners being the larger Continental and Pan Am carriers, and Midway Airlines, which and Midway Airlines, which sought Chapter 11 protection last week. Metro stressed that it will continue to operate nor-

US airline in | More woe at First Executive

By Nikki Tait in New York

THE TALE of woe at First Executive, the California based insurance company which invested heavily in junk bonds during the 1980s, continued when the company revealed a net loss of \$458.9m in the fourth quarter of 1990, and one for the year of \$366m.

First Executive's auditing firm, Price Waterhouse, has and it believes "that there is substantial doubt about the company's ability to continue as a going concern", and has not expressed an opinion on the financial statements. As a result, the agent for First Executive's senior debt-holders has claimed that the the loan facility.

First Executive said it disagreed and that the agent had subsequently agreed to seek a waiver of any default from the

senior debtholders.

According to First Executive, Price Waterhouse made "going concern" comment on the basis of this possible debt covenant violation, and on possible intervention in First Executive's affairs by the Californian state insurance

regulators.
First Executive also disclosed that the authorities were withholding an interest payment due from Executive

borrower breached the terms of Life, one of its main operating units, to the parent comp

> According to Mr Fred Carr. the company's chief executive, there was "an extremely high level of defaults" in the group's portfolio holdings during the fourth quarter of 1990 and the first quarter of 1991. But he added that the recent

revival in the junk bond mar-ket had been "encouraging". He also said that "preliminary discussions" were under way with "a major European finan-cial institution" regarding a possible restructuring of the company, although no terms

Brazil airline slips into operating loss

VARIG, the Brazilian airline, suffered a net loss in 1990 of Cr23.74bn (\$103m at the official rate, or \$90m at free mar-ket rates), writes Victoria Grif-fiths in Sao Paolo. It blamed hyperinflation, recession, the Gulf war and an overvalued cruzeiro.

A rise in real salaries and the cost of a new flight to Chi-cago led to an operating loss of Cr40.9bn, against a profit of Cr13.3bn. Aircraft sales and lower taxes softened the net loss. Receipts from ticket sales fell 7.2 per cent.

Account changes cut fat from software companies' figures

By Louise Kehoe in San Francisco

PROPOSED new accounting regulations for the US software industry are likely to produce a spate of moves similar to that undertaken by Oracle Systems, which has announced

it will restate prior earnings and take hig charges. Software industry officials say Oracle is one of several eading software companies that have used aggressive accounting practices and which may be forced to review past earnings to comply with more conservative rules on the

recognition of revenues.

Software companies that sell complex programs to users of mini and mainframe computers frequently record sales when a contract is signed.

The installation of a complex program can take months and involve "support and service" business for the software developer. The terms of the original contract, including payment schedules, are frequently changed over the life of such contracts.

The American Institute of Certified Public Accountants proposed a new set of accounting standards for the software

industry in January.
It recommended that software companies record revenues only after programs have been delivered to customers and payments begin. The accounting group proposes

that service and support revenues should be pro-rated dur-ing the period of the contract. Implementing the rules would deflate the high revenue growth recorded by several software companies in the past. Oracle, for example, recorded 66 per cent revenue growth for 1990, making it one

of the fastest growing compa-nies in the industry. Informix, one of Oracle's competitors in the market for database management software, changed its accounting procedures in January, restat-ing its 1990 earnings and tak-ing a \$13m write-off. Other software companies are expected to follow suit.

Industry experts note that software companies with high amounts of "accounts receiv-able" on their balance sheets are particularly vulnerable. In some cases these "receivables" may reflect aggressive revenue recognition - revenues that have been recorded despite contracts having subsequently been modified.

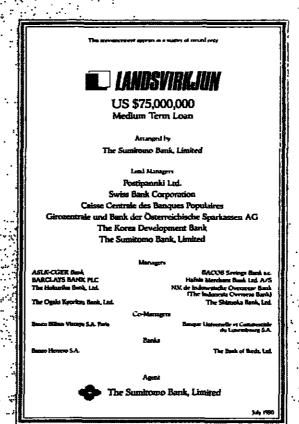
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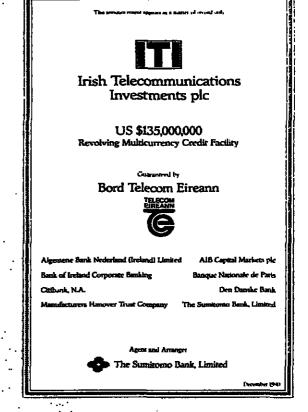
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One such company is Computer Associates, the second largest computer software supplier, whose receivables were 45 per cent of sales for 1990. Software companies that supply personal computer pro-grams are less likely to be affected by the accounting

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Wheeling-Pittsburgh sees break-even in first quarter

WHEELING-PITTSBURGH, the US steel maker which emerged from Chapter 11 bankruptcy proceedings in December, expects to break even in the first quarter of 1991 in spite of lower prices and shipments in the three months, writes

Karen Zagor.
In the first quarter of 1990,
Wheeling-Pittsburgh had net
income of \$35.6m, or \$6.48 a
share, including a \$6.9m gain

from tax losses carried forward.

Excluding extraordinary Wheeling-Pittsburgh in fourth-quarter items, turned income of \$24m on shipments of 548,384 tonnes, against income of \$18.4m on shipments

For 1990, underlying earnings were \$30m on shipments of 2.2m tonnes, down from \$136.5m on 2.3m tonnes.

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Notice of Annual General Meeting

Notice is hereby given that the Annual General Meeting of Aktiebolaget SKF will be held at SKF Kristinedal, Byfogdegatan 4, Göteborg, at 3.30 p.m. on Tuesday April 23, 1991.

Annual General Meeting

Ordinary general meeting business will be transacted in accordance with Swedish law and the Articles of

Notice of Attendance

For the right to participate in the meeting, shareholders must be recorded in the shareholders' register kept by the Securities Register Centre (VPC AB) by Friday April 12 and must notify the Company before noon Thursday April 18 of their intention to attend (Aktiebolaget SKF, S-415 50 Göteborg. Tel: +46-31-37 26 52), giving details of name. address, telephone and shareholding.

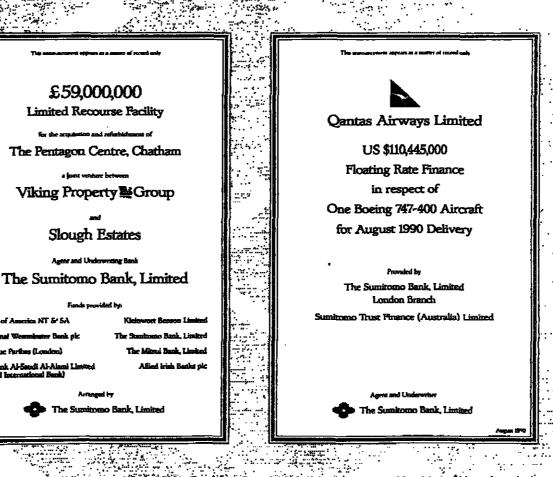
Payment of Dividends

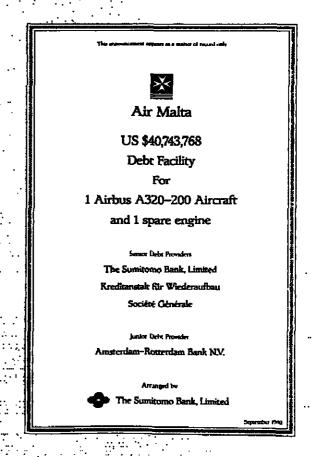
The Board recommends that shareholders with holdings in the register records on April 30 are entitled to receive dividends for 1990. If this date is accepted by the Annual General Meeting it is expected that the Securities Register Centre will send out notices of payment to recorded shareholders and listed depositaries on May 8, 1990. The proposed dividend is 4.25 kronor per share.

To facilitate payment of dividends, shareholders who have changed address are recommended to inform Värdepapperscentralen VPC AB, S-171 18 Solna, well before April 30.

Proxy forms are available from: AB SKE, S-415 50 Göteborg, Sweden. Tel: +46-31-37 26 52 & 37 10 00.

The Board of Directors Göteborg, April 1991.





Düsseldorf Branch, Telephone: 10219 36191. Frankfurt Branch, Telephone: 069-7950990. Madrid Branch, Telephone: 1-419,5048. Barcelona Branch, Telephone: (3) 215.99.20. Milan Branch, Telephone: (02) 7600.32.81; Brussel's Branch, Telephone: (02) 230.4900. Paris Branch, Telephone: (1) 47423200. Vienna Representative Office, Telephone: (0222) 535 11 61. Zurich Representative Office, Telephone: (01) 211 1638. Stockholm Representative Office, Telephone: (021) 632 5614. Lisbon Representative Office; Telephone: (01) 68.1146;

Messis Shareholders are hereby convened to attend the

Annual General Meeting which will be exceptionally held on April 15, 1991 at 10.00 a.m. at gistered office, with the following agenda:

Agenda

- Receipt of the reports of the Board of Directors and of the Auditor. Approval of the Balance Sheet, the Profit and Loss Statement as at December 31, 1990 and the allocation of results.
- Discharge of the Directors in respect of the carrying out of their duties for the year ended December 31, 1990.

 Miscellaneous business as may properly come before the Meeting.
- The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

PUTNAM EMERGING HEALTH SCIENCES TRUST

Luxembourg, 11, rue Aldringen R.C. Luxembourg No B 20958

Notice of Meeting

Messrs Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 16, 1991 at 3.00 p.m. at the registered

- Presentation of the reports of the Board of Directors and of the Au-
- Approval of the balance sheet and profit and loss accrual as of
- December 31, 1990 and the allocation of net profits.

 Discharge of the Directors for the fiscal period ended December 31,
- Action on nomination for election of Directors for the ensuing year. The Directors have proposed for election the following:
 As Directors: George Putnam

 Lawrence J. Lasser

 Michael J. Wilson

David H. Walsh John R. Verani Damien Wigny

5. Any other business which may be properly brought before the Meeting. The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

PUTNAM INTERNATIONAL FUND

Luxembourg, 11, rue Aldringen R.C. Luxembourg No B 11197

Notice of Meeting

Messys Shareholders are hereby convened to attend the Annual General Meeting which will be held on April 15, 1991 at 3.00 p.m. at the registered

Agenda

- Presentation of the reports of the Board of Directors and of the Au-
- Approval of the balance sheet and profit and loss statement as of December 31, 1990 and the allocation of net profits. Discharge of the Directors for the fiscal year ended December 31,
- nination for election of Directors for the ensuing year.

The Directors have proposed for election the following: As Directors: George Putnam Lawrence J. Lasser Michael J. Wilson David H. Walsh

Damien Wigny

Any other business which may be properly brought before the Meeting. The shareholders are advised that no quorum for the items of the agenda is required and that the decisions will be taken at the majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

ALLIANCE - LEICESTER Alliance & Leicester Building Society £200,000,000 Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 28th June, 1991, has been fixed at June, 1991, has been used a 12.625% per annum. The interes accruing for such three month period will be £318.22 per £10,000 rer Note, and £3,182.19 £100,000 Bearer Note, on £3,182,19 28th June, 1991, against entation of Coupon No. 11. inst pres Union Bank of Switzerland London Branch Agent Bank 28th March, 1991.

HMC Mortgage Notes 1 PLC

£150,000,000 Mortgage Backed Floating Rate Notes 2017

For the interest period 28 Merch, 1991 to 28 June, 1991 the Notes will been rest at 12.75% per annuer. Inse parable on 28 June, 1991 will amount to £3,213.70 per £100,000 Note Agent: Morgan Guaranty

on presentation at the Meeting of the bester certificate or satisfactory evidence of the hold-ing. Such evidence may be obtained by de-positing the certificate with one of the Agonta issed below against written receipt, which must be produced at the Meeting.

Copies of the Annual Report including Audited Accounts are available for impection and may be obtained at the registered office of the Annual Report including the Annual Report in Section 1014 Annual Report Indianal Property Indianal Ind

There are no service contracts in existence between the Company and say of its Director

Participating shares are listed on the London Stock Exchange and particulars of the Com-pany are available in the Eutel Statistical Ser-vice.

Trust Company J P Morgan

Notice of Annual General Meeting of Shareholders

IB∞B

LIQUIBAER

Julius Baer U.S. Dollar Fund Limited

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at halter Beer Bank and Trust Company Ltd., Busterfield House, Grand Cayenan, Cayman Islands, on the 25th day of April, 1991 at 11 a.m. for the following 1. To receive and countder and, if thought fit, adopt the accounts presented by the Directors for the year ended list December, 1990 and the reports of the Directors and Auditors.

2. To ratify the acts of Directors. To appoint Anditors and authorize the Directors to fix the Auditors' regrungation. By order of the Board Liquibaes, Julius Bas-U.S. Dollar Pand Limited, 2.0. Box 1100, Grand Creman, Comman Islands.

holder bolding regim

Bank, Julius Boer & Co. Ltd. Berly Marks Heste, Berle Marks Landon EC3A 74E, United Kingdom Société Benesire Julius Beer SA Genève 1, benievent du Théitre, 20. Ben 221 1211 Geneva 11, Switzecland

First Austrian Beau Grahen 21, 2:0. Bez 162, 14:1 Vi Austria

CRA takes the gamblers' route to become King Coal Bruce Jacques examines the unorthodox strategy adopted by the resources company in its tilt at Cail Nor many companies CRA's bid for Cail is patiched CRA's bid for Cail is patiched

OT many companies invest the best part of A\$300m (US\$232m) to expand a core business, immediately lose money on the new purchase, and then go back barely 18 months later for an even bigger acquisition in the same industry.

Yet this is exactly what CRA has done with the Account the control of the cont

has done with its A\$437m tilt at Coal and Allied Industries (Cail), Australia's fourth largest

coal shipper.

Behind this apparent investment unorthodoxy is a strategy which could allow CRA, a 49 per cent subsidiary of RTZ of the UK, to leapfrog its arch resources rival, BHP, and become Australia's biggest coal exporter by the middle of the

CRA's thrust for coal supremacy began late in 1969 when the company bought most of the Australian coal assets of British Petroleum (BP). So far the acquisition has proved a disas-

Although full details are not yet available, CRA admitted to losses for 1990 in both the offshoots now containing the for-mer BP assets. But CRA now seems willing to take the gamblers' route, more than doubling its bets in the hope of eventually winning the pot.

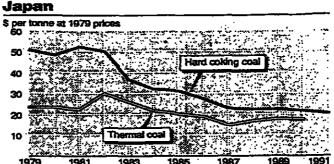
CRA's bid for Cail is pitched at A\$7.85 a share, and it has been overbid on the market with Cail shares quoted above A\$8. That is probably because the Cail bid's investment arithmetic is vastly superior to

Cail at least is profitable. with net earnings exceeding A\$17m in the December half. That suggests an annualised price earnings multiple of 12.5, a hefty 40 per cent premium over the Australian mining market average, but perhaps justifiable given Cail's strong

on available production figures, CRA paid close to A\$70 per annual tonne of coal production for the RP operations.

But the Cail hid is pitched, elegant to A\$80 per trung on the closer to A\$40 per tome on the same basis, and Cail has poten-tial to lift its output from the current 11m to better than 14m tonnes in the next few years at marginal cost. CRA's price per tonne com-

pares favourably with most recent coal transactions in the region. Research from Sydney-based coal consultant, Barlow Jonker suggests that annual cost per tonne of a selection of recent coal acquisitions range between A\$40 and A\$78. Total annual costs, including capital,



for two greenfields mines were calculated at A\$110 to A\$120 per

While these numbers suggest an acquisition at the offer price would be good value for CRA, the takeover is also about quality, production range and strategic spread of assets, factors which appeared largely absent in the RP purchase. Call dominates New South

Wales's Hunter Valley region, which produces more than a third of the nation's coal Cail is not just the region's biggest coal producer. Its range of coal types is among the most diver-sified in the country, and it holds equity control of Australia's biggest coal loading complex at the port of Newcas-

But perhaps even more important is the potential inter-national coal marketing power available to CRA if the bid succeeds. Although CRA will not say so publicly for strategic rea-sons, one of its long-term aims is to turn around Australia's history as a coal price-taker rather than maker.

Despite its position as the world's number one coal exporter, shipping more than 100m tonnes last year, Austra-lia's marketing effort has been

especially in Japan, have been able to present a united negotiating front, picking off individual Australian sellers.

With keen price competition, mainly from US, Canadian and South African producers, the result has been a real fall of

result has been a real rail or nearly 60 per cent in Australian export coking coal prices since 1979, and a 20 per cent fall in steaming coal prices.

Predictably, that magnitude of price decline has made the Australian coal industry largely unprofitable, except for the lowest cost producers. This has been the catalyst for a been the catalyst for a surge in corporate rationalisa-tion in which CRA is merely the latest in a long line of pred-

hile Cail has remained profitable remained profitable for most of the past decade, the best-performing coal group in the country has undoubtedly been BHP's Utah

Utah's vast open-cut coking coal mines in Queensland's Bowen Basin are often described as the best in the world. The main reason is their low cost, but another important ingredient in Utah's success is

with annual supments fun-ning at around 36m tonnes. Utah accounts for around 70 per cent of the country's coking coal exports and is the natural leader of Australian contract leader of Australian contract
negotiations. A successful takeover of Cail would allow CRA
to rivel Utah's tonnage dominance, but with a much broader
range of straming and week
colding coals.
Following the BP acquisition.
CRA's production is summing at

CRA's production is running at around 21m tonnes annually, with 5m tonnes sold domesti-cally. The addition of a possible 14m tonnes from Call, plus a contribution from CRA's new steaming coal operation in Indonesia - Kaltim Prima could see the company's annual

coal output topping 4km tomes by the middle of the decade. Since BHP is also developing new steaming coal prospects in Indonesia, it is possible to see the two companies controlling more than 70 per cent of total coal exported by Australian-based companies during the

As the two also control of about 80 per cent of Australia's iron ore exports, they would emerge as the dominant force in export marketing of Austin-lian basic feedstock for Asian industry.

Murdoch plans sale before June

By Stephen Fidler and Raymond Snoddy

MR RUPERT MURDOCH, chief tipped as a potential purchaser executive of News Corporation, says he hopes to announce "a significant asset sale in Australia" within the next 60

The most likely disposal is of News Corp's Australian printing operations, although the company's 50 per cent stake in Ansett Airlines was included on a list given to bankers of possible disposals last year during the debt rescheduling

Negotiations are also continuing on the possible sale of News Corp's US magazines, with the exception of TV Reed International, the UK

publishing group, has been

By Kevin Brown in Sydney

not fully informed about the sale of shares in Air New Zea-

land by the former Labour gov-ernment, said Mr Jim Bolger,

the National Party prime min-

Mr Bolger said the gradual emergence of details of confi-dential share support agree-ments between the four compa-

nies which bought the airline

Air New Zealand was sold in

1989 to a consortium led by

Brierley Investments, the New

Zealand investment group, which purchased an initial

stake of 65 per cent and later

sold 30 per cent to the

Qantas, the government-owned Australian airline, bought 19.9 per cent, and

American Airlines and Japan Air Lines 7.5 per cent each.

BANK Mizrahi, Israel's fourth

largest bank which is up for

sale, suffered a severe cut in net profits in 1990, down 42 per

cent to Shk6.1m (\$3m) from

an extraordinary loss of Shk23.2m incurred from a

revaluation of several bank-

The bank, controlled by the

Notice of Annual General Meeting of Shareholders

DOLLAR-BAER

Julius Baer U.S. Dollar Bond Fund Ltd.

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Beer Bank and Tust Company Ltd., Butterfield House, Grand Cryman, Lslands, on the 25th day of April, 1991 at 10 a. m. for the following should be delivered to an Agent not less unnotes:

Mizrahi world Zionist organisa-

2. To ratify the acts of Directors.

By order of the Board Dollar-Baux, Julius Baer U.S. Dollar Bond Fund Limited, P.O. Bax 1100, Grand Cayman, Cayman Islands.

A shareholder emitted to attend and vote is emitted to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Barreise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the beaver certificate or satisfactory evidence of the

The fall was largely due to

By Hugh Carnegy

Shk10.5m in 1989.

owned buildings.

was "quite unsatisfactory

in the American press. In the wake of the successful debt rescheduling, Mr Murdoch is committed to becoming less dependent on banks for finance and building up long-term debt. "As the markets improve we'll be looking to reduce our dependence on banks and tak-

ing in a degree of public debt," Mr Murdoch said recently. News Corp is trying to cut its costs by at least 10 per cent in the next 12 months, according to Mr Gus Fischer, the company's chief operating offi-

He has said that "we should be able... to reduce costs by 10 per cent at least within 12 months or less."

Public 'kept in dark on Air NZ'

to acquire American Airlines' holding. Brierley and Qantas have

recently disclosed details of

secret agreements under which Qantas underwrote the pur-

chase of shares by the other

consortium members and undertook to top up Air New Zeeland dividend payments to

Brierley. Qantas has refused to com-

ment on its motives for the

deal, but is understood to have

been keen to prevent other international airlines, espe-cially British Airways, from

gaining a foothold in the South Pacific.

Mr Bolger said a special "Kiwi" share held by the gov-ernment would protect Air

New Zealand from any attempt

by overseas companies to take

Bank Mizrahi falls on asset revaluation

tion, is majority-owned by the

Israeli government, which has opened a tender process to sell

opened a tenner process to sen up to 50 per cent. Under an agreement with the Migrahi organisation, the current pref-erential stock system will then

be dropped in favour of one share, one vote. Four investor

groups are involved in the bid-

results showed net operating

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and from the Agents listed below.

Secretary and Registrar: Judies Base Bank and Trust Company Ltd. Butterfield House, P.O. Box 1100 Grand Cayman, Cayman Islands

2nd April, 1991

2, boulevard du Thélitre P.O. Bex 221, 1211 Genera 11

inflation-adjusted

voting control

THE New Zealand public was Quantas is currently negotiating

The cost reductions would come from all sections of the company through staff cuts, consolidation of operations, decreased capital expenditure "everything". But the 10 per cent cut would be an average, as in some areas costs would hardly be cut and in others they would be sliced by more

than 20 per cent. Mr Fischer, who until January was managing director of News International, said that cuts would be implemented in a thoughtful and systematic

If you talk 10 per cent, you can't do it without cutting staff, and we have close to 40,000 people, so you can figure out what it is."

But he made clear that the

government did not know the details of the various share support and dividend agree-

ments between the consortium

underlying agreements were

part and parcel of the sale of Air New Zealand is only just

emerging," he said. "It appears

entered into the sale of a state

asset with some strange

Mr Bolger said his govern-

ment had not been in contact

with the Australian govern-

ment over the Air New Zealand

However, Mr Rob Storey, the

New Zealand transport minis-ter, is in Australia, and is

expected to raise the issue with

Qantas and government offi-

profits unchanged at Shk29.3m. Provisions for bad debts, a

drag on all Israeli banks in

recent years, were down 25 per cent from 1989 but still totalled Shki41.5m, largely due to bad

debts in the agricultural sec-

Total assets at the year's end were Shk16.4hn, down slightly on the year before. Return on equity dropped to 1.1 per cent from 1.9 per cent in 1989.

members.

revelations.

A\$1.8m loss due to start-up costs COMPASS Airlines, the only

Compass Air in

one to enter the Australian domestic market since deregu-lation last October, lost A\$1.82m (US\$1.4m) in its first six months and failed to pay an interim dividend, writes Kevin

The result was a surprise in spite of airline problems caused by the recession, but Compass pointed out that the loss included start-up costs and only one month's revenue.

However, Compass said it might not achieve its prospec-tus forecast of year profits of A\$18.8m and a year dividend of 10 cents. Compass raised A\$65m when it was floated. Mr Bryan Grey, chairman, said Compass had been hit by

significant start-up problems, but the airline was now breaking even.

Bank Hapoalim bucks trend with 46% net rise

By Hugh Carnegy in Tel Aviv

BANK Hapoalim, Israel's biggest bank by asset value, yesterday reported a 46 per cent increase in net profits in 1990 to Shki55m (576m) from Shk106m in 1989, bucking a trend of reduced profitability suffered last year by its rivals.

The improvement came in the face of a sluggish economic picture, depressing demand for credit, squeezing margins and restraining the important export sector. Revenues from financing activities declined by 18 per cent to Shkl.65bn. But a dramatic reduction in

provisions for bad debts which have plagued Bank Hapoalim, along with all Israeli banks, for the past three years - improved non-financing income, and a sharp rise in

ing affiliates boosted the bot-

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Provisions, which reached a ...

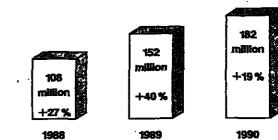
peak of Shki.Edm in 1968 when Bank Hapcaline's exposure to the hugely indebted Kibbutz collective farm movement was " accounted, were down 40 per cent in 1990 to Shk564m from a Shk943m, This year's figure it reflected continuing problems

The inflation-adjusted it results left Bank Haponlin with a return on equity of 6.2 been cent, up from 4.5 per cent "
last year and markedly better " than its three chief rivals, " Bank Leumi, Israeli Discount 'S Bank and Bank Mizrahi. All '1 these suffered slumps in profits last year - by nearly 60 per 1 cent in the case of Bank 1 Leumi, the second biggest.

contributions from non-bankcastorama

dubois investissements

1990 income up: 19 %



Consolidated figures in FRF million 7449 Gross Sales (VAT incl.) +18.9% Net Group Income (excluding minority interest) 145.6 +19.2% Net income per share (adjusted)

Anet dividend of FRF23 per share (FRF34.50 including tax credit), up 17 % from the previous year's dividend adjusted for the June 1990 bonus issue, will be proposed to the Shareholders' Meeting to be held on May 31, 1991.

ment of the dividend in cash or in shares.

Castorama forecasts a further 16 %rise in sales to FRF 10.3 billion in 1991. Group revenues since the start of the year are in line with this forecast

CASTORAMA - 59175 TEMPLEMARS - FRANCE

Notice of Annual General Meeting of Shareholders B∞B

D-MARK-BAER Julius Baer D-Mark Bond Fund Ltd.

NOTICE IS HEREBY GIVEN of the Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 25th day of April, 1991 at 10-30 a.m. for the following

thought it, adopt the accounts presented by the Directors for the year ended 31st December, 1990 and the reports of the Directors and Auditors. 2. To ratify the acts of Directors. To appoint Auditors and authorize the Directors to fix the Auditors'

By order of the Board D-Mark-Base, Julius Base D-Mark Bond Fund Limited, P.O. Box 1100, Grand Cayman, Cayman Islands. Ader entitled to attend and vote A shareholder entitled to attend and vote is entitled to appoint one or more prodes to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on presentation at the Meeting of the beaster certificate or satisfactory evidence of the

holding. Such evidence may be obtained by depositing the certificate with one of the Agents listed below against written receipt, which must be produced at the Meeting. Any instrument of proxy should be delivered to an Agent not less than two hardeness.

Copies of the Annual Report including Audited Accounts are available for inspection and may be obtained at the registered office of the Company and 2nd April 1991

Secretary and Registrar: Julius Baer Bank and Trust Company Ltd. Batterfield House, E.O. Bor 1100 Grand Cayman, Cayman Islands

Société Bancaire Julius Baer SA Genère 2, boulevard de Théstre P.O. Box 221, [21] Geneva II Switzerland

Milk Marketing Board

£75,000,000 Floating Rate Notes 1993

in accordance with the provisions of the Notes, notice is hereby given that in accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period 28th March, 1991 to 28th June, 1991 has been fixed at 12% per cent. per annum. Coupon No. 21 will therefore be payable on 28th June, 1991 at £1,583.22 per coupon from Notes of £50,000 nominal and £158,32 per coupon from Notes



£150,000,000

C 102.55

HALIFAX HALIFAX BUILDING SOCIETY Rete Loan Notes Due 1996 (Series B) 12,08%

The Meeting will also vote on the proposal to offer Shareholders the choice of receiving pay-

S.G. WARBURG & CO. LTD.



Floating Rate Loan Notes Due 1996 (Series A)

£150,000,000

AY APRIL 3 1991

around shipments run-around 36m tonnes, counts for around 76 of the country's coking with and is the natural Australian contract one. A successful take Call would allow CRA Utah's tonnage domi-it with a much broader f steaming and weak

oals, ing the BP acquisition, oduction is running at 21m tonnes annually tonnes sold domestion addition of a possible ness from Call, plus a tilon from CRA's new g coal operation is g coal operation in a - Kaltim Prima the company's annual put topping 40m tomes sliddle of the decade. BHP is also developing iming coal prospects in a, it is possible to see companies controlling an 70 per cent of total ported by Australian ompanies during the

e two also control of per cent of Australia's exports, they would as the dominant force rt marketing of Austra-sic feedstock for Asian

bucks net rise

Histes boosted the bot-

isions, which reached a f Shk1,25bn in 1988 when Hapoolim's exposure to ucly indebted kibbut ive faru: movement was ited, were down 40 per 2 1990 to Shk564m from 3m. This year's figure ed continuing problems culture. inflation-adjusted

3 left Bank Hapoalim return on equity of 62 nt, up from 4.5 per cent ear and markedly better its three chief rivals, and Bank Mizrahi. All suffered shamps in profits ear by nearly 60 per in the case of Bank , the accent biggest.

BURLDING SLICIETY Charles Comment

INTERNATIONAL CAPITAL MARKETS

Securities companies take 80% of Japanese auction

By Sara Webb in London and Patrick Harverson in New York

FOUR securities companies dominated yesterday's Y800bn auction of 10-year Japanese government bonds, where the average price of bids was slightly higher than expected. Salomon Brothers Asia, Daiwa Securities, Nikko Securities and Nomura Securities bought between them over 80

budght between them over 80 per cent of the new number 140 bond.

The 140 bond has a coupon of 6.6 per cent. Traders said bidding was not particularly aggressive, around the average price of 100.39. They said there was not much retail interest, adding that the securities houses who bought the issue may be attracted by lucrative opportunities to arbitrage with

the futures market.

However, the fact that the electric power sector will be issuing domestic bonds this week, too, meant there was some concern about an oversupply of bonds.
The yield on the number 129

GOVERNMENT

benchmark JGB closed at 6.665 per cent, compared with the Monday close of 6.675 per cent. In London, JGBs traded at 'knound the 6.67 per cent level, with little sign of any strong direction at the compared with little sign of any strong direction at the compared with little sign of any strong direction at the compared with the c direction either way. Traders said there were

rumours in the market that Kuwait was selling some of its JGBs, but added that there was no confirmation of the rumour nor evidence of heavy selling in the market.

Consumer price figures released on Friday gave little hope that inflation is easing and led investors to believe that the Ministry of Finance will delay any cuts in the Official Discount Rate for a while. However, short term rates may come down if other banks decide to follow the example of Mitsubishi Bank which announced that it is lowering its short-term prime rate from 8% per cent to 7% per cent next week.

■ The assassination of Mr Detlev Rohwedder, head of the Bonn government agency in charge of privatising East German industry, served to focus attention yet again on the political and economic difficulreunification.

BENCHMARK GOVERNMENT BONDS											
· -	Сопреп	Red Date	Price	Change	Yield	Week ago	Month ago				
UK GILTS	13.500 9.000 9.000	09/92 03/00 10/08	103-27 94-03 93-12	-02/32 -02/32	10.58 10.01 9.80	10.66 10.14 9.91	10.74 10.16 9.88				
US TREASURY	7.750 7,875	02/01 02/21	97-30 95-29	+04/32 +06/32	8.05 8.24	8.16 8.35	8.09 8,26				
JAPAN No 119 No 129	4.800 6.400	6/99 03/00	88.4040 98.4019	-0.110 -0.332	7.08 6.68	7.04 6.62	7.11 6.73				
GERMANY	9.000	01/01	103.3600	+0.110	8.47	8.53	8.36				
FRANCE BTAN OAT	.9.000 9.500	02/96 01/01	99.3231 102.9200	+0.075 +0.200	9.16 9.03	9.26 9.13	9.22 9.05				
ÇANADA *	9.750	06/01	101.5500	+0.025	9.50	9.62	9.62				
NETHERLANDS	8.600	03/01	98.7100	+0.120	8.70	8.76	8.65				
AUSTRALIA	13.000	07/00	109.0974	-0.003	11.38	11.58	11.62				
REI GILIM	10.000	08/00	103 9500	+0.100	0 33	9.16	9.65				

Technical Data(ATLAS Price Sou

conversion bonds due in 2005 was exhausted. Attention will now focus on the government's gilt auction to be held on April 24.

■ With dealers and investors

in New York unwilling to take positions in the bond market

ahead of Friday's key employ-ment data, US Treasury prices idled in a narrow range yester-

day amid thin trading.

By late morning, the benchmark 30-year government bond

was up it at 95%, to yield 8.236
per cent. The two-year note
was also slightly firmer, up it
at 100%, yielding 6.971 per

The market remains hide-bound until the release of the

March employment figures,

which analysts hope will pro-vide fresh evidence of where

the economy is in the current

recessionary cycle.
The fact that the Federal

Reserve cut interest rates immediately after bad January and February job statistics has

not gone unnoticed, and many are betting that the Fed will ease again if Friday's data

shows another big rise in the

The current range of analysts' forecasts is for a decline

in non-farm payrolls of between 200,000 and 250,000,

and a rise in the civilian unem-

ployment rate from 6.5 per cent to 6.7 per cent.

and interest rates could come down again say analysts,

although recent prices data

have cast doubts over the Fed's

Anything worse than that,

number out of work.

The latest 9 per cent 10-year federal bond was fixed at 103.36 after 103.06 on Thursday, the last trading day before the Easter break. The bond yielded

8.49 per cent compared with 8.59 per cent on Thursday. There has been some specu-lation in the market that the Bundesbank may decide to raise interest rates at its coun-cil meeting this Thursday following the slide in the D-Mark against the dollar last week. The D-Mark strengthened

slightly during yesterday.
The announcement that there will not be a new issue of Federal Bunds this month was seen as a good sign on the grounds that supply of bunds will not be increased although it is not clear whether the statement also included Unity Fund bunds.

■ Poor opinion polls for the UK government led to the feeling in the UK government bond market that a general election could now be deferred until after June, thus pushing the base rate issue into the Trading was weak and the

olume in the futures market was very thin. The benchmark matures in 2008/67 closed & of a point lower at 110% to yield 10.151 per cent.

Overseas demand for UK bonds concentrated mainly on Burosterling issues rather than the UK gilt market. Foreign investors were attracted by the strength of sterling and the higher yields on eurosterling avillingness to ease policy in a

\$200m tranche of 9% per cent inflationary climate.

FT/AIRD INTERNATIONAL BOND SERVICE

Shanghai gets set for foreign investment

HINA IS finalising plans to allow foreign investors to buy and sell bonds and shares on Sen ponus and snares on Shanghai's fledgling stock mar-ket for the first time in over 40 years. This is part of a cam-paign to attract foreign invest-ment for the city's large-scale infrastructure and other devel-

opment projects.
A special category of foreign-owned B shares is likely to be owned B snares is likely to be created in approved companies on the exchange, which was opened last December. The shares would be denominated in China's renminbi currency but traded through Shanghai brokers in US dollars, according to draft proposals which are likely to be issued later this year.

John Elliott looks at China's hesitant experiments with capital markets

A joint venture involving a foreign company has also applied for the first time to be quoted on the exchange. It is Shanghai United Textile, which was set up 10 years ago by Lien Hu Textile of Hong Kong and local interests as the

city's first joint venture.

The stock exchange trading is dominated by 25 bonds issued by the government, financial institutions and companies. There are only eight quoted company shares with a total face value of Yn60m, mos dating from the mid-1980s. There are plans for perhaps a further 10 or more to be added

this year, possibly including the first foreign joint venture.

The foreign investment plans are being drawn up by the Shanghai exchange which is spearheading China's hesitant experimenting with a capital market. It has absorbed local bond and share trading local bond and share trading which had been taking place since the mid-1980s across banking counters and on kerb

There is resistance from some government offi-cials to the foreign involvement because of a feat that international speculators might disruot Shanghai's small and inexperienced market problems because of China's strict foreign exchange con-

Mr Wei Wen Yn, general manager of the exchange, said: "Foreign investment will help build up the stock market and investment, but the market is very young and it will become more complicated when it can be affected by international factors such as the Gulf crisis. But I am sure it will happen because one of the reasons for opening the exchange was to

attract foreign investment." Mr Wei says the B shares would carry the same voting rights as ordinary local shares, but he did not know whether the government would want to limit the percentage of a com-pany's stock that could be sold abroad. Companies would have to accumulate sufficient foreign exchange to cover the cost of dividends, which would be repatriated abroad through brokers and the country's officially recognised "grey" cur-

cially recognised "grey" currency swap shops.

Trading on the exchange has escalated from an average of Yn6m a day in December to Yn42m a day last month. This is small by international standards but significant for Shanghai. Mr Wei forecasts that it could total Yn 6bn this year. compared with Yn24bn year, compared with Yn24bn last year and Yn800m in 1989. Institutions such as insurance companies, labour unions and workers' retirement funds are estimated to account for about 40 per cent of the trad-ing, the rest by individuals.

Lloyds Bank NZA loses A\$61.9m

By Kevin Brown in Sydney LLOYDS BANK NZA,

subsidiary of Lloyds Bank of the UK, announced a net loss of A\$61.9m (US\$47.98m) for 1990, continuing a series of poor results by the Australian offshoots of overseas banks.

Lloyds said the result was struck after making provisions of A\$47m for bad and doubtful debts and writing down an income tax benefit of A\$14.5m taken in 1989.

The result compared with a net loss of A\$27.7m in 1989, after provisions against doubt-ful debts of A\$54.5m. The bank said its total assets had increased from A\$803m to A\$859m, but were down from A\$1.03bn in 1988, when it reported a profit of A\$8.9m

Mr David Clarke, chief executive, said the bank had significantly reduced costs in 1990 through restructuring operations, and he believed it was well placed to compete in the Australian market.

This announcement appears as a matter of record only and is neither an offer to sell, nor a solicitation of an offer to buy these securities.

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LVMH

MOËT HENNESSY, LOUIS VUITTON

1990 NET INCOME UP 15%

(up 39% on constant exchange rates)

VMH Moët Hennessy Louis Vuitton reports consolidated net income for 1990 of FF 3,375 million, an Lincrease of 15% over the 1989 level.

In millions of FF	1989	1990
Sales	19,635	19,832
Income from operations	5,671	5,672
Net income	2,932	3,375
Net income per share	FF 218	FF 249

Fully diluted earnings per share, based on the weighted average number of shares outstanding during the year, rose by 14%

The decline in exchange rates of the Japanese yen and US dollar against the French franc was particularly strong last year. On a constant exchange rate basis, net income would have increased by 39%, a better indication of the Group's performance.

To harmonize its accounting principles with standard European practice, LVMH has elected not to amortize the value of acquired brands from January 1st, 1990 onwards. This change in accounting had no significant impact on income from operations, and increased net income by 4.8% over the restated

The breakdown of income from operations by segment is as follows:

In millions of FF	INCOME FRO	OM OPERATIONS
	1990	1990 / 1989 % change constant rates
Champagne & wines	1,340	+ 19%
Cognoc & spirits	2,299	+ 46%
Luggage & leather goods	1,755	+ 10%
Perfumes & beauty products	462	- 11%
Other .	(184)	N.S.
TOTAL	5,672	+ 23%

In champagne, growth in income from operations was primarily achieved through a conservative sales strategy, to safeguard future inventory levels, combined with price increases.

The cognac segment reaped the benefits of its strategy of emphasizing older - quality cognac varieties as the Hennessy brand continued its strong advances throughout the Far East.

The luggage, leather goods and accessories segment's sales to tourists were affected by the weakness in the dollar and yen; however, sales growth in Japan was significant.

The perfumes and beauty products segment furthered its strategy of new product launches, such as a new perfume by Christian Lacroix, designed to promote long-term growth.

Other activities include certain corporate charges which are not directly related to any particular

Guinness PLC, the British group, recorded a 23% increase in net income in sterling terms.

The Executive Board will recommend distribution of a dividend per ordinary share of FF 68 for 1990, up 10% over the 1989 dividend. An interim dividend of FF 16.50 per ordinary share was paid out on November 30 th, 1990. Including "avoir fiscal" tax-credit, the total remuneration per ordinary share will

\-	Listed are the latest international bonds for which there is an adequate secondary merket.	Latest prices at 6:10 pm on April 2
incomplete the control of the contro	U.S. BOLLAR STRAIGHTS AREY NATURAL 87/8'93 150 1015 1022 4.7.93 ALBERTA PROVINCE 1032 ALBERTA PROVINCE 1035 ALBERTA PROVINCE 1032 BARK OF TOKYO 8 28/96 100 905 914 4.8.0 SELLUADA 10 56/97 92 400 1014 1015 1017 1018 1019 1017 1017 1018 1019 1017 1018 1019 1017 1017 1018 1019 1017 1018 1019 1017 1017 1018 1019 1017 1018 1019	100 98 44 112
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ting Board	WORLD BANK 7 1/8 95 300 874, 875, 414, 424, 8.88 HILL SAMUEL 1/4 PERP WORLD BANK 7 1/8 95 500 944, 44, 424, 8.88 HILLS FIN SOL 1/2 96 HORSEA 1/2 97 HAT WEST FIN 3/2 65	Same Bit Offer C.cm
	SWESS PRANC STRABENTS ASAN 654 BANK 6 10	300 95.93 97.10 8.1250 500 99.95 100.05 7.8750 300 98.96 99.06 6.3125 125 98.20 98.45 7.8525
CO.LTD.	AUSTRIA 458 98 100 893 905 5.57 SQUITE GENERAL F 96 CHUMFSUYA 7.34 95 50 1014 103 7.26 SQUITE GENERAL F 96 50 1014 103 7.26 SQUITE GENERAL F 96 50 1014 103 7.26 SQUITE GENERAL F 96 50 50 50 50 50 50 50 50 50 50 50 50 50	300 64.96 79.05 633.55
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HALIFAX HALIFAX BURIONG SOCIETY CANADAMANA	VEX STRAIGHTS ASSERTANCE TO 14 40 2 30000 944 942 7.08 GRAID MET 6 14 402 6 CAMADA 4 58 92 80000 954 954 7.32 HAWLEY 6 02 PREF CRAID TO 10 10 10 10 10 10 10 10 10 10 10 10 10	150 416 1077, 1087, 478.88 200 697, 97 98 48.93 84 6.72 90 91, +12.63 300 2727.1 99 101 -1.12 35 99.077 71.4, 724, +93.4 500 827, 81.4, 822, +69.91 103 7.45 1094, 111 +44.04 evicus day's price

Dealers find Canadian offering hard to digest

By Tracy Corrigan

DEMAND for fresh Eurobond offerings yesterday was rather muted as financial markets reopened singgishly after the Easter break. Unperturbed by the absence of many retail investors, three borrowers launched offerings in the Canadian dellar certain dian dollar sector

Although retail investors are Although retail investors are fairly bullish on the prospects for both the Canadian bond market and currency, and there is still some reinvestment flow generated by recent redemptions of old issues, dealers said that the C\$350m supply of paper restorates would ply of paper yesterday would take some time to digest.

A C\$125m five-year issue for Dutch State Mines, launched by J. P. Morgan, was considered reasonably priced at a yield spread of 82 basis points above the Canadian govern-ment bond yield curve. General

launched a C\$125m seven-year issue at 30 basis point spread. besile at 30 basis point spread. Dealers said the pricing was on the aggressive side, but the name is well liked by retail investors. A C\$100m issue for Mobil Australia fared the worst. It was considered the basis of the price tightly priced at 56 basis points above the five year Canadian

INTERNATIONAL **BONDS**

government bond issue. All the

deals were held at fixed reof-fered levels overnight.
Sears, the US retailer, launched the first credit-card backed offering in the Eurodollar bond market this year. The \$750m issue, due to be priced later today, is likely to test demand in the sector, which has improved substantially since its low point at the start of the year. The spread on Sears' outstanding four-year deal has narrowed from 160 basis points above the comparable US Treasury in January to just below 100 basis points, as investor

100 basis points, as investor confidence in the ability of asset-backed securities to withstand recession returned.

Also in the dollar sector, Credit National, the French financial institution, launched a \$200m three-year deal via Union Bank of Switzerland. Dealers said the issue was rather aggressively priced, but added that there is strong demand for short-dated dollar. demand for short-dated dollar paper, especially from Swiss retail investors.

In the sterling bond market, Hydro-Quebec, the Canadian. utility, launched a £100m 10-year deal via S. G. Warburg Securities.

NEW	/ INTE	RNATIO	NAL	BOND	ISSU	ES
Bottower US DOLLARS	Amount m.	Coupon %	Price	Materity	Feen	Book runner
Tokyo Dome Corp.(c)* Credit National(a)† Yokogawa Elec.(d)*	350 200 150	4% 7% % 4%	100.0 100.975 100.0	1995 1994 1995	13/1.30	Yemaichi int. Europe UBS Philips & Onew Dalwa Europe Ltd.
STERLING Hydro Quebect	100	114	99.80	2001	¼/¼%	SG Warburg Souritles
CANADIAN DOLLARS Gen.Elec.Capital Canada(a)† Dutch State Mines(a)† Mobil Aust.Fin.Corp.(a)†	125 125 100	10 ¹ 2 % 10 ³ 8 % 10 ¹ 8 %	101.375 101.375 101.575	1998 1996 1996	1%/1.675	Deutsche Bk.Capital Mkts J P Morgan Securities J P Morgan Securities
D-MARKS Finnish RE-Bk(b)#†	150	(b)	100,0	1996	20/10top	Westdache. Landesbank
SWISS FRANCS Union Bk.of Finland(a)†	100	7%	102.0	1996	138/138	Union Bik.of Switzerland
FRENCH FRANCS Volvo Grp Fin_Europe(a)†	750	93%	101.05	1994	13/1.15	BNP Capital Markets
**Private placement. §Convertible	e. With eq	uity warrents.	. #Floating	rate nota.	†Final terr	ns. a) Non-cellable. b) Payin

Futures options lead trading in Chicago

By Barbara Durr in Chicago

OPTIONS on futures led an overall trading volume increase in the first quarter at the Chicago Mercantile

Futures options, with espe-cially high volumes in foreign currency and stock index contracts, rose 11 per cent in the first quarter, while overall vol-ume at the CME increased 3

The exchanges's agricultural products division recorded a 13.3 per cent volume drop during the first quarter. At the Chicago Board of Trade, trad-ing volume overall fell by 15.1 per cent during the first quar-ter. The largest drops came in futures and options on US Treasury bonds and 10-year Treasury notes.

OM, the Swedish derivatives exchange, plans to launch futures and options on a new German equity index, comprising 20 German stocks traded on the Frankfurt stock exchange and the International

Stock Exchange's SEAQ system, writes Tracy Corrigan.
The German Equity Market
Index (GEMx), designed by OM
to suit the London market, is capital-weighted without

adjustment for dividends. So far, OM has appointed three market makers (International Clearing Services, and two Swedish companies, Servi-sen and United Securities) and three designated brokers (Barclays de Zoete Wedd, Morgan Stanley and Warburg).

contracts to be launched in Europe

By Tracy Corrigan

THREE European derivatives exchanges plan to launch contracts on the Eurotop 100 European stock index, stealing the limelight from the London International Financial Futures Exchange, whose Eurotrack index futures cuntract is due to be launched on June 26.

The European Options Exchange in Amsterdam, the Matif in Paris and Soffex in Zurich will simultaneously list futures and options on the Eurotop 100 index.

Liffe's D-Mark denominated futures contract on the Inter-national Stock Exchange's rival Eurotrack 100 index will be followed by a Eurotrack option, to be listed on the Lon-don Traded Options Market once the futures contract has been established.

The EOE, which launched the Eurotop 100 European stock index last year, will list options denominated in Euro-pean Currency Units. The Matif, the French exchange, will trade futures on the Euro-top index, also in Ecu, while Soffex, the Swiss exchange, will offer both futures and options in Swiss francs. The American Stock

Exchange is awaiting permis-sion from the Securities and Exchange Commission to trade dollar-denominated Eurotop index warrants. OM in Stockholm and DTB

in Frankfurt are also consider-ing listing such options. The Eurotop index is made up of 100 European stocks from the UK, Germany, France, Switzerland, Italy, the Netherlands, Spain, Sweden and Belgium, with weighting based on market capitalisation and gross national product. Eurotrack 100 is made up of

non-UK European stocks, weighted by capitalisation.

• Missubishi Finance has launched 100,000 each of put and call warrants on the spread between the futures markets in French and German government bonds. The warrants are denominated in D-Marks, and provide a medium-term option on the difference between German and French government bond interest rates.

Eurotop 100 | A broader tool found for hedging

Tracy Corrigan reports on the rising commodity swaps market

HE VOLATILITY in oil Basis risk prices generated by the Gulf crisis has provided Cents per gallon a fillip for the nascent com-modity swaps market. Last summer, before Iraq's invasion of Kuwait, the market Jet tuel minus heating oil was estimated to stand at about \$10bn (outstanding notional amount), according to Ms Katherine MacWilliams, head of commodity swaps at First Chicago.

The subsequent spike in oil prices and the market's exireme volatility created a 300 per cent to 400 per cent surge in volume, she estimates, to

> market. There is some potential for new sectors to evolve. for example, a natural gas market may develop in the US.
>
> "Activity is concentrated where there are hedging instruments," says Ms MacWilliams. Dealers prefer a reasonably transparent underlying

> market, so that an index is not subject to manipulation. Liquidity also reduces the level of basis risk, which occurs when a derivatives mar-ket moves out of line with its underlying market, so that

commodity swaps market also hedging becomes ineffectual. While hundreds of instruallows participants to extend the maturity of transactions.

The oil sector accounts for ments for managing interest rate and currency exposure exist, in the oil market, for example, there are only a around 75 per cent of the market, perhaps more since the surge in activity during the Gulf crisis. handful of products, including just two liquid futures con-The rest of the market is largely made up of industrial metals like copper, aluminium,

Consequently, substantially higher margins are charged by banks for commodity-linked zinc and platinum. Agricul-tural commodities account for a very small percentage of the products, reflecting, they

would argue, the higher level of risk. There is no natural hedge for some products, for example jet fuel, so an imperfect proxy like crude oil has to

A lthough, historically prices have moved closely in line, such positions expose banks to substantial basis risk. During the Middle Rost griefs caused was Middle East crisis, several mar-ket makers faced losses when the basis relationship between some products shifted dramat-

Banks can "warehouse" swaps, as with financial swap transactions, so that swap counterparty flows can be off-set against each other. so reducing exposure. As well as banks, some leading oil companies, like BP and Sheli, are active as market makers.

The commodity swaps mar-ket dates back to 1986 in the US, when dealers in swaps and

options applied their technol options applied their technology to commodities, but similar transactions had been arranged cariler. There is a very fine line between what is new and what has been done for a long time in the commodities market) under a different name." says Mr John Grobstein, director of commodity swaps at Rangus Paribas.

Soon after the inception of the market, regulatory conthe market regulatory con-corns surfaced in the US, as the transactions were deemed to be off-exchange future contracts by the Commodity
Futures Trading Commission.
In 1987, the business was pushed offshore, effectively shifting to Europe and Asia and to a lesser degree, Canada. But the regulatory problems hindered the scooptance of the

hindered the acceptance of the market by US companies.
In July 1988, the market opened up when the CFTC cleared the way for commodity swaps and options, provided certain criteria were met.

However, the market was still dominated by non-US treats particularly by Entry.

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users, particularly by Euro-pean and Asian airlines and ahipping companies, which used the techniques to fix their jet fuel costs.

The oil price shock esteed by the Gulf crisis has caused some companies to reassess the costs of hedging commodities, as the price of hedging seems less excessive, relative to recent price swings.

"It is no longer acceptable for companies to attribute poor performance or results to commodity price movements," says

Deutsche Bank uses Euroclear

By Katharine Campbell in Frankfurt

DEUTSCHE Bank, Germany's leading financial institution, yesterday confirmed it had begun using Euroclear in Brus-sels instead of the domestic Frankfurt-based organisation for clearing some of its bond

in votume, she estimates, to around \$40bn.

A commodity swap involves the exchange of fixed and floating cash flows pegged to the price of a commodity, just as an interest rate swap is the exchange of fixed and floating interest rate.

The commodity swaps mar-

ket provides companies vulner-able to commodity price move-

ments with a much broader range of tools to hedge their exposure than the futures mar-

ket: for example, there is a

swap market in products like jet fuel or residual fuel. The

interest rate flows.

Germany has always sought to make a competitive point out of its efficient securities clearing and settlement sys-tem. Therefore Deutsche's move, which took the domestic banking community by surprise, was yesterday being interpreted by some as a psy-chological blow to Frankfurt's efforts on the European stage. The bank will clear foreign customers' D-Mark government bond business - including 10 and five-year fixed income paper as well as floating rate notes - through Euroclear, the international clearing insti-

The Deutscher Kassenverein in Frankfurt takes two days. Deutsche Bank said yesterday the decision was "purely com-mercial, reflecting the fact that using Euroclear has price advantages for both sides." Mr Rolf Breuer, the board

tution, which offers a same-day settlement service.

member in charge of securities operations at Deutsche, is also chairman of Euroclear. Other banks, that could now

be at a competitive disadvan-tage vis-d-vis Deutsche, said they had no immediate plans to follow suit, but they would be monitoring the situation.

Italian government securi-ties denominated in Italian lira-can be settled through Euro-clear, the international clearing and settlement agency, from Monday. Ecu-denominated Italian government bonds have previously been accepted through Euroclear.

Hungarian sale over-subscribed

SALOMON Brothers International yesterday said it had sold 14.3m shares in the Fotex Group, a private sector. Hungarian company, to these tors in Europe and the US, writes Stephen Fidler. writes Stephen Fidler.
Salomon said the sale had been oversubscribed and increased from the originally envisaged 10m shares. About half each had been sold in Europe and the US.
It described the issue as the first analysis.

first private sector company from central and east Europre to raise funds in the international equity markets since before the war.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-A	FT-ACTUARIES SHARE INDICES											
^o The Financial Times Ltd 1991. Compiled by the Financial Times Ltd												
in conjunction with the Institute of Actuaries and the Faculty of Actuaries												
EQUITY GROUPS Tuesday April 2 1991 Thu West Mar Mar Mar 28 27 26 tu												
& SUB-SECTIONS	ļ <u>,</u>		Est. Earologs	Gress Div.	Est. P/E	xxi adī.						
Figures in parentheses show number of stocks per section	index No.	Day's Change %	Yield% (Max.)	Yleid% (Act at (25%)	Ratio (Net)	1991 to date	index No.	No.	Ho.	Index No.		
1 CAPITAL 60005 (187)	875.01	+0.7	11.34	5.51	10.81	9.61	869,21	874.36	864.18			
2 Building Materials (24)	1136.62	+0.4	11.72	5.43	10.52	5.50	1132.32	1137.07	1125.35	1031.60		
3 Contracting, Construction (31)	1400.45	+0.1 +0.3	10.65 10.93	5.63 5.44	12.14	15.34 13.27	1399.24 2453.75	1403.34 2471.90		1391.29 2446.32		
5 Electronics (26)	1927 52	+1.0	861	4.89	15.45	3.12	1809.66			1793.11		
6 Engineering-Aerospace (8)	455.34	+25	15.31	5.47	7.88	8.86	444.21	448.56	442.77	429.16		
7 Engineering-General (47)	1 461.14	+0.4	12.79	5.68	9.42	6.28	459.53	460.51	457.68	466.11		
8 Metals and Metal Forming (8)	505.47	+3.1	18,05	6.83	6.84	0.59	490.37	490.69	480,71	477,A2		
9 Motors (13)	353.76	+0.8	12.13	6,74	9.73	6.55	350.99	354.77	351.62			
	1552.65 1445.81	+0.1 +1.3	9.25 8.51	5.22 3.68	12,76 14,57	28.92 9.69	1551.51 1427.25	1554.52 1427.85	1532 16 1411 88	1563.11 1218.86		
	1787.74	+1.6	3.00 7.21	3.62	13.70	14.76	1759.18	1761.43	1749.36			
	1188.85	+0.4	9.55	4.10	12.94	15.95	1184.02					
26 Food Retailing (16)	2652.69	+1.6	7.98	2.94	16.39	434	2611.73	2624.01				
27 Health and Household (21)	3241.47	+1.7	6.27	2.61	18.97	17.97	3185.90	3183,20	3108.39	2542.92		
	1374.04	+1.6	9.94	5.02	11.85	9.39	1352.13		1343.52			
	1474,81	+0.6	9.66	4.54	13.02	14.07	1465.38	1451.95	1440.16	0.00		
31 Packaging, Paper & Printing (16)	653.68	-0.3	8.72	5.04	13.94	5.03	654.14	653.24	641.18	573.86		
34 Stores (34)	567.51 553.32	+1.2	9.63 9.59	4.11 5.80	13.52 13.15	2.21 2.61	877.23 540.42	884.55 538.41	876.15 530.95	745.80 493.03		
40: OTHER GROUPS (168)	1198.41	+1.3	30.06	5.03	12.16	8.15	1182.97	1186.82				
41 Rusiness Services (1.3)	1200.45	+1.6	11.05	4.87	11.09	2.85	1161.43	1192.45		0.00		
42 Chemicals (21)	1262.43	+1.0	9.30	5.67	12.33	23.53	1250.09	1257.09	1236.87	1207.98		
43 Conglomerates (10)	11578.79	+2.1	10.66	6.53	11.20	10.66	1546.20					
44 Transport (14)	2200.57	+1.0	11.20	4.67	10.89	6.97	2185.97	2192.67				
45 Electricity (14)	1131.51	+0.3	12.25 9.56	5.90 3.59	10.23 13.61	0.00	1128.05	1131.59	1123.01 1362.10	0.00		
46 Telephone Networks(4)	1390.64 2420.85	+L8 +0.9	9.56 14.01	5.79	7.98	0.00 39.69	1365.47 2399.76	2403.96	2995.83	1932.64		
48 Miscellaneous (22)	1894.13	+0.5	6.41	4.92	19.86	21.39	1879.91	1875.71	1843.85	1800.00		
49 INDUSTRIAL GROUP (480)	1231.85	+1.2	9.59	4,49	12.83	9.39	1217.62	1220.62	1207.28	1114.17		
	2351.33	-02	10.99	5.67	11.88	38.85	2355.55	2366.78		2278.35		
	1327.41	+1.0	9.77	4.64	12.70			1317.98				
	829.20	+1.2	7.77	5.68	12.14	15.07	819.58	824.13	82013	804.62		
61 FINANCIAL GROUP (97)	918.61	+2.5	7.98	5.98	18.06	21.93	895.90	903.27	895.00	879.99		
65 Insurance (Life) (7)		13		5.41		38.87	1543.04		1524.45			
66 insurance (Composite) (6)	699.80	+13	- 1	6.18	- 1	11.60	691,12	697.03	696.11	648.65		
	1178.66	40.1	6.19	5.70	21_07	20.10	1177.94	1172.94	1172.87	1034.80		
68 Merchant Banks (7)	431.66 1016.04	+0.4	اا	4.69	20.40	3.90	429.87	429.68	426.30 1024.16	455.32		
69 Property (40)		+0.6	6.63 9.59	4.60 6.48	12,92	3.69 3.59	2009,87 292,58	1023.19 290.49	290.64	1135.42 318.59		
	1196.82	+0.4		3,43		10.52	1192.59	1196.38				
71 Investment Trusts (69)	1205.28	+1.0	 -	4.76		12.18	1193.33	1197.11	1185.32	1111.57		
99 ALL-SHAKE INDEX (800)												
	index No.	Day's Change	Day's High(2)	Day's Law (b)	16.ar 28	Mar 27	Mar 26	25	Mar 22	Year ago		
FT-SE 100 SHARE INDEX4	2488.3	+31.8	2488.6	2438.6	2456.5	2464.6	2437.6	2431_9	2440.5	2240.7		

	FIXED INTEREST						AVE	RAGE GR	ISS YJELDS	Tue Apr 2	Thus Mar 28	Year ago (approx.)
	PRICE INDICES	Tue Apr 2	Day's change %	Thu Mar 28	Accrued Interest	xd adj. 1991 to date	1 Low 2 Comp 3 (0%	de Government orts -73, 94,1	5 years	9.39 9.64 9.73	9.37 9.64 9.73	11.71
	British Government Up to 5 years (28)	120.81		121.02	1.70	3.07	4 Medi 5 Comp	64g: 045	5 years	10.20 10.03 9.98	10.20 10.03 9.99	12.84 11.71 11.45
3	5-15 years (31) Over 15 years (8) Irredeenables (6)	138.65	+0.03	131.78 138.60 154.35		4.05	7 High 8 Coup 9 (117	00s }	5 years	10.34 10.21 10.16	10.34 10.21 10.16	12.95 12.01 11.74
-	All stocks (73)						Inte	temables Linked Don rate 59	6 Up to 5175.	9.98 3.73	10.02 3.72	11.21 4.59
7	Up to 5 years (1) Over 5 years (1,0) All stocks (1,1)	146,00	+0.11		1.28 0.67 0.70	1.03 1.16 1.15	12 lefts 13 lefts	ion rate 59 Soe rate 10 Son rate 10	6 Over5yrs	4.14	414 289 3.96	4.13 3.62 3.95
	Pele & Luans (54)	_		109.85	1.98		15 Pds 16 Law 17	4	5 years 15 years 25 years	11.84 11.64 11.45	11.85 11.65 11.45	15.70 14.37 13.67

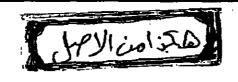
Appening Index 2440.2; 9 am 2446.0; 10 am 2455.1; 11 am 2474.8; Noon 2473.3; 1 pm 2473.4; 2 pm 2478.2; 2.30 pm 2478.6; 3 pm 2478.0; 10 pm 2488.5; to) 4.14pm (b) 8.39pm t Flat yield. Highs and lows record, base dates, values and constituents changes are published in Saturdan Issues. A list of constituents is available from the Publishers the Financial Times, Number One, Southwark Bridge, London SEL 9Ht. The FT-ACTUARIES SHARE HINDES SERVICE includes details of the Information used in the construction of these indices. These are available by whiseription from FIRSTAT, 071-925 2323. BRITISH GRYENDIGHT FIRES INTEREST YIELDS: With effect from (2/4/91) the 20 years average

British Funds. Corporations, Dominion and Foreign Bonds Industrials. Industriais..... Financial and Properties..... LONDON RECENT ISSUES **EQUITIES** 775 104 156 22 85 55 832 24 85 55 FIXED INTEREST STOCKS Latest Respec Date Paid 19 Price 為医療性學院整合 F.P. 763₂ F.P. F.P. 29/11 RIGHTS OFFERS Paid Paid UP 94 are 13 are 14 per 25 per 55 per 15 per 16 TRADITIONAL OPTIONS Calls in ADT, Bule Rea., Burne-Anderson, Control Secs., Cray Sect., Dares Este, Ex-Lands, PQ. Sect., Dares Este, Ex-Lands, PQ.

MANAGEMENT EDUCATION & DEVELOPMENT

The FT proposes to publish this survey on 3th April 1991.

It will be of particular interest to the 76% of senior businessmen responsible for training and personnel who are regular FT readers. If you want to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064.



First Dealings
Last Dealings
Last Declarations
For settlement

s approve their behind standardion, but ship fandardion, had been jed earlier, "There is a inchine between what is a mid what has been done long time on the context and has been done has manked mides a different form. I hame, say, Mr John Arth, director of commod says at Remain Peribas, an after the inception of narket, regulatory consurfaced in the US, a fancactions were decommended. surfaces in one 08, a ransactions were deemed off exchange future cont a by the commodines Trading Commission are the huntiness are PS Trading Commission 987, the business was ed offshore, effectively may to Europe and Asia to a leaster course, problems and the regulators problems and the acceptance of the the regulators problems and the acceptance of the et by US companies.

July 1888, the marke ed up when the "Pre ed the way for commodifications and actions are and actions are and actions are also acceptance." ed the way for commonly and options, provided in criteria were met, overer, the market was dominated by non-Ds, particularly by Euro and Asian actions and ping companies, which the techniques to fix ther del costs.

he oil price shock cause he Gulf crise has cause e companies to reasses costs of hedrang common as the price of hedging as less excessive, related cent price swings. t is no ioneer acceptable companies to attribute por communice or results to conlity price mevements," say MacWilliams

ungarian sale er-subscribed

Strothers

Turtional vesterals suit ev Group, a private s**ec**e igarian company, to mison Europe and the B tes Stephen Fidler, alomon said the sale ha n accommissionable and person from the organile couped from shorts. Abor t each had beer sold to communal the US to the conductation according

and the second community or court of and last Yuroya native to the province interna-MARINERS OF BUILDING

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THE THE PART OF THE STATE OF TH

DAY APRIL 3 pag

12% as assets top £1bn By David Barchard WOODCHESTER Investments, the leasing and financial services group, which is quoted on both the Dublin and London stock exchanges, raised pre-tax profits by 12 per cent from 1626.4m to 1629.6m (226.6m) in the way to 1629.6m (226.6m) in the year to December 31 1990. Gross rentals were 20 per cent higher at 1£324.3m (1£269.9m). Group assets rose from 1£632.9m to 1£1.08bm.

During the year Credit Lyonnais raised its stake in the group from 29.9 per cent to 45 per cent, subscribing 1£100m in net new shareholders' funds and so doubling Woodchester's share capital.

share capital.

Woodchester now plans to buy a minority holding of between 30 per cent and 40 per cent in Sliball International, the leasing arm of Credit Lyonaris

11 per cent from 15.1p to The total dividend for the year is increased by 25 per cent to 3.125p (2.5p) via a recom-mended final distribution of

UK COMPANY NEWS

• COMMENT

Woodchester advances

Perhaps not surprisingly after more than a decade of heady growth. Woodchester's results growth, Woodchester's results are enveloped in a glow of self-confidence which somewhat belies the group's slower than usual pre-tax profits growth. It is a creditable performance in a year when Woodchester made only one acquisition and high interest rates blighted business conditions in the UK. The result certainly looks respectable alongside those of several of Woodchester's UK finance

house competitors. The test will come this year when profits are forecast to rise to 1542m. On other fronts, Woodchester has genuine cause for self-congratulation. Assets have soared from E21m in 1986 to E1.14bn in 1990, but rapid balance sheet growth and diversification into new markets has been com-bined with caution. The marbined with caution. The marriage with Credit Lyonnais, achieved earlier this year despite the opposition of Mr Peter Lilley and the DTI, carries the group a stage closer to its eventual goal of splitting its business equally between Ireland, the UK, and continental Europe. The large size of the dividend increase — more than double the increase in earnings per share — suggests earnings per share - suggests that Woodchester nevertheless feels it necessary to sugar the pill.

Merlin shares suspended amid confusion over offer document

By Sue Stuart in Douglas and Stewart Fleming in London

THE STOCK Exchange yesterday suspended quotation of the shares of Merlin International Properties amid confu-sion over the publication of an offer document for the failing

property concern.
The document, which was The document, which was sent to shareholders over the weekend, contained information about the British Virgin Island and Panamanian companies which have launched a \$2.9m agreed bid for Merlin. The Merlin board has said that the company faces receiver the company faces receiver ship if the bid does not

Smith New Court, the securities firm acting on behalf of Merlin, said that the offer document had gone out without the approval of the Merlin board

board.

"You have a copy of a nondocument sent out in error,"
an executive of the securities
firm said. "It could just as well
be a copy of Enid Blyton for all
its validity, so shareholders
should ignore it. There is
information in this document you cannot rely on" but he

declined to specify what it

was.

The document gives details of the 5p per share offer for Merlin's ordinary and prefer-ence shares from Luirc, a newly formed company incor-porated in the British Virgin Islands which is wholly owned by Estonia, a company incorporated in Panama. Bonaventure, a Swiss based company headed by an Australian, Mr Peter Borgas, is providing the finance for the offer.

Merlin's minority shareholders have expressed concern to the Takeover Panel that some directors of Merlin may be acting in concert with the

However, the offer document from Fininvest Corporate from Fininvest Corporate Finance, a securities house, states that "no agreement, arrangement or understanding ... exists between Luirc or any person acting in concert with it and any directors, recent directors, shareholders or recent shareholders of Merlin."

Fininvest, a small London

securities firm, was unavailable for comment yesterday on why the document was sent or on the information it contained.

The offer followed the company's announcement in February of pre-tax losses of £25m for the year to the end of June

tered company, has property interests in Britain, Australia and the US. Luirc has asked Mr Peter Jevans, chief execu-tive, Mr Graham Jury and Mr Colin Hutchins to remain as directors of the company. The offer document states that Mr Kurt Zingre, a Swiss banker, is both beneficial owner of Estonia and sole

director of Luirc. In a letter to shareholders Merlin says that the company incurred a loss of £7.1m (£6.96m) in the six months to December 31 1990. Its accounts to June 1990

showed net assets of £36.2m and contingent liabilities under guarantees of

Emap buys three music magazines from UCM

EMAP, the newspaper and magazine publishing group, has acquired three music titles from United Consumer Maga-zines for its Metro subsidiary.

They are the recently-closed Sounds, the weekly Kerrangt, and the monthly Select. Each follows an aspect of the popu-lar music sector. The purchase price was not disclosed. Mr Clifford Jakes, executive

director of UCM, said the sale marked the company's depar-ture from the music-orientated magazine market, as part of a rationalisation of its consumer

publications portfolio.

The acquisitions appear to represent a one-off opportunity, rather than a change in nity, rather than a change in Emap's usual policy of launching its own titles in-house.

Metro sees the monthly Select magazine as an attractive complement to its quality adult music publication, Q. though geared to a more youthful market. The heavy-metal magazine Kerrangi has been a leading competitor of been a leading competitor of Metro's Raw!. Plans for Sounds were not announced.

BG Technology capital return

Directors of Balllie Gifford Technology will continue to progressively return capital to shareholders, although the timing depends on realising some of the unlisted invest-

This follows the decision last year to return funds to shareholders because of the company's disappointing prog-ress since it was launched in 1983, and the probability that the future would be no more rewarding. In August there was a 50p capital repayment. At February 28 1991, net asset value had fallen from 101.8p to 40.9p. After the repayment the principal rea-son for the fall was the reduction in directors' valuation of Intelligent Applications and

Through the high degree of liquidity the revenue account for the year to February showed a pre-tax profit of £246,000 (loss £67,000). Earn-ings were 1.85p (losses 0.55p) and there is a dividend of 1.4p.

This announcement appears as a matter of record only.

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TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 9 April 1991

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 9 April 1991. An additional ECU 50 million nominal of Bills will be allotted directly to the Rapk of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 11 April 1991 and will be in the following

ECU 300 million for maturity on 16 May 1991 ECU 300 million for maturity on 11 July 1991 ECU 400 million for maturity on 10 October 1991

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 9 April 1991. Payment for Bills allotted will be due on Thursday, 11 April 1991.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 11 April 1991 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 50,000, nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplementar).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 10 October 1991. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in context to facilitate continued. order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as

Bank of England 2 April 1991

DIVIDENDS ANNOUNCED

	payment	payment	dividend	year	year
Bailtie Giff Tecfin	1.4	June 12	nii	1.4	nil
Edinburgh Fundfin	7.5	May 15	7.3	12	11.5
Inchcape	7☆	July 2	6.5	11.8	11
Quartofin	3.375	June 4	3.375	4.875	4.875
Woodchester Invsfin	1.865 🖟 🕸	May 31	. 1.5	3.125†	2.5

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. §USM stock. &Carries scrip option. It is currency.

BOARD MEETINGS

of board meetings to the Stock Exchange of Such meetings are ustastly held for the purpose of considering dividends. Official indications are not available as to whether the dividends are intering or finals and the subdivisions shown below are besed mainly on last year's timetables. TODAY Interior-Priendly Hotels. Reals-Angle Pecific Res. Ash & Lacy, Boxmore Int. CASS Peckaging. Hay (Norman). Tesco, Wiggins Teace Appleton. PUTURE BAYES Interior-Hammore Int. Apr. 24 MART Computing	Chepstow Racocourse City Control Restaurents Estates & General FKI Ficial (Mrs) Govet Oriental Inv Tst Halls Homes & Gardens Jermy Inv McLaughtin & Harvey Maleysia Equity Fund Mettsec New Irotana Mett Cosen Group Pearson Cusen's Moat Houses Soverfield-Reeve T & S Stores Thompson Civre Inv Turriti	Apr. 8 Apr. 9 Apr. 14 Apr. 15 Apr. 18 Apr. 18 Apr. 10 Apr. 10 Apr. 4 Apr. 10 Apr. 4 Apr. 10 Apr. 8 Apr. 8 Apr. 8 Apr. 8 Apr. 8 Apr. 8

Lloyds Bank Interest Rates.

With effect from 2 April 1991, the monthly rates of interest applicable to Business Overdrafts are as follows:

DESINESS OVERMANS are as ionows.						
Previous Rate	New Rate	Typical A.P.R.				
1.6%	1.5%	19.5%				
1.5%	1.5%	19.5%				
1.4%	1.35%	17.4%				
1.3%	1.25%	16.0%				



THE THOROUGHBRED BANK. Lloyds Bank Pic, 71 Lombard Street, London EC3P 3BS.

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LEGAL NOTICES

R.E. CRAWLEY LIMITED - (IN

NOTICE IS HEREBY GIVEN, pursuant to section 48(2) of the Insolvency Act 1985, that a meeting of the unsecured creditors of the above-named company will be held at Orfel House, 55 Sheep Street, Northampton INI 2NF, on 9 April 1987 at IL-30am for the purpose of having taid before it a copy of the report prepared by the administrative receivers(s) under section 48 of the said Act. The meeting may, it it thinks fit, establish a committee to express the functions conterred on creditors' committees by or under the Act. Creditors are only entitled to vote it:

(a) they have delivered to me at the address shown above, no later than noon on 8 April 1991, writien details of the debts they cleim to be due to them from the company, and the cleim has been duly admitted under the provisions of Rule 3.11 of the insolvency Parise 1990; and (b) there has been lodged with me any proxy which the oreditor intends to be used on his or her behalf.

Biwater Limited Group Profit and Loss Account (Audited) Year ended 31 December 1990

real efficed 31 December 1	1990	
	1990	1989
	M3	M3
Tumover	<u>283.5</u>	<u>276.2</u>
Operating Profit	13.0	-
Share of results of related companies		(0.1)
	13.0	(0.1)
Income from fixed asset investments	0.2	0.3
Interest payable (net)	<u>(2.7)</u>	(3,1)
Profit/(loss) on ordinary activities before taxation	10.5	(2.9)
Tax on profit/loss on ordinary activities	(3.9)	(0.3)
Profit/(loss) on ordinary activities after taxation	6.6	(3.2)
Minority interests	(0.1)	(0.3)
Extraordinary items		(0.1)
	6.5	(3.6)
Dividends - ordinary shares	(1.5)	(0.5)
 preference shares of subsidiaries 	(0.3)	-
Retained profit/(loss) for the year	4.7	(4.1)
Earnings/(losses) per ordinary share	15.5p	(8.0)p
Notes:		

The above information is extracted from consolidated accounts of Biwater Limited for the year ended 31 December 1990 on which the auditors have indicated they will express an unqualified opinion. Earnings per share are calculated after taxation, minority interests and preference share dividends, but before the extraordinary items.

Extracts from Chairman's Statement

"1990 was a record year for Biwater."

"I am delighted to report a profit before tax for 1990 of £10.5M, an improvement of £13.4m on 1989." "Financial resources are strong...with no effective encumbrance on any of the Group's assets."

The improvement in 1990's performance derives from a number of sources, including the removal of uncertainties as to the value of the Malaysian Rural Water Supply contract. The value has been settled with a additional award of 15% of overall contract value (approximately £41m)."

*Each of the main areas of business comprising contracting, manufacturing and management services made a contribution to Group profits. I believe this to be a tremendous achievement in these recessionary For the future, Biwater will continue to be in the forefront of its chosen sector and take advantage of the

wealth of UK and worldwide markets available to it. Demand for our services is expected to remain buoyant."

Adrian White

Biwater House Station Approach

Surrey RH4 1TZ

PENSION FUND INVESTMENT

The FT proposes to publish this survey on

18th April 1991. The FT reaches more managers of companies own pension funds than any other U.K. publications. If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

Markheath sells Camford Eng for £54m

MARKHEATH SECURITIES, the property group, is selling Camford Engineering, the automotive component company which it acquired in May last year. The buyer is Hoesch, the German steel and engineering company, which is paying £54m cash. Markheath is retaining Camford's non-operating properties, valued at

Markheath is 61.6 per cent owned by companies in the Adsteam group, the Australian conglomerate which last week sacked Mr John Spalvins, its chief executive, after making a A\$1.2bn net loss for the six months to end-December. Mr Spalvins is chairman of Mar-kheath.

Markheath, which paid £62.1m for Camford, has in effect valued the business at £76m. It said that the proceeds of the sale "represent a signifi-cant surplus over the carrying

cost of Camford".

Camford had strongly resisted the bid saying it undervalued the group. The

final offer valued Camford at £69m, but Markheath had pre-viously built up a 29.9 per cent stake at lower prices. Mr Ian Creber, finance director of Markheath, said that the group had made no cash investment in Camford during its ownership but had expended management time and effort improving Camford's business and adding value to its properties.

Markheath said that Camford's development was con-strained by the circumstances of Adelaide Steamship, the largest company in the Adsteam group which holds the bulk of Adsteam's stake in Markheath, Camford's automo-tive business would benefit from being part of Hoesch, Markheath said. Camford's largest customers

are the UK arms of motor man-ufacturers Rover, Ford and Markheath said that with Hoesch Camford would be able

to "establish a significant presence in the European



John Spalvins: Camford's development was constrained

automotive industry".

The cash raised will cut Markheath's borrowings by more than half. Last month Mar-kheath arranged put and call options over its 22.7 per cent stake in Frogmore Estates, another property company, which could raise £25.5m for Markheath.

Mr Creber said Markheath's aim was to reduce its gearing, and it was expecting net debt to fall to between 25 and 50 per cent of shareholders' funds. Markheath's shares rose 3p to 41p yesterday. Before the Cam-ford acquisition Markheath had made a £45.4m share issue

shuffles

interests

By Maggie Urry

Australian

PILKINGTON, the glass group, is selling its Australian retail glass and windscreen replacement business to O'Brien Glass Industries, and buying O'Brien's commercial glass distribution activities. Pilking-

15% downturn

Fund Managers

Edinburgh Fund Managers, the international fund man-

agement group, reported pre-tax profits down by 15 per cent

from £4.91m to £4.16m in the

year ended January 31 1991. Turnover was marginally lower at £7.73m, against

Earnings per share declined from 17.1p to 15.9p, but the final dividend is increased to 7.5p making a total of 12p

(11.5p). Funds under management at

end-January were £1.4bn

Directors said the year had been an active one, with a management reorganisation,

the introduction of two new investment trusts, and the appointment of EFM as

adviser to an American closed

(£1.6bn).

at Edinburgh

at 75p. Markheath said it would now concentrate on being a property investment and develop erty investment and develop-ment group. The sale of Cam-ford would put it in "an excellent position to take advantage of the opportunities arising in the sector". Mr Cre-ber said that no property pur-chases were imminent. Adsteam shareholders in Markheath hour said them will

Adsteam shareholders in Markheath have said they will wote in favour of the Camford sale at a special meeting to discuss the deal.

Mr Creber said the assumption was that Mr Spalvins and Mr Michael Kent, another description was the said the same and Mr Michael Kent, another description was the said that the s

departing director of Adsteam who is also a director of Mar-kheath, would leave Markheath when the reconstruc-tion of Adsteam was finalised expected to be between the end of June and the end of July. See Lex

Hutchison Telecom buys Millicom offshoot

HUTCHISON Telecommunica-tions, part of the Hong Kong-based Hutchison Whampoa group controlled by Mr Li Ka-shing, has bought Millicom Cellular from its US parent Millicom of New York, writes Roland Rudd.

cash. Millicom owned 86.5 per cent of Millicom Cellular, and will receive £20m after paying off £7.6m bank debt. Cellular is one of the largest

The acquisition is part of the group's expansion into the UK mobile telecommunications market, and makes Hutchison

vider in the UK. In January it bought Milli-com Information Services, one of seven British national pag-ing operators, and recently acquired BYPS Communications, the UK telepoint consor-

It has bought a further 60,000 sq ft of space and facilities at its Darlington site where it will run the cellular business.

• Compagnie Generale des Eaux, the French utility services group, has acquired 51 per cent of Talkland Interna-tional, a mobile telecommunications company, through a newly-formed British subsidiary General Mobile Communi-

Albert Fisher US **Pilkington** executive resigns

ALBERT FISHER, the Iresh food distributor and processor, announced that Mr Kelth Brackpool, chief executive of its US operations, is to resign "to resolve personal matters unrelated to the company".

Mr Brackpool, 33, is in negotiations with the administrators of Albert Fisher rival. Polly Peck International, concerning a guarantee he gave

cerning a guarantee he gave over a US share deal. The amount at issue, over

distribution activities, Pilking-ton will also pay O'Brien A\$3mm (£12.3m).

The move is designed to focus Pilkington's Australian business on glass manufacture — the group has two float plants there — secondary pro-cessing, glazing and distribu-tion. \$10m (£5.6m) including interest, concerns an unpaid loan est, concerns an impant of the issued in 1988 by Nelson Asset Management, a Bermuda company of which Mr Brackpool is the president and largest chembolder.

The business it is buying has 20 outlets, most with processing facilities, located mainly in Victoria, New South est shareholder. NAM issued the note in return for 2.55m shares in US packaging group Corporate Data Sciences, bought from Polly Peck. Mr Brackpool is a Wales and Queensland. The retail chain it is selling has former chief executive of CDS and is still a shareholder.

Mr Brackpool said: "This branches in the same states.

ALBERT FISHER, the fresh food distributor and processor, announced that Mr Keith Brackpool, chief executive of its US operations, is to resign the matter needs to be resolved in a private forum and I have therefore decided to step down from Albert Fisher. I will abide by whatever the ultimate resolved in

Mr Tony Millar, chairman of Albert Fisher, said he person-ally had invested £20,000 in NAM, but stressed that Afters Fisher had nothing to do with the transaction which is in dia

mr Brackpool, who juined the board of Albert Fisher in 1989, will receive no compensa-tion, but will keep im share options. Last year North America generated almost 30 percent of the group's pre-tax professional amount of the group's pre-tax pre-tax pre-tax pre-tax pre its of £74m.
Mr David Pearce has been

appointed acting chief executive for the group's North American operations. Mr Rich ard Portergill has been appointed chief executive of the whole of Albert Fisher's European operations,

Costain sale will cut debt

COSTAIN GROUP, through its Land Marine Engineering subsidiary, has sold its interests in two offshore accommodation units. The proceeds of some 22m will be used to reduce borrowings.

The semi-submersible "Sale Felicia" has been sold by the partnership to Andors Wil-heimsen, a Norwegian com-pany, for £28m, while the jack-up rig "Launcelot" has been bought for £8m by Dutch

COMPANY NEWS IN BRIEF

RORTHWICKS has sold its main meat processing plant, the abattoir at Coine, for £1.8m cash. Purchaser is Neerock, which trades as Woodhead Brothers Meat. Sale reduces Borthwicks' exposure to the meat industry to about 10 per cent of sales. GREENACRE GROUP has acquired the assets and business of Elm Grove Nursing

Home in Cirencester for £1.08m cash. Purchase lifts number of homes operated by Greenacre to five with a total of 209 beds. LLOYDS CHEMISTS has acquired three Marshall Hay-dock stores and five Care Drugstores for a total SIM cash ius stock at valuation. OMNITECH has requested the Stock Exchange to suspend dealings in its shares following

the appointment at the direc-tors request of administrative receivers at two subsidiaries, Omnitech (Manufacturing) and Omnitech (Europe).

PHOTO-ME International bas raised its stake in Portrex, its French subsidiary, from 51 per cent to 81 per cent for \$5.9m cash, and in CRA, its Saiglan offshoot, from 51 per cent to 70 per cent for £280,000 cash. ESI, a wholly owned subsidiary of KIS Industries of France, has bought a further am ordinary shares in Photo-Me taking its

holding to 20 per cent.
RESORT HOTELS has condi

tionally agreed to a three-year contract to manage the five hotels of the Penguin Hotel Group. Penguin shareholders are being asked to approve a capital reconstruction, as part of which Resort has agreed to subscribe for up to the of loan stock in Penguin, which may be used to subscribe for Penguin shares at a pre-determined price.
WHITEREAD is to sell its

interest in the Antinori Group of companies to Mr Piero Anti-norl for £28m.

Electronic dealing in London insurance market a step closer

By Richard Lapper

ELECTRONIC TRADING in the London insurance market came a step closer yesterday following a co-operative agree ment between Andersen Consulting, a leading information technology supplier, and Northdoor, a specialist company providing information technology to the insurers on IT development.

Andersen Consulting has worked on strategic informa-tion systems for other financial markets including the Paris and Frankfurt bourses. Northdoor has worked with

a number of insurers on the

Lloyd's and London company market to develop the C-DEX

initiative since 1989.
A pilot of C-DEX in a specialist area of the North American reinsurance market was carried out last year and the backers of C-DEX are expecting to extend the scope of the scheme

this year. The system is designed to complement, rather than replace, the traditional way insurance business is conducted in London - which involves face-to-face negotia-tions between underwriters

Audited Consolidated Results. The profit

year. This represents a decrease of 20.5%.

Exchange rate used: US\$1 = HK\$7.8

Operating profit

Net finance charges

Net operating profit

Associated companies

Profit before taxation

and minorities

Profit attributable to

shareholders

Earnings per share:

Dividends per share:

-final, recommended

-- final, recommended

Divisional Results. Cathay Pacific Airways

Limited's 1990 results were 9.8% lower than those

of the previous year, with a revenue load factor for

the year of 74.3% compared with 75.6% for 1989.

Given the severe difficulties experienced by the

1990, this should be considered a satisfactory

aviation industry, particularly in the second half of

outcome. Hong Kong Aircraft Engineering Company

Limited had a good year, with an increase in profits

of 5%, in the face of continued emigration. Swire

a sharp drop in the contribution from property

Properties Limited's 1990 profits were lower, with

Net assets per share:

'A' shares

B' shares

'A' shares

'B' shares

'A' shares

– interim

'B' shares

– interim

Minority interests

Taxation

attributable to shareholders for the year ended

31st December 1990 was US\$314.1 million, as

compared with US\$395.2 million for the previous

1990 US\$M

3,996.7

630.5

48.8

581.7

31.2

6129

88.5

210.3

314.1

US¢

19.8

4.0

2.9

7.3

10.2

1.5

2.1

2.32

0.46

The C-DEX system allows brokers to capture risk details and other information on the system and disseminate it to elected underwriters via the existing network system -LIMNET - in London

Underwriters may then use C-DEX to offer to accept a per-centage of the risk offered or request a visit from their bro-Mr Peter Bedells of Northdoor said the "whole mood about electronic trading" had changed over the past 18

months "from 'whether' to how and when'."

The Swire Group

Swire Pacific Limited

1990 Final Results

US\$M

3,548.2

708.9

674.6

43.9

718.5

232.9

395.2

US¢

24.9

5.0

US¢

7.3

10.2

1.5

2.1

US\$

2.19

0.44

90.4

34.3

Consideration was £29.5m

cellular telephone resellers in the UK.

the largest cellular service pro-

British Land purchase

By Vanessa Houlder, Property Correspondent

BRITISH LAND, the property company headed by Mr John Ritblat, has bought a mixed portfolio of properties which has an initial yield of 13 per

Eleco Holdings, a building product, construction and

development company, is sell-ing the portfolio of 16 build-ings, which comprise 12,000 sq ft of offices, 5,300 sq ft of retail space and 235,000 so ft of warehousing in Hoddesdon, Romford and

HSBC Holdings plc



incorporate in Engine with unual luming, Registered number of 7807 Group Head Office: 99 Bishopsgate, London EC2P 2LA, United Kingdon

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Company will be held at Level 18, 1 Queen's Road Central. Hong Kong, on Tuesday 14 May 1991 at 3.00 pm to transact the following ordinary business:

- to receive and consider the Accounts and Balance Sheet and the Reports of the Directors and of the Auditors for the year ended 31 December 1990:
- 2 to re-elect Directors;
- 3 to reappoint Auditors and authorise the Directors to fix their remuneration

and by way of special business to consider and (if thought fit) pass the following resolution which will be proposed as an Ordinary

4 'THAT the Directors be and they are hereby generally and unconditionally authorised pursuant to and for the purposes of section 80 of the Companies Act 1985 ("the Act") to exercise all the powers of the Company to allot relevant securities (within the meaning of that section) up to an aggregate nominal amount of HK\$3.746,031,760 provided that this authority shall be limited so that, otherwise than pursuant to (i) a rights issue where relevant securities are offered to shareholders on a fixed record date in proportion to their then holdings of shares (subject to such exclusions or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of or the requirements of any recognised regulatory body or stock exchange in any territory outside Hong Kong or otherwise howsoever) or (ii) any scrip dividend scheme or similar arrangements implemented in accordance with the Articles of Association of the Company, the nominal amount of the relevant securities to be allotted by the Directors pursuant to this authority shall not in aggregate exceed MK\$312.698.412 (equal to five per cent of the nominal amount of the issued Ordinary share capital of the Company as at the date of this Meeting) and such authority shall expire at the conclusion of the Annual General Meeting of the Company to be held in 1992 save that this authority shall allow the Company before the expiry of this authority to make offers or agreements which would or might require relevant securities to be allotted after such expiry and the Directors may allot relevant securities in pursuance of such offers or agreements as if the authority conferred hereby had not expired.'

and the following resolution which will be proposed as a Special Resolution:

5 'THAT, subject to the passing of Resolution No. 4 set out in the Notice convening this Meeting, the Directors be and they are hereby empowered, pursuant to section 95 of the Companies Act 1985 ("the Act") to allot equity securities (as defined in section 94 of the Act) pursuant to the authority conferred by the aforesaid Resolution No. 4 as if section 89(1) of the Act did not apply to any such allotment provided that this power shall expire at the conclusion of the Annual General Meeting of the Company to be held in 1992 save that this power shall enable the Company prior to the expiry of this power to make offers or agreements which would or might require equity securities to be allotted after the expiry of this power and the Directors may allot equity securities in pursuance of such offers or agreements as if the power conferred hereby had not expired."

By Order of the Board R G Barber

Secretary

Hong Kong, 3 April 1991

(1) A member entitled to attend and vote at the Meeting is entitled to appoint one or more proxies to attend and, on a poll, was instead of him. A praxy need not he a member. Completion and return of an instrument appointing a proxy will not preclude a member from attending and voting in person at the Meeting.

(2) In order to be valid, the instrument appointing a proxy and the power of attorney or other authority (if any) under which it is signed, or In order to be valid, the instrument appointing a proxy and the power of success of other authority (if any) under which it is signed, or a copy of such authority certified notarially or in some other way approved by the Board, must be deposited at the affives of the Registrars. National Westminster Bank PLC, Registrar's Department, PO Box 82. Caxton House, Redcliffe Way, Bristol RS99 7NH, United Kingdom, or at the offices of the Registrars in Hong Kong, Central Registration Hong Kong Limited, Hopewell Centre, 19th Flowr, 1831 Queen's Ruad East, Hong Kong, not less than 48 hours before the time of the holding of the Meeting (or any adjourned meeting).

(3) In the case of joint registered holders of any share, the vote of the senior who tenders a vote, whether in person or by provy, shall be accepted to the exclusion of the votes of the other joint holders. For this purpose seniority shall be determined by the order in which the names of the holders stand in the Principal Register or the Hong Kong Overseas Branch Register as appropriate. (4) The general purpose of the authority to be conferred on the Directors by Resolutions Nos 4 and 5 above is to enable the Directors to issue shares up to a specified number without having first to obtain the consent of shareholders in general meeting. The need for such an issue of shares could, for example, arise in the context of a transaction (such as the acquisition if a company) which had to be completed Company if the authority were granted to them.

The Directors take the view that it would be in the incress of the

The Directors have undertaken that no capital will be issued which would effectively change the control of the Company or the nature of its business without the prior approval of shareholders in general meeting. They have at this time no plans to issue additional shares when in connection with the scrip dividend scheme.

(5) None of the Directors has a service contract with the Company.

Swire Pacific Limited

trading only being offset to a degree by increased rental income in Hong Kong which rose to US\$101.5 million from US\$77.4 million in 1989. The Hong Kong activities of the Offshore Oil and Shipping Services Division recorded good growth in profitability, whilst losses in respect of offshore Hong Kong, 27th March 1991

activities were much reduced. The Industries Division's otherwise good operating results were impacted by rationalisation costs and the overall profit for the year was lower than that of 1989. Both the Trading Division and the Insurance Division reported sharply lower profits in 1990, reflecting difficult market conditions.

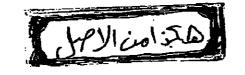
Financing. Consolidated net borrowings at the end of 1990, including the indirect borrowings represented by finance leasing obligations, emounted to US\$1,361.7 million, compared with US\$1,000.2 million at the end of 1989. The increase in overall Group borrowings reflects a high level of capital expenditure during the year, and the weakening of the Hong Kong dollar towards the end of the year which increased foreign currency obligations when expressed in Hong Kong dollars.

Final Dividends. Final dividends to be recommended at the Annual General Meeting on 30th May 1991 amount to US7.3¢ (HK57.0¢) per 'A' share and US1.5¢ (HK11.4¢) per 'B' share the same as for 1989. Share registers will be closed from 20th May 1991 to 24th May 1991, both dates inclusive, and dividends will be payable on 7th June 1991 to shareholders registered on 24th May 1991.

Investment Properties and Net Asset Value. The annual valuation at open market value of the Group's investment properties, both completed and under development, was carried out at 31st December 1990 by professionally qualified executives of Swire Properties Limited. The 1990 valuation, at US\$3,095.2 million, has resulted in an increase of US\$57.4 million in the valuation reserves of the Group. Taking into account both the retained earnings in 1990 and the increase in the valuation of investment properties, the net asset value of the Swire Pacific Group at 31st December 1990 was US\$3,678.2 million.

Prospects. Cathay Pacific is likely to have a difficult year in 1991, reflecting the adverse conditions which continue to affect the airline industry generally, as a result both of a downtum in economic activity in major markets and of the residual effects of recent events in the Middle East. The overall occupancy level for the Group's portfolio of investment properties is good, although there was a softening of demand in the office rental market during 1990. Net rental income is expected to increase significantly in 1991. The overall outlook for the Swire Pacific Group beyond 1991 is encouraging though significant uncertainties as regards the performance of Cathay Pacific in 1991 currently make it difficult to take a comprehensive view on Swire Pacific's prospects," particularly so near to the ending of the Gulf War. The Annual Report for 1990 will be sent to shareholders

D.A. Gledhill



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FINANCIAL TIMES WEDNESDAY APRIL 3 1991

DAY APRIL 3 1991

meets to be resulted in ate forum and there He decided to dep down there bisher I will alide ateror the ultimate 180

tony Miller, chairman of Fisher, and he person tail invested collision but stressed that Abel had nothing to do with menetion which is in dis-

Brackpool, who joined used of Albert Fisher is will receive no compens but will keep Im share in Last year North Amerenerated almost 30 per february mouths. of the group's pro-tag pro-David Penree has been nted acting chief was for the group's North ican operations. Mr Rich Portergill bus been nted chief executive o chule of Albert Fisher;

il cut debt

can operations

e semi-submersible Safe ia has been sold by the ership to Anders Wi isen, a Norwegian confor Elsen, while the up rig "Launceiot" has bought for (8m by Duch

IN BRIEF

rTO-ME International has al its state in Portrex, its ich subsidiers from 51 per to 31 per cent for 15 m and in CRA, its Helpin tost, from 5t for cent to a cent for \$250,000 cash. ISLa owned subsidiary of Industries of France, his At a further our column To an Photo-Me taking is MRT HOTELS has cond-

ally appeared to a three year tract to manage the fig is of the Pentum Hotel up. Pengum shaeholder spell one constitution as par thick Resert his arrest to service for the test in of least k in Perman manh mis good to all a the for Perin there is a predeter

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they be madically a track Remove the state of the foliant with a pure and Trial way to be to the last, Cally wine bewould be out it the profit of the property of $\frac{16 e \alpha^{-\frac{1}{16} e \alpha^{-1}} e^{-\frac{1}{16} \exp \left(1 e^{\alpha t}\right)}}{16 e \alpha^{-\frac{1}{16} e \alpha^{-1}}}$

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Ar Company Company

The Market Committee of the State of the Sta

MIDLAND INTERNATIONAL CIRCUIT FUND

Société d'investissement à capital variable The Interim Dividend for the following classes of the above Fund has

been declared by the Directors and are detailed below: **E/PER SHARE** CLASS £ 0.044 Japan Growth £ 0.034 Pacific Growth European Growth · £ 0.005 £ 0.031 UK Growth North American Growth NIL £0.024 Multicurrency Bond £ 0.040 £ 0.074 UK Sterling Liquidity US\$/PER SHARE

Registered Shareholders at the close business on 28 March 1991 will ive the above payment in GBP or US\$ (as requested) on or after 15

UK COMPANY NEWS

NatWest turns Coutts into an international operation

By William Dullforce in Geneva

NATIONAL Westminster Bank yesterday merged its UK and international private banking operations under the Coutts

The move would combine the British "art of banking" with the advantages of a Swiss operational base, the bank

A new holding company structure unites Coutts & Co. the London private bank founded in 1692 and owned by NatWest since 1922, with HandelsBank NatWest in Zur-ich and NatWest International Trust Holdings in the Bahamas. Each had previously worked independently.

Operating under the name

Coutts & Co, the group will initially have some 3,500 staff managing assets equivalent to some £18hn, of which £11bn is

Coults & Co will continue to be responsible for UK business. Coutts & Co International Holding in Zurich will control the international private banking operations.
Mr David Money-Coutts,
chairman of the London bank,

will chair both holding compa-Mr Jean-Pierre Cuoni, president of the former Handelssible for co-ordinating NatWest's global private banking activities.

"Anybody who wants to have a banking account in Switzerland can now benefit from doing it through a British house with a long-standing tra-dition in private banking and

serving private clients," Mr Cuoni said. Existing services in lending capital market financing and trading in securities and foreign exchange would continue to be provided. Coutts said in

But the new group planned to extend the range of services offered to private clients, in particular by offering interna-tional customers advice on financial, inheritance and tax

Century Oils promises reshuffle and profit forecast in Fuchs battle

By Andrew Bolger

CENTURY OILS has promised a management reshuffle and profits forecast in its efforts to see off a hostile £35m cash bid from Fuchs Group of Germany. which also makes and distributes lubricants:

Mr Charles Mitchell chairman and managing director, said in a letter to shareholders that the group had been plan-ning to split his role since last year and a new managing

AIRTOURS: negotiations

involving the possibility of acquiring the Neilson ski holi-

day business from Granada

have ceased.
ARLINGTON SECURITIES, the

property division of British

Aerospace, has established a new subsidiary to expand its

commercial development inter-

ests in Europe. The new com-pany, known as Arlington Securities Europe, is initially

based in London and an office

on the Continent will be

BAILLIE GIFFORD Japan Trust: Net asset value at Feb-

ruary 28 amounted to 577.7p

(572.1p six months earlier). Net deficit at interim stage was £66,012 (£235,844) and losses per

share were 0.6p (2.14p). BODYCOTE INTERNATIONAL

has acquired - through its subsidiary, Blandburgh Nemo - HIP and Infutec from Mar-

shalls for £4m cash, part of which will be utilised to repay-loan: accounts outstanding; between the companies and Marshalls.

BRAKE BROS has agreed to

purchase the assets and good-will of Midfish, a fresh fish and

seafood supplier, from SPI for

CALOR is to seek shareholder

approval to invest up to £17m

in a joint venture to enter into the marketing and distribution

of liquefied petroleum gas in Poland, Hungary and Czecho-

CHARLES CHURCH Develop-

ments: After £44.1m excep-

tional charge arising from

write-down of stock and work in progress, losses before tax were £50.29m (profits £15.24m)

in year to August 31. Turnover was £97.07m (£134.03m). Net

was 151.07m (2104.05m). Net interest payable was £10.16m (£7.83m) and loss per share 62.3p (earnings 10.3p). COURTAULDS has set up a

COURTAULDS has set up a joint venture company at Taipei, Taiwan, for the manufacture of powder coatings. The new company will be called International Chang Cheng Co. with 50 per cent held by Courtaulds Coatings and the other half by Mr Hung-Chib Li and his associates, the

Chih Li and his associates, the owners of Chang Cheng Chemi-cals, a leading Taiwan supplier

of powder coatings. HEYWOOD WILLIAMS has

received rights issue acceptances in respect of 11.18m new ordinary shares (93.52 per cent). Those shares not taken

up have been sold in the mar-

KINGSPAN GROUP: The County Cavan-based building materials company announced

pre-tax profits of 163.6m (£3.24m) for 1990, up from £2.6m last time Earnings per

US Dollar Liquidity

Fuchs is offering 1100 ner

In the first 21 days of the offer, which was launched on

share for Century, which yes-terday closed 1p down at 125p, suggesting that the German group will have to increase its offer.

February 26, Fuchs received acceptances from shareholders representing only 0.64 per cent COMPANY NEWS IN BRIEF

Company has USM quote. LINCAT GROUP, industrial electrical concern: Taxable

new ordinary shares offered to qualifying holders at 89p, per share pursuant to the placing and offer in relation to the acquisition of the Star Mainte-

nance Business, 2.27m shares (75 per cent) had been validly applied for by 3pm on March

been conditionally taken up by

NEWEY GROUP: Pre-tax prof-

its fell from £9.3m to £1.72m in 1990 on turnover of £26.03m

(£26.14m). Barnings per share were 49.4p (225.9p). Newey is a West Midlands-based small-

wear manufacturer, wholly-

acquired Fray Data Intersite, a

Dutch systems/software house for an initial Fl 1.04m

(£314,000). A further F1 250,000 may be payable depending on profit levels over the next 15.

ROSS GROUP, has paid

£700,000 cash for certain assets, patents and trademarks from-

the receivers of Traveller Inter-national Products, a supplier of

a range of electrical travel

accessories. An EGM also approved the reverse takeover of Whittington.

of Whittington. SIR (1928): Rescue package announced by Mr Rex Williams

and Mr Leon Andrews-Zanne-ton, who will inject certain of their assets into the former Scottish Ice Rink group. Com-pany plans rights issue to raise

about £600,000 and intends to remain in the leisure field.

THORNTON (GW) Holdings

markets.

director would be appointed as of Century's ordinary shares. Century's document says that in spite of greater volume of sales from acquisitions in the past three years, Fuchs's operating margins have fallen and the benefits Fuchs claims from expansion have not appeared in its profits. Earn-ings per share of Fuchs has fallen from DM13 in 1988 to

Century also says that Fuchs's acquisitions and internal development programme have increased its net borrowings by over 135 per cent between December 1987 and December 1989, raising gearing to 79 per cent, even after treating its convertible bonds as December declined to £376,000 (£602,000). Earnings per share worked through at 3.74p (5.7p) but interim dividend is maintained at 1.8p.

MISYS said that of the 3.03m per ordinary shares offered to

Quarto expands to over £4m

IN SPITE of mounting economic problems encountered in its main markets, Quarto Group turned in record figures for 1990.

Turnover of this US-regis-tered publishing, marketing support and production services group increased 17 per cent to £39m (£33.21m) and nre-tax profit rose 4 per cent

to £4.06m (£3.89m). Earnings improved to 17.9p (17.7p) and the dividend is held at 4.875p with an unchanged final of 3.375p. This year's results included Rockport Publishers, acquired in June, and trading los the magazine division, which was subsequently disbanded.

Mr Laurence Orbach, chair man, said the group was never able to achieve a critical mass or enough leading titles to sus-tain the division profitably in an advertising downturn. The loss on disposal was £1.38m and part of a £1.49m extraordi-

nary charge. He attributed the group's continuing success to its widely spread world markets, publishing industry, and its management philosophy.

"We encountered setbacks to our growth plans but the expe-rience has helped us to high-light the strengths of the group", he said Book publishing remained the largest single activity.

Trading conditions generally weakened as the year progressed and the group was affected by the collapse of an important customer in the UK. In the current year some of the recessionary influences should end, but there was littie to suggest substantial growth in demand, Mr Orbach stated.

INVITATION

addressed to the Shareholders and Holders of Participation Certificates (in the following "Raiffeisen-Vermögensanteile")

ORDINARY GENERAL MEETING

of the Raiffeisen Zentrolbank Österreich AG, to be held on Wednesday, April 24th, 1991 at 10.45 a.m., in 1030 Vienna, Am Stadtpark 9,

to attend the

- Presentation of the established annual financial accounts and presentation of the business report of the Board of Management regarding the business year 1990 together with the report of the Supervisory Board
- Resolution regarding distribution of net profit
- Resolution regarding the exoneration of the Members of the Board of Management and of the Supervisory Board
- By-elections to the Supervisory Board
- Resolution regarding reimbursement of the Members of Supervisory Board
- Election of the auditors for the business year 1991

to attend

Attendance is granted only by presentation of certificates of deposit evidencing the deposit of shares or interim certificates with an Austrian notary public or with an Austrian or foreign bank. The deposit has to be effected not later than April 18th, 1991 (Section 17 Articles of Association).

The voting power of the shareholders corresponds to the nominal value of the shares.

In case votes are exercised by proxy a written authorization is requested. This authorization will be retained by the bank. Holders of "Raiffeisen-Vermögensanteile" are entitled to attend the Ordinary General Meeting. Their right of attendance has to be

justified in the same way as the corresponding right of shareholders (e. g. by analogous application of Section 17 Articles of

INVITATION

addressed to the Holders of "Raiffeisen-Vermögensanteile

concerning the financial statements 1990. This briefing will be held on Wednesday, April 24th, 1991 at 9.30 a.m. in 1030 Vienna, Am Stadtpark 9, 9th Floor, Conference Room B.

Holders of "Roiffeisen-Vermögensanteile" are authorized to attend this briefing; they have to justify their right of attendance by analogous application of Section 17 of the Articles of Association.

Vienna, March 1991

THE BOARD OF MANAGEMENT

THE BOARD OF MANAGEMENT



Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT – APRIL 1991

GERMAN BOND MARKET BACK TO EARTH

owned by William Prym Werke of Germany. P-E INTERNATIONAL has Foreign investors have once again sprung a surprise on the German bond market. Their heavy commitments have been a major factor in bringing about a reversal of interest rates. In the first half of 1990, foreign investors had backed away from the

German bond market (sales exceeded purchases by DM 8.4 billion), but - following a pause in the third quarter (net purchases of DM 865 million) - they returned in force in the fourth quarter. Their net

purchases of DM securities (not counting borrowers' notes from the public authorities) during this quarter - the latest figures available - came to a thumping DM 28 billion, which marked an all-time high.

The market has rewarded foreigners for their support. The investment results currently produced by D-mark securities are quite attractive. German government bonds with a maturity of 10 years yielded up to 95 basis points more in the past four weeks than comparable US securities. The present interest differential is 50 points; the market's latest spurt pushed up bond prices by up to 2 percentage points.

started trading on the Official List of the Stock Exchange on Thursday, March 28. Its activi-ties are centred on the international aerospace and medical UNITED SCIENTIFIC Holdings has placed 10.5m shares in Avimo Singapore, its Singa-pore-listed subsidiary, in the Singapore market, reducing

USH's holding in Avimo from 55 to 51 per cent. Net proceeds of £6.25m will be applied ini-tially in reducing group bank borrowings.
WIGGINS TEAPE Appleton:
Attempts to complete the sale
of Boise Cascade Corporation's
Vancouver, Washington, paper
mill to Appleton Papers, a subsidiary of WTA, were terminated on March 31 when the agreement signed by both comshare were 11.74p (10.07p) and a final dividend of 1.2p makes
2.2p (1.33p) for the year. panies last August expired and terms for an extension could

US\$ 0.06

Discount Rate USA

Bundesbank and Fed Move in Opposite Directions
The central banks have aligned themselves with the interest-rate trends in the financial markets observed since the early summer of 1990. The Bundesbank raised the discount rates (effective February 1) while the Fed cut it. Frankfurt has jacked up the discount rate in no fewer than seven steps since early 1989; the US has cut it twice since year-end 1990. In contrast to the United States, where the recession will probably force the Fed to make further cuts, the Bundesbank can be expected to maintain its squeeze until further notice.

Interest rates bounce back

It is not surprising, therefore, that foreign investors have been piling into German bonds. Massive foreign buying was a major factor in bringing about the unexpected reversal. The reversal was so dramatic that bond yields dropped to their lowest level in the past 12 months. The strong mood carried over to the new year. Although the market was hit early in the year by speculation about a possible tightening by the Bundesbank, as a consequence of which yields again pushed through the 9 per cent barrier, it came out of this phase relatively unscathed. When Frankfurt eventually raised the discount rate from 6 to $6^{1/2}$ per cent and the Lombard rate from 8½ to 9 per cent, market sentiment improved again, as the surprising key-rate hike on January 31 was seen as marking the top end of the ladder.

The feeling that the Bundesbank had gone as far as it can possibly go gave the bond market sufficient thrust to push the 10-year yield in the direction of 8 per cent, but the rapidity of the decline did not only upset notorious skeptics. After all, it is a well-known fact that markets tend to overshoot and thus provoke moves in the opposite direction. In the current situation, however, one should not forget that the sharp decline in yields was due to the same causes as the previous rise. Both movements were a direct consequence of the German bond market's integration into the international market.

We must not forget that foreigners may quickly change their minds about D-mark investments. Today's favorites could

easily become tomorrow's wallflowers. After all, every movement in the dollar-DM exchange rate means a shift in the relative attractiveness of DM and dollar assets. It is mainly the D-mark's upside potential against the dollar that determines the choice made by foreign investors, much more so than the interest differential, which - due to Bundesbank's and the Fed's moves in opposite directions - is now clearly in the D-mark's favour, mainly as far as short-term investments are

concerned. It is highly unlikely that government spending this year and in 1992 can be funded in a way that is neutral in its effect on interest rates. Hence, if foreigners stop buying German securities or reduce their purchases, even temporary bouts of uncertainty may give interest rates an upward push. Such uncertainty could be the consequence of ill-timed borrowing by the Federal Government or speculation about the course of the Bundesbank's policy. Market participants, but also the Bundesbank, will have to be prepared for more surprises.

Large cash reserves

At any rate, market developments since the start of the year have clearly shown that forecasts of interest-rate trends are fraught with uncertainty. We should therefore resist the temptation to extrapolate the extend and speed of the rate decline since mid-January to the end of the year. The tentative move in the opposite direction (the average yield rose from 8.40 per cent to 8.52 per cent after 9.17 per cent on January 16) shows

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that the euphoria is fading and that the bond market has come back to



SAATCHI & SAATCHI FINANCE N.V. (incorporated under the laws of the Netherlands Antilles)

To: Holders of the 6½ per cent. Redeemable Convertible Preference shares 2003 of £1 each ("Europreference shares") in the capital of Saarchi & Saarchi Finance, N.V. ("Searchi Finance").

THIS Notice is given in connection with the Recapitalisation Proposal set out in the Circular dated 4th March, 1991 (the "Circular") of Seatchi & Seatchi Company PLC ("Seatchi"). Terms used in this Notice which are defined in the Circular have the same meaning herein. THIS NOTICE IS IMPORTANT. IF YOU ARE IN ANY DOUBT AS TO THE ACTION YOU SHOULD TAKE, YOU SHOULD CONSULT YOUR STOCKBROKER, LAWYER, ACCOUNTANT OR OTHER QUALIFIED PROFESSIONAL ADVISER IMMEDIATELY. NOTICE IS HEREBY GIVEN of the following matrices:

Approval of Recapitalisation Proposal. The Recapitalisation Resolutions were passed, and the New Bank Facilities Agreements were entered into, on 27th March, 1991. Subject to satisfaction of certain remaining conditions, the Effective Date is expected to be 22nd April, 1991.

2. Redemption of Europreference shares. All Europreference shares will be redeemed on the Effective Date in consideration for new Saurchi Ordinary shares of 10p each on the basis of 7 New Ordinary shares for every 2 Europreference shares on the rerms set out in the Circular. Holders of bearer Europreference shares will be required to surrender their certificate to one of the Paying Agents listed below and provide certain information in order to receive the consideration due to them upon redemption. Persons who hold such shares through accounts with Euroclear or CEDEL should comply with the contract of the contra

3. Rights Issue of New Ordinary shares. Seatchi is now offering up to 552,663,438 New Ordinary shares of 10p each 3. Rights Issue of New Ordinary shares. Searchi is now offering up to 552,663,438 New Ordinary shares of 10p each at a price of 10p per share by way of rights to holders of Ordinary shares, U.K. Preference shares and registered Europreference shares on the respective registers at the close of business on 21st March, 1991 and to holders of bearer Europreference shares, on the basis of 7 New Ordinary shares for every 12 Ordinary shares held or to be held under the terms of the Recapitalisation Proposal and upon the rems set our in the Circular, the Supplementary Listing Particulars dated 25th March, 1991 and the Provisional Allouneut Letter. The offer empires at 3.00 p.m. on Wednesday, 17th April, 1991, unless extended by Searchi with the constant of The Stock Euchange. Holders of bearer Europreference shares who wish to take up their rights (or in certain cases to receive any ner proceeds of sale of those rights) should immediately follow the instructions of Euroclear or CEDEL or deposit their share certificates with a Paying Agent, as appropriate.

4. Restrictions to availability of New Ordinary shares. This notice does not constitute an offer or solicitation of offers for any securities. The Circular and the Provisional Alloument Letter contain details of restrictions on the availability of New Ordinary shares in certain jurisdictions. The New Ordinary shares and the Provisional Alloument Letters have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered, sold, pledged or otherwise transferred except (i) pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act or (ii) pursuant to an effective registration statement under the Securities Act.

5. Aveilability of documents. Copies of the Circular and the Supplementary Listing Particulars (which together comprise Listing Particulars in relation to Sautchi) and of the Provisional Allotment Letter may be inspected at the office of any of the Paying Agents and at the offices of Macfarlanes, 10 Norwich Street, London ECAA 1BD, during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including the Effective Date.

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Korea Asia Fund Limited

(an exempted company incorporated with limited liability under the laws of the Cayman Islands with registered number 368704)

Placing of 10,000,000 Shares of U.S.\$0.01 at a price of U.S.\$10.50 per Share (including commissions) payable in full on application.

Application has been made to the Council of the Stock Exchange for the Shares in Korea Asia Fund Limited (the "Company") to be admitted to the Official List. Such admission is expected to become effective and dealings are expected to begin on 11th April, 1991.

Listing particulars relating to the Company are contained in the Companies Fiche Service of the Stock Exchange and in the prospectus dated 3rd April, 1991 copies of which are available during normal business hours by collection only until and including 5th April, 1991 from the Company Announcements Office of The Stock Exchange, 45-50 Firsbury Square, London EC2A 1DD and until and including 25th April, 1991 from the Listing Sponsor: Salomon Brothers U.K. Equity Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB.

3rd April, 1991

The Hongkong and Shanghai Banking Corporation Limited **HSBC** Holdings plc

Reorganisation of group structure

The Scheme of Arrangement (the "Scheme") dated 1 February 1991 between The Hongkong and Shanghai Banking Corporation Limited ("HSBC") and the holders of its shares of HK\$2.50 each became effective today.

Share certificates representing the shares in HSBC Holdings plc to which holders of HSBC shares are entitled to be allotted pursuant to the Scheme are expected to be posted to such holders at their own risk on or before 6 April 1991. The first day of dealings in shares in HSBC Holdings plc on The Stock Exchange of Hong Kong Limited and The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited is expected to be 8 April 1991.

By Order of the Board of The Hongkong and Shanghai Banking Corporation Limited R G Barber

By Order of the Board of HSBC Holdings plc R G Barber Secretary

2 April 1991

UK COMPANY NEWS

A global book-runner to catch the market

The government is looking at a new way of selling its BT share. Roland Rudd reports

GLOBAL book-runner sounds a little like A sounds a news something out of a science fiction film. As far as the Treasury is concerned its time has finally arrived. It has drawn up a short-list of six leading UK merchant banks to play the role, masterminding the sale of part of the govern-

ment's 48.6 per cent stake in British Telecom.
As a global book-runner, the be appointed next week, will have more responsibility than any other main adviser in past

UK privatisations.

The government is expected to split the BT sale between the UK retail market and the rest of the world. There will be a fixed allocation of shares to be targetted to British individ-

But unlike previous privatisations UK institutions will have to take their chances along with their US, Japanese and continental competitors in the market assigned as the rest of the world. Unlike the sale of the electricity generators, BT shares will not be allocated to different markets in advance of the flotation.

If Japanese institutions bid more aggressively for BT shares the global book-runner will be able to switch more to Japan at the last minute to meet the demand, thereby maximising the price attain-

In the US, where the term

lost its futuristic connotations, banks are often put in charge of worldwide equity sales. It is only novel in UK privatisa-

The government views it as the final appendage to the sys-tem of floating government assets which has become more sophisticated and intricate with each sale.

For ministers, privatisation inevitably means walking a tightrope between a flop and a giveaway. Apart from the sale of British Petroleum, just after the 1987 stock market crash, ministers have erred on the side of the latter. The Treasury

book-runner will solve this

Signs of a giveaway hung over the recent sell-off of the two generators, National Power and PowerGen, even though the Department of Energy believed it had created a stag-proof formula.
It introduced a new concept

called book-building. Institu-tions which wanted to take part in the underwriting had to submit bids showing how much stock they were prepared to take at different yields. A second round of soundings fur-ther narrowed the target yields before the price was finally set. There was then a backlend ten-der, which took place between the offer closing and the start

But it was not the paragon it was made out to be: share prices rose 37 per cent on the day trading began because Nomura Securities, the government's Japanese adviser, unexpectedly bought large blocks of shares after failing to acquire any in the tender before the fictation.

The government does not accept the argument put forward by Japanese brokers that they had told the UK authorities that there would be a strong demand from Japanese retzil clients but their allocations were still scaled back. It believes that Nomura not only failed in its responsibility as government adviser to alert ministers of the huge Japanese demand for BT shares, but did not tell them of the extent to which they promoted the shares in the Japanese retail market.

By having complete control over the placing of shares in the international markets a global book-runner would be expected to spot a future

Nomura "stoking up demand". The government's US, Japanese and continental advisers would also be expected to take the lead bank into their confidence so it could independentily determine the demand

for BT shares in each market.

A senior banker, who hopes to be advising the government in the BT sale, said he could be advised to the sale. still not see what the advan-tages were in appointing a global book-runner.
"If the government does not

want too many shares to go abroad it would be well advised to sell the BT shares under the established system".

However, UK banks have traditionally resisted the idea of 2 global book-runner for a number of reasons. It is easier to place a fixed amount of



hanks have far more experience of worldwide equity sales: a UK global book-runner may have to tell a US or Japanese bank in its own market that it has over or underestimated the demand for BT shares. By so doing, it could anger the US or Japanese bank and lose business in future transactions. As a government adviser in a recent sell-off put it: "The

appointment of a global bookrunner inevitably means more shares going abroad because the issue is more flexible. This is why it has always been

resisted by UK institutions."
Ministers are also looking for innovative ideas to sell some of the BT shares to individua British investors. This is partly to fulfil the government's goal of wider share ownership. Min-isters believe clearing banks are "user unfriendly" when it comes to selling shares. They are looking to merchant bank-ers to produce solutions to that problem. One idea being can-vassed is for banks to buy tranches of BT stock to re-sell to investors.

But the government is also keen for a large individual take-up to fire a shot across the bows of existing BT share-holders in case they were minded to sell their shares only to buy new ones at a dis-count. By deaying them any preferential terms to buy new shares the government hopes to frighten them into hanging on to their existing stock in case they fail to be allocated any of the new issue.

A US merchant bank with experience of seiling shares in a retail market believes it has come up with novel ideas about how to sell the government's BT shares. The Tree-sury will, no doubt, be interested in the ideas. But it will not appoint the US bank as its global book-runner. One of the unstated gools in the latest privatisation is to promote the interests of UK banks, which running worldwide equity

Engineering a strategy to keep heads above water

Paul Cheeseright on changes companies are having to make to ride out the recession

N MANY respects, Frederick Cooper and Speedo, could not be more different. One makes metal and electrical products, the other makes swimsuits. Yet the two Midlands companies demonstrate the radical internal changes, some painful, manufacturers are making to cope with recession.

"We have to condense the cost base without restricting capacity," said Mr Eddie Kirk, chairman of Frederick Cooper, a mini-conglomerate with interests that include security and architectural hardware, electrical products and metal finishing.

"Keeping alive in a recession is being close to the customer," said Mr David Atkinson, managing director of Speedo Europe, the Nottingham-based swimwear manufacturer, now 80 per cent owned by Pentland

Industries.

Pentland is planning further expansion in branded consumer goods having raised \$396m in February by reducing its stake in Reebok, the US sports shoe maker, from 31.6 per cent to 13 per cent.

Despite the difference of their sectors and of their respective places in the mar-ket, Frederick Cooper and Speedo have elements in comnon. For a start, both have had a chequered financial his-

Mr Kirk was installed at Frederick Cooper as a company doctor in 1986, and rapidly had to sell loss-making subsidiaries one of which was an

unhappy venture into horseshoe nail manufacture - in order to stop financial blood

letting. Speedo's origins lie in Australia, but the European end of the group passed into the hands of the Crowther Group in 1986, and thence into Coloroll. It was subject to a management buy-out in mid-1988 but that went into receivership and re-emerged as a company

"Keeping alive in a recession is being close to the customer," - Mr David Atkinson, managing director of Speedo Europe.

80 per cent owned by Pentland and 20 per cent by the manage-But just as Mr Kirk had been

forced to sell subsidiaries and concentrate the business, so in its own way Speedo did the same thing. Mr Atkinson explained how peripheral activities like making hair-nets, string vests and lace, and the practice of putting the Speedo brand on skiwear, were cut away from the core business. Both companies too are

reducing their reliance on the UK market. The reasons are not difficult to find. Frederick Cooper's architec-tural hardware and electrical

divisions have both been hurt by the sharp downturn in the estic house refurbishment and telecommunications marinnovation in metal finishing has helped Cooper Coated Coll to win contracts in continental Europe to the extent that it has been making record profits and is selling 60 per cent of its products overseas.

Although, on the face of it, the swimwear business looks as vulnerable as any other form of consumer spending, this has not impinged on Speedo, which last year, Mr Atkinson said, raised manufacturing capacity by 47 per cent. By the end of this year half of its business will be in continental Europe. However, Mr Atkinson added: "We are not focusing on stimulating more demand in this country."

These moves have been taking place against a background of changes designed to raise internal efficiency - changes, in fact, which serve to reduce the pressure on margins which can come from trading in difficult markets. At this point, the differences between Frederick

Cooper and Speedo emerge.
The first company has varied businesses which it has tried to expand, not only through better performances in its com-ponent companies but also through a stream of acquisitions: there were nine corpo-rate purchases and two disposals läst year.

The second company has concentrated on a single prod-uct and derivatives like swim hats. Not only that: Frederick Cooper provides goods which find their way into an endproduct manufactured by

another company. Speedo's products go, via the usual intermediaries, direct to the

Growth by acquisition has meant that Frederick Cooper is engaged in a running process of rationalisation. "We are moving round four operations to release three freehold sites and two leases. All will be sold during 1991 releasing £1m in cash, while disposing of the

"We have to condense the cost base without restricting capacity," -Mr Eddie Kirk, chairman of Frederick Cooper.

leases will save £100,000 on rents," said Mr Kirk. An example of this process concerns Gibbons of Willenhall, a lock manufacturer, Last financial year it ran into losses tion went down and its costs went up. its press shop and tool room are being transferred to Latham Manufacturing, a specialist engineer, with the loss of 15 jobs. The space created at Gibbons will be used to house ABT Hardware, a distribution business which, in any case, handles some of Gibbons'

"At the same time we will merge the managements. Heads will fall out and there will be a cut in costs," said Mr Kirk. The emphasis at Speedo.

rather, is on improving the

make, female up to £5.50. The less complicated the design, the simpler the manufacturing. Mr Atkinson talked of "productivity from designing better so that the time in making a garment goes down". In a business which Mr Atkinson sees as "fashion con-scious but not fashionable", Speedo has been seeking to move its merchandising forward by up to eight weeks. This means that its catalogue can get into the hands of trade

manufacturing and design pro-

Last year, Speedo engineered

about 20 per cent out of the cost of one of its garments: male garments cost up to £3 to

cess and on merchandising.

buyers earlier than that of the competition. "If you're the brand leader you have a strong But Speedo is also trying to improve the perception of its goods at the point of sale and this involves trying to ensure that the retailer has enough sizes in stock, that the customer has adequate changing facilities and that the tech-

niques of display attract the customer's attention For all the changes, both companies have yet to reap full rewards. Mr Kirk has already warned the market about Frederick Cooper's interim profits for the six months to January 1991. Due to be announced on Thursday, they are unlikely to be any better than the £2.8m earned in the same period of 1989-90 - and that figure was about half the interim profits of the year before.

POLAND

The FT proposes to publish this survey on

May 3rd 1991. of Chief Executives of Europe's largest companies read FT. If you want to reach this important audience, call Patricia Surridge, Tel: 071 873 3426 or Fax: 071 873 3079 or Nina Kowalewska, Warsaw, Poland. Tel (22) 489787.

FT SURVEYS



Mortgage Funding Corporation No 1 Plc

\$175.000.000 Class A-1 \$25,000,000 Class A-2 Mortgage backed floating rate notes March 2020

For the interest period 28 March 1991 to 28 June 1991 the Class A-I notes will bear interest at 12.925% per anna Interest payable on 28 June 1991 will amount to \$3,257.81 per \$100,000 nate. The Class A-2 210,000 falls. The Class A2 notes will bear interest at 13.125% per annum. Interest payable on 28 June 1991 will amount to \$3,308.22 per \$100,000 note.

Agent: Morgan Guaranty Trust Company **JPMorgan**

Electricity Generating Authority of Thailand U.S.\$195,000,000 Floating Rate Notes due 2005

Petroleum Authority of Thailand U.S.\$145,000,000 Floating Rate Notes due 2005

nce with the terms and conditions of the above notes, notice is to that for the 6 month interest period from 28 March 1991 to her 1991 (186 days), the notes will carry an interest rate of 6%'s

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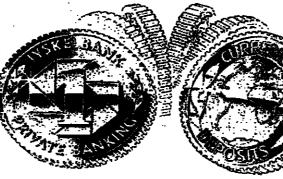
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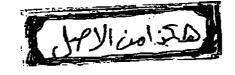
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GBP, Britain	11%*	10 1/2
ESB, Spain	12 44*	12
ECU, European		8
Currency Unit	(*subject to alteration)	_





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Andrew Fisher

examines AEG's

approach and John

cradle-to-grave

Griffiths visits

BMW's recycling

plant near Munich

n the days when life was

10 years or more - maybe 20 if you were lucky - and then discarded for a new one. No

one bothered much about what

happened to the old machine.

You might get something for the scrap value, or have to pay

someone to take it away.

Gradually, as consumers became aware of the costs and risks of uncontrolled energy

use, more emphasis was put on the machine's efficiency during

its life span. Today, appliances

use far less water and electric-

ity than their predecessors; detergents, too, have become

phosphate free and thus less

German companies such as Miele, Siemens-Bosch and AEG

are now at the threshold of another, potentially far-reach-

ing development: the design and manufacture of machines

which can be recycled easily at

This is not as easy as it may

ecologically suspect.

simpler, a washing machine was an object which could be used for

automobiles.

BUSINESS AND THE ENVIRONMENT

Reincarnation in the design studio

and designers are not frained to do this anyway.

But at a time when waste disposal is becoming an increasingly acute social, economic, and political issue, the design of washing machines and other appliances in a way that prevents them from becoming an environmental burden later is being given intensive study.

and variety of materials

involved, there is the problem

of evaluating their recycling

properties. Not enough data

are available for this at present

"The avoidance of waste is the most serious challenge we are facing today," says Peter Riller, AEG's director of washing machine and dishwasher design. "This makes it necessary to equip appliances with an increased number of reusable components".

Every year, he claims, west Germany produces 30m tonnes of household and industrial waste, enough to fill a goods train from Flensburg (the country's northernmost town) to the equator. More than 5m household appliances are disposed of annually - placed in line, they would stretch from

AEG began taking account of the whole cradie-to-grave life-cycle of washing machines three years ago. "We are only at the beginning," Riller says, "the map is still blank." He finds the idea of integrating the machine's development and manufacture with the ecol-

ogy a fascinating one.
It means AEG's own people have to be imbued with a greater environmental aware. ness, not just as citizens but also as employees. Suppliers have to learn more about the

recycling qualities of their the laundry. Instead of wash-materials and consumers must ing the clothes at 95 deg C the gradually accept that the products they buy should be geared towards easier scrapping and reuse of their contents.

Riller reckons that even greater increases in efficiency during a machine's working life can still be achieved, but progress will obviously be less striking than in the past two decades. "Today's appliances consume about 50 per cent less energy and water than the pre-

vious generation."

AEG bas introduced the ecological lock to cut detergent use by 20 per cent. It consists of a cap which closes automati-cally on the lower run-off spout to ensure that the detergent goes straight into the washing process and does not enter the drainage area of the suds con-

Variable-speed drives detect imbalances in washing loads and optimise laundry distribution in the drum. This makes higher spinning speeds possi-ble, as well as reducing the moisture content of the laundry and thus bringing about large savings in energy needed

for drying.
AEG's washing machines also have a savings cycle, elim-inating the need for very high temperatures and extending

heat can be cut to 60 deg C with a slightly longer wash period. The results are identi-

All of these features. Riller says, have become important marketing tools. But the time when this can be true of a machine's recycling properties is a long way off yet. For exam-ple, most Europeans who buy



appliances like the look of shiny steel, especially if they are paying a lot of money. But greater use of plastics - as in Japan - could increase efficiency by reducing weight, and eventually lead to improve-

ments in recyclability.
Riller reckons that the plastics content of machines could be raised to 10 or 15 per cent from the present 5 per cent. Plastics recycling is still at the early stages of development,

recycling concepts are intro-duced AEG plans no significant increase in plastics use. There is no point, he says, in more so-called downcycling, in

which recycling leads to lower grade plastics which are only good for plant pots. The mar-ket for these is not infinite. Processes must be developed in which plastics can be recycled so they can be used again for the same or similar applica-tions. "If we succeed in doing this, the logical next step would be to develop highly plastic machines as the only way of achieving a better over-all ecological balance." Three problems must be

 Plastics must be produced so that once the appliance's life is over they are not irreversibly damaged and can thus be recycled or reused.

Products must consist of a

limited number of plastics, the ideal being only one type. At AEG, polypropylene, with especially good anti-corrosion and air-resistant properties, accounts for 70 per cent of the plastics in washing machines, and this proportion will be

• Ways must be found of recovering plastics from the appliances efficiently and with-AEG's research unit is mak-

ing studies of materials' recycling properties, and the company is also co-operating with outside institutes. With other German manufacturers and companies involved in recycling such as Metallgesellschaft, AEG is also co-operating with the German Electrical Industry Association (ZVEI) on plastics recovery and reuse.
Riller heads a ZVEI working

party on the disposal of used appliances and packaging. "Too many machines still end up on waste dumps," says Norbert Knaup, general manager of ZVEI's large electrical appliance division.

Chemical, steel, and engineering companies are all working on ways of recycling plastics. While the subject is still under study, ZVEI wants appliance makers to refrain from trying to gain any advantage through advertising their products' recycling qualities.

The whole matter is too serious to be made into a competi-tive theme," Knaup feels.

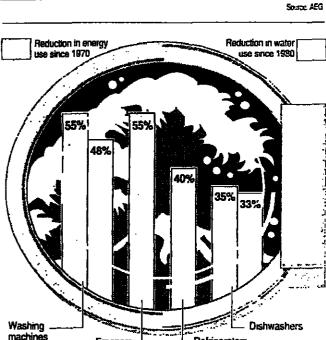
Three years ago, AEG began marking plastic parts to make identification easier when the appliance's life was over. It also instals components which contain compounds in such a way that these can be easily

separated out later.
But real progress will not come until recycling methods have been developed for plastics which are as effective as those for metals, which are first pulverised and then separated mechanically. Since washing machines run

for at least a decade, it will not be until the next century that the results of the work by AEG and others on recyclable appliances can be seen.

In the meantime, designers will have to be trained in the

WHITE GOODS Energy used in manufacture 1989 PRODUCTION 6000kWh Source AEG



Source: AEG, Electrical Industry, Association (LTVFI)

■ Refrigerators

environmental aspects of their know about the recycling properties of their materials and consumers will have to be educated into an appreciation of

Freezers _

The machines of the future will not just wash clothes; they will be part of a whole new approach to keeping the environment clean. No wonder Riller talks of fascinating times

BMW and other German be setting out proposals to the Bonn government on how best to tackle the pressing problem of recycling cars.
The German automobile industry

has spent more than DM 500m

(£170m) on production-related environmental protection over the past few years - equivalent to DM 300 per vehicle in the home market, according to BMW.

But the new focus on recycling the 2m cars scrapped annually in west Germany alone is not wholly the result of the manufacturers wishing to be seen to reduce the car's adverse impact on the envi-ronment and the resources required in its production.

They are preparing, instead, for the introduction of legislation which will impose tighter controls on the dumping of cars. The legislation may even force manufacturers to take back scrap cars which came off their own production lines. By the end of 1993 manufacturers are likely to be required to have in place the facilities and procedures for such recycling to take place. ieving that goal that Germany's

Old cars get a new lease of life

It is partly with the aim of ach-

first pilot car recycling plant has come on stream at BMW's Landshut components plant, less than an hour's drive from Munich.

The recycling centre is on a smaller scale than the 250,000 units-a-year facility BMW would need if it were to recycle all its own output of cars sold inside German borders - and which is already in the outline planning stages.

At any one time workers inside the plant are dismantling cars in their entirety – a task which takes some four to five hours per vehicle.
Horst-Henning Wolf, the recycling project leader, expects the exercise to reveal the most efficient techniques for disassembling cars and, in the longer term, important information about how cars of the future might best be designed in order to recycle them completely. compared with the 75 per cent level which has already been achieved. As part of the process, BMW hopes to produce cars in such a

way that complete disassembly can

be cut to about one hour. Landshut has six stages: doors, boots and bonnets; the interior; inside the boot; outer bodywork; engine compartment; and floor pan. BMW is using what Wolf describes as a "cascade" concept in its approach to recycling. This means choosing materials which, if

possible, are reusable; designing

the car to be capable of maximum

disassembly; using materials which contain no harmful substances;

using as few different materials as

possible (in future avoiding materials such as polyvinylchloride and duromers which are problematic to dispose of as well as metal/plastic combinations in a single component); developing a uniform system of plastic marking, so that each can be instantly identified and processed appropriately; and reconditioning as many parts as possible so that they may be re-used.

Some of the processes by which this is achieved have long been familiar. Landshut, for instance, reconditions 16,000 engines a year, 8,000 rear axles and 13,000 starter motors. In the pilot recycling plant, one operation is devoted to extracting from defunct exhaust systems catalytic converter cores with their precious metal coatings. BMW is

already reclaiming 8,500 a year. Because more than 80 per cent of all of the precious metals can be recovered, each reclaimed "cat" is worth DM300-DM400. Lights and water pumps are also reconditioned and re-sold.

Other processes are newer. BMW is collaborating with a number of companies on high-temperature gasification of problematical waste such as oil, rubber and contami-nated plastics. A paper mill, for example, is changing its furnace from being coal-fired to using auto-motive waste. Such furnaces offer potential for the recycling of tyres millions of which are occupying landfill sites the world over.

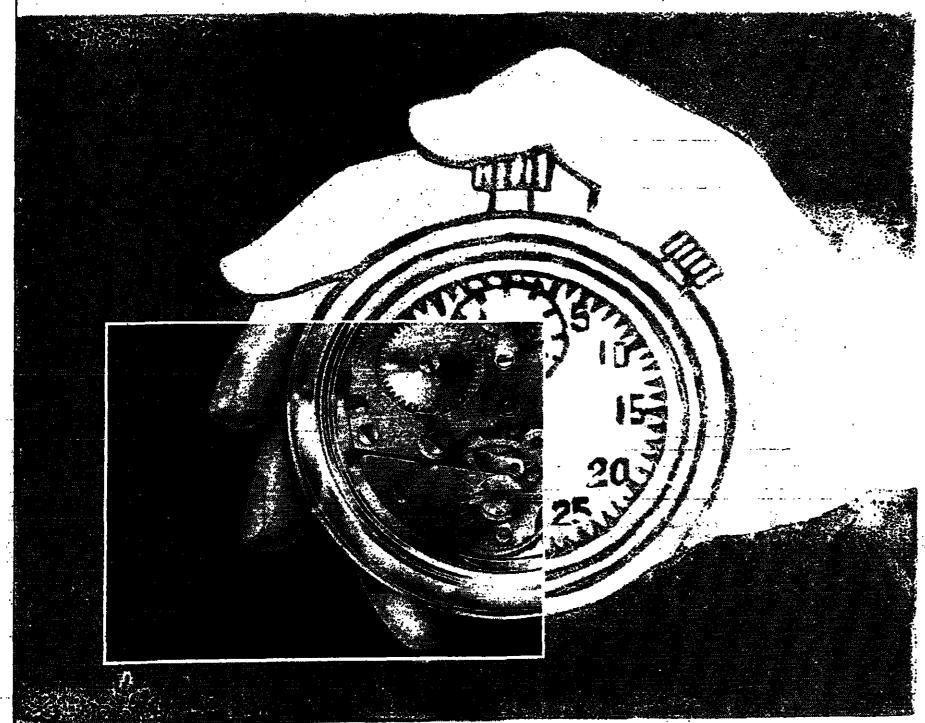
The variety of materials found in vehicles makes the recycling prob-

lem a complex one. Apart from steel, plastics and rubber, all the fluids used in a vehicle from bat-tery acid to brake fluid are involved, together with glass, leather, wood and electronic parts.

The pilot Landshut project, which will run for two years, is also compiling data on the time and expense involved in disassem-bly and the extent to which costs can be recouped in the form of direct sales of old parts and recycled materials. The list of potential buyers is surprisingly long. According to Wolf, those lining

up to buy recycled BMWs include raw materials producers, the cement, rubber, plastic and mineral oil industries, tyre and glass manufacturers, energy suppliers, the chemical industry and even road construction companies wishing to use granulated plastics which can-not be melted down for re-use as filler in road beds.

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Source: RISC Management Newsletter, January 1991 and UNIX World, December 1990.



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THE POSSIBILITY MADE REALITY.

Fresh blows hit South African gold mine sector

- By Philip Gawith in Johannesburg

THE BELEAGUERED South African gold mining industry yesterday suffered two severe body blows with Gencor and Anglo American, the country's two biggest mining houses, respectively announcing the closure of a mine and the cessation of a major exploration

Both are symptoms of what has been described as the industry's worst crisis since it started over 100 years ago. Analysts predict that up to eight more mines may still close this way. At the symptomes is the symptomes were the symptomes in the symptomes and the symptomes is the symptomes. close this year. At the current gold price about 40 per cent of the country's production is unprofitable, with 45 per cent of the workforce working at unprofitable mines.
The Stilfontein mine, situ-

ated in the Western Transvaal, will cease underground operations by the end of the year. The current workforce of 2,950 will be reduced to 500, who will mainly be employed on a surface rock dump opera-tion. Three years ago the work-

Mr Gary Maude, the mine's chairman and managing direc-tor of Gengold, Gencor's gold arm, said the mine's fate was typical of what was happening

COMMAND PETROLEUM, an

Australian oil group, said yes-terday that it had made a sig-

nificant find on the southern

slopes of the mountainous Highlands area of Papua New

two wildcat wells being drilled

as part of a US\$23m explora-tion programme had started producing oil at an initial rate

The well, around 500 km (310

miles) northwest of Port

Moresby, is the first oil discov-

ery made in Papua New Guinea since the 1950s, other

than in the Kutubu oilfield

area, where a consortium led by Chevron was recently

granted a production licence.

The exploration site is near the

Prices from Metal Bulletin (last

ANTIMONY: European free

BISMUTH: European free

market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse,

market, min. 99.5 per cent, \$ per lb, in warehouse, 1.60-1.85

COBALT: European free

market 99.6 per cent, \$ per tonne, in warehouse, 1,700-1,750

week's in brackets).

of 3,600 barrels a day.

Command said the first of

Guinea.

in the industry at the moment. He said if the real gold price of five years ago had been main-tained, the mine, which first produced gold in 1952, would have been able to make a profit. It has a cohesive reef, over a large area, with a grade of about 400 grammes per ton, but to mine it profitably would require a rand gold price of about R50,000 a kilogram. That is equivalent to \$573 a troy ounce, which compares with \$357.75 an ounce at yesterday's London bullion market close.

Mr Maude said management had done everything possible, both technical and with employee groups, to save the mine. He said co-operation from unions had helped pro-long the mine's life. The mine has sufficient cash reserves to cover the closure costs of about R35m. Some 80 per cent of its shareholders are foreign, 70 per cent of them living in Belgium.

The announcement by Anglo American that it is halting drilling activities in the northern part of the Potchefstroom gap, a large area lying between the Klerksdorp and West Wits line, is also a function of the weak gold price, and erratic grades.

drilling would be required to

determine the size of the new-ly-discovered oil field. How-

ever, he said the find was

"When a rank exploration wildcat well located within 10

or 20 km of a proposed oil pipe-

MINOR METALS PRICES

in warehouse, 13.70-14.10

market, min. 99.99 per cent, \$ per 76-lb flask, in warehouse,

free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-

market, min 99.5 per cent, \$ per

free market, standard min. 65

TUNGSTEN ORR: European

union can legally strike from

lb, in warehouse, 4.80-5.40.

house, 2.50-2.55 (same). SELENIUM: Europe

market, 99.5 per cent, \$ per lb, per cent, \$ per tonne unit (10

MERCURY: European free

MOLYBDENUM: European

Gulf of Papua.

Anglo was participating in a joint venture with New Central Witwatersrand Areas, its finan-cial/exploration subsidiary, in exploring the Gerhardminnebron farm in the Potchef-stroom district. Mr Michael King, NCW chairman, said in a statement that Anglo had advised that it intended to curtail drilling activities and sus-pend the Phase II programme once the current drilling programme was completed in September 1991. The Phase I report, said Mr King, showed that "after the earlier encouraging results subsequent drill. aging results, subsequent drilling revealed that the structure of the area is far more compli-

of the area is far more compi-cated, with lower gold values than originally anticipated".

The gold reef in the Potch gap area is very deep – about 3 km (1.36 miles). The industry rule of thumb is that it would cost Poly to grant a grounfield cost R3bn to start a greenfield project at this depth, with a 10-15 year wait before there is any return on investment.
Analysts believe the gold price
will have to double to justify
starting such a deep mine. • Ireland's Minister for Rnergy is Mr Robert Molloy. On Thursday on this page his name was given incorrectly.

Wool price support criticised

AUSTRALIA APPEARS unlikely to resuscitate its suspended guaranteed pricing system for wool following the release yesterday of a critical report commissioned by the federal government.

The report, compiled by a committee headed by Sir William Vines, a former chairman of the Australian Wool Corporation, says that there should be no further government or industry intervention in the woolmarket. The report was commis-sioned by Mr John Kerin, the

Australian Primary Industries Minister, after he announced in February that the guaran-teed pricing mechanism would be suspended until July 1. Mr Kerin said that the gov ernment would decide how to respond to the report in May, industry. However. ministers are understood to be sympathetic to the committee's con-

tion of guaranteed pricing would distort the free market

that has developed in wool since the scheme was suspended it says legislation should be passed allowing intervention to be abolished to shore up confidence among buyers.

The report says that the

wool council's stockpile of 4.8bn bales of unsold wool should be frozen until the end of the year and then released gradually at market prices. It also urges the federal govern-ment to contribute A\$500m over two years to help finance the industry's losses.

The report says that the guaranteed pricing scheme provided overall small gains up to 1988-89, including providing a valuable sense of security for wool growers. However, it says thatguaranteed pricing could not be self-funding and con-cludes that the free market ought to be given a fair chance to demonstrate its effective-

The 17-year-old guaranteed pricing scheme was suspended after the market indicator price - an average of prices

paid for the main wool grades
- fell to within a few cents of
the floor price of 700 cents a
kilogram. Subsequently the indicator sank to just over 400 cents a kilogram in late Febru-- in comparison with nearly 900 cents a year earlier - but has since recovered to just under 450 cents a kilo-

In a separate development yesterday, Mr Dick Newman, director of the Australian Council of Wool Exporters. said a delegation of Soviet wool buyers would soon visit Australia to discuss a resumption of the trade. However, Mr Newman said

know Russian mills are out of wool and there is pent up demand, but the Soviet Union may not necessarily have the funds to jump back into the wool market," he said.

The Soviet Union withdrew from the Angeleian wook market. from the Australian wool mar-ket last year, following a hard

that the amount of sales would be limited by the Soviet

Union's ability to pay. "We

Export suspension 'costing \$30m a week'

THE BRAZILIAN coffee market is losing almost \$30m a week because of the suspension of export registrations announced by the government two weeks ago.

This figure was put forward by two of the most respected coffee organisations in Brazil, the Brazilian Federation of Coffee Exporters (Febec) and the Coffee Trade Center (Centro de Comercio de Cafe).

Comercio de Cafe).
"It is unlikely that we will ever fully recuperate these losses," said Mr Orlando Cor-

rea, president of the Coffee Trade Center. There will be no catch-up after exports are reopened, as demand is being satisfied by other coffee producing countries."

The \$30m figure was arrived at by annualising exports of coffee made in January and

February this year, to produce an estimate for the whole of 1991 of some 18m bags (60 kg each), including green beans and instant coffee. Breaking that figure down into weekly exports of about 350,000 begs and multiplying by current market prices, colleg analysis came up with the \$30me week

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The Brazilian collee marketing industry is venting its anger over the suspension by sending telexes of protest to the Ministry of Economics in sending telesco of protest to the Ministry of Economics in Brasilia. A triex signed by four collee organisations — includ-ing Feber and the National Coffee Advisory - railed against the government for interfering in the market.

The Brazilian coffee market was saddened this week by the death of Mr Carlos Calmon,

death of Mr Carlos Calmen, president of Febec.

Mr Calmon, aged 50, died Monday morning of a heart attack. He was one of the founders of Febec, and spent his life working in the coffse industry. He will be repisced at Febec by Oswaldo Aranha Neto, president of the exporter Usicafe.

Chain reactions in UK food marketing

Producers are hoping for a new era of co-operation with the supermarket companies

Oil finds in Papua New Guinea kets. On the one hand farmers recognise the incredible suc-Kutubu project, and a produc-ing oilfield in the area would block in which Command, the operator, has a 20 per cent interest. Other major share-holders include MIM, the Aus-tralian mining group, which owns 15 per cent, and Southern Highlands Petroleum, a Japa-nese consortium led by Nippon Mining with 505 per cent nefit from a 260 km pipeline that will be constructed to transport Kutubu oil to the Dr John Doran, Command's managing director, said further

Mining, with 50.5 per cent. The first oil from the 800m Kina (£470m) Kutubu project is expected to begin flowing in te 1992 at an initial rate of 100,000 b/d, propelling PNG into the ranks of oil exporting The joint venture partners estimate that the Kutubu area,

line route flows oil at rates in excess of 3,000 barrels a day which comprises the lagifu, there is reason for participants Hedinia, Agogo and Usano fields, has reserves of more than 200m barrels of light in the discovery, and their shareholders, to be encouraged," he said.

The well is in an exploration

kg) WO., cif. 48.50-55 (45-51).

VANADIUM: European free

market, min. 98 per cent, \$ a lb V₂O₅, cif, 2.55-2.65 (2.55-2.70). UBANIUM:_____Nuexco

exchange value, \$ per lb, U₃O₈,

COCOA - London POX

LISE WAREHOUSE STOCKS

(As at yesterday's opening)

HERE IS a love-hate relationship between farmers and supermarrecognise the incredible suc-cess of the retailing giants in persuading the public to pay high prices for conveniently presented and packaged food. On the other, as they watch the rise and rise of supermar-ket profits they become con-vinced that they, the providers of much of the raw material. By David Richardson of much of the raw material. must be being ripped off.

Moreover stories of the ruthlessness of supermarket buyers are legion; of the way they are said to change the specification and grade of fruit and vegeta-bles without discussion half way through a contract; of the high-handed habit some are said to have of changing pack-aging sizes or materials just after farmers have spent for tunes gearing up for the previous preference; of the sudden introduction of sale or return clauses in supply contracts for highly perishable goods; of delays in payment which are claimed in worst cases to extend for months rather than

There seems little doubt that some if not all of these allegations are based on fact. Indeed it is not difficult to find a great many farmers and growers who will vociferously confirm, in private, that they are true. It is virtually impossible, however, to find one who will lic. Fear of victimisation is invariably given as the reason. Meanwhile the same individuals usually continue to supply the same chain of multiple

E/tonne



The only logical conclusion that can be drawn is that while the supermarkets are sometimes unreasonably demanding and insist on consistently high quality standards, trading with them must still be profitable. Furthermore, in contrast to the great majority of British businesses today, the supermarkets have never stopped expanding and even now are growing, which should mean that their suppliers too will be able to produce and sell more - quite a consideration in a climate of over-production and cutbacks. It is estimated that between

them J. Sainsbury, Tesco, Marks and Spencer, Asda, together with its subsidiary Gateway, and the Argyll group, which owns Presto and Safeways, already account for 60 per cent of the food consumed in the UK. And, as everyone who has driven across the country recently will be aware, a bypass has either got or will soon have one or two massive out of town supermarkets to choose from as the big five

compete for the nation's house-

WORLD COMMODITIES PRICES

n, 99.7% purity (\$ per tonne

keeping budgets.
It seems inevitable that the supermarket's share of UK food retailing will continue to rise at the expense of village stores and corner shops. Moreover, for a few years now business analysis have been suggesting that it would be financially logical for the big five supermarket chains to become the even bigger three. Such speculation inevitably raises fears of monopoly trad-ing among consumers as well

t has now emerged, how-ever, that at least one of the major retailers, the Argyil group, has been con-scious of such fears for some time and has taken steps to demonstrate its sense of responsibility. That anyway is the implication I draw from the recent publication of an Argyli-sponsored report on product sourcing in the food supply

Conducted by researchers at Stirling University over a period of three years the docu-ment seeks to identify opportu-nities for British food produc-ers and in so doing to analyse why such large quantities of food products on Britain's supermarket shelves are imported from countries with no apparent difference in land The investigation is made

the more pertinent by the ional quango Food From Britain recently that the UK's food and drink trade gap last year was at a record level and that it was now the sector with

the largest deficit. Of the 25.1bn trade gap recorded for food in 1990 about £2.7bn was spent on products for northern European countries with similar weather and product mixes to those of the UK - products which could, and FFB says should, have been produced at

So what was the reason for this worsening UR performance? The Stirling University team appeared to pose as many questions as it did answers. It identified the fragmented nature of much of the UK food trade compared with the more co-ordinated approach of most of our European competitors and by implication advocated more producer co-operatives.

There was a need for retailers to be even more innovative, the report implied, both in the origination of food product ideas and in the co-ordination of supplies. The report also suggested, again more by implication than by positive proposal, a greater role for government in stimulating

responses to opportunities.

Mr John Gummer, the UK
Minister of Agriculture, clearly took this aspect seriously and has asked Mr David Curry, his Minister of State, to conduct a ministerial review on how best his department could help producers, manufacturers and retailers of food to ensure that British consumers bought more British food.

ernment in stimulating

Argyll report said both quality and service by British food suppliers were acceptable. able to replicate those stan-

dards. . . so UK suppliers have to offer something more."
Quite how that was to be achieved was not clear. I cannot help wondering whether a trip to the Canary Islands to buy potatoes for instance might not sway the buyer more than one to south Wales or Cornwall, given identical quality and price. Be all that as it may, it is

understood that Mr Alistair Grant, chairman and chief executive of Safeways, has written to the bosses of the other major chains with a view to arranging a meeting to dis-cuse ways in which they might all buy a higger proportion of their food products at home. In doing so he conceded that of the £241m worth of imported goods sold in his company's stores in 1989 £136m worth came from countries with similar climatic conditions to the

Nevertheless Mr Grant bas

taken a unique initiative and farmers will wish him well. They will, however, be mindful of the statutory duty of supermarket bosses to maximise profits for their shareholders. They have been well aware in recent years of the intense competition between the big five to make the biggest return on capital and they are not naive enough to believe that this will change significantly. But they will hope that this apparent new mood of ers will provide them with more opportunities and per-haps a little less aggro from

MARKET REPORT

Trading on most markets was quiet after the Easter holiday. Silver rose sharply on the London bullion market after Monday's rally on Comex. Gold closed slightly shead after a quiet day following dollar fluctuations. On the LME copper was also dominated by currency factors. Zinc prices closed firmer on renewed buying and short covering which follow-through to the morning's late burst of selling. Traders said an early rise to \$1,195 a tonne for three-month metal followed news that talks between Curragh Resources and its Faro, Yukon miners will be the last before the

London Markets

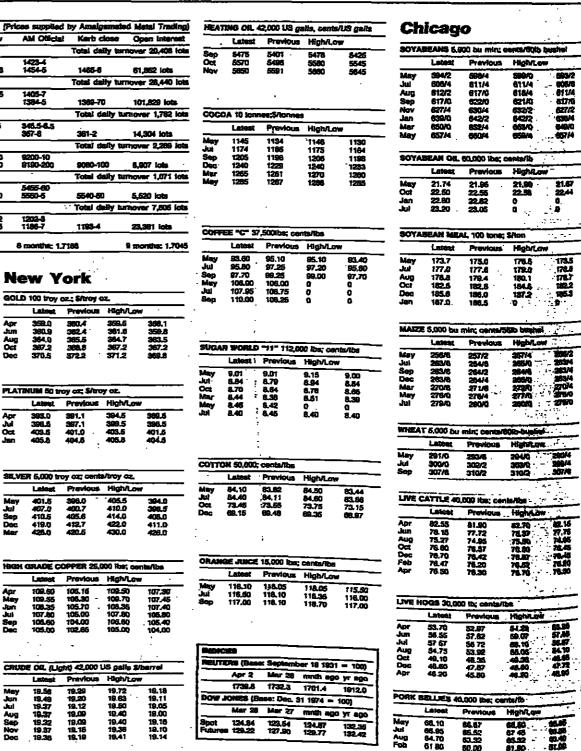
SPOT MARKETS		
Crede oil (per berrel FOS)		+ or -
Dubai Brent Blend (dated) Brent Blend (May) W.T.L (1 pm est)	\$14.35-4.50u \$17.55-7.70 \$18.00-8.05 \$19.55-9.60u	175 15
Oil products (NWE prompt delivery per to	onne CIF)	+ or -
Premium Gasoline Gas Oil	\$234-237 \$171-172	4
Heavy Fuel Oil Naphtha Patroleum Argus Estimates	\$88-70 \$175-177	-3.5
Other		+ or -
Gold (per troy oz) \$\Pi\ Silver (per troy oz) \$\Pi\ Platinum (per troy oz) \$\Palled\text{Palledium (per troy oz)}	\$357.75 404.00c \$394.00 \$91.50	+1.90 +20.4 +1.60 +0.25
Aluminium (free market) Copper (US Producer) Lead (US Producer) Nickel (free market) Tin (Kuela Lumpur market)	1425 110 ¹ 2¢ 35%¢ 427¢ 14.80r	+10 -14 -141 +7
Tin (New York) Zinc (US Prime Western)	254.0c 62a	-1.0
Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)†	109.26p 204.67p 84.15p	+2.84" +4.83" -0.99"
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$225.6q \$300.5q £235.5	-1.20 -0.50 -2.50
Barley (English feed) Maize (US No. 3 yellow) Wheat (US Dark Northern)	2122.5w £175 £94.5	_
Rubber (May)♥ Rubber (Jun)♥ Rubber (KL RSS No 1 Apr)	51.50p 82.25p 227.5m	-0.50 -0.50
Coconst oil (Philippines)\$ Paim Oil (Melayelan)\$ Copra (Philippines)\$	\$340.0s \$325.0q \$227.8t	+ 17.5 +5.0
Soyabeans (US) Cotton "A" index Wooltops (64e Super)	£156.0 83.40c 338p	+2.5 +0.45 +4
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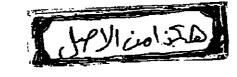
sign average fatstock prices. * change from a

week ago. YLondon physical market SCIF Rot-

585 677 711 704 709 728 755 779 796 815 Friday. But active selling from one quarter during the official Tin closed above 17-year lows struck in the afternoon as weak fundamentals continued to Turnover: 2333 (SB22) lots of 10 lonnes ICCO indicator prices (SDRs per tonne). Daily price for Mer 25 890.72 (869.58) 10 day average for Apr 1 875.85 (877.45) undermine confidence. London robusta coffee closed at the day's lows in thin volume of just over 1,000 lots. "As long as we hold COFFEE - Landon FOX above £600 a tonne in near May. prices should remain reasonably steady," one trader said. "However, a fall below this could Previous High/Low 620 633 644 659 672 620 604 630 616 638 630 652 645 666 see a further drop of £25." New York arabicas were easier by midday. Compiled from Reuters SUGAR - London FOX (\$ per tonne) 112.0 107.5 141.5 138.5 202.20 198.80 201.40 198.20 197.40 195.40 190.80 188.00 188.00 85.0 125.0 130.0 126.0 186.00 187.90 255 (325) lots of 40 tonnes. Close Previous High/Low 290.2 295.5 Close Previous High/Low 119.00 117.00 121.50 119.50 126.50 124.00 119.00 118.50 121.50 121.00 126.50 Turnover: Raw 952 (851) lots of 60 tonnes. White 2167 (1023) Parls- White (FFr per tonne): May 1690, 130 (137)lots of 20 tonnes Class Previous High/Low 1445 1107 1599 1435 1105 18.17 17.92 17.91 18.02 18.05 17.60 18.00 17.60 17.90 17.70 17.96 17.78 18.00 17.80 17.90 17.85 17.95 17.75 17.82 17.82 Turnover 32 (67) 187.20 135.40 187.20 186.30 138.50 137.30 188.90 138.30 118.75 113.75 118.75 Barley Close Previous High/Low 167.00 164.00 163.00 159.50 161.00 158.00 162.00 169.00 164.00 160.50 165.00 162.00 167.00 167.00 162.78 160.75 161.00 163.00 165.00 167.00 119.60 119.50 120.50 119.60 MGS - London FOX (Cash Settlement) p/kg Turnover: 66 (45) lots of 3,250 kg 152.59 152.20 154.00 152.20 158.60 152.80 153.80 152.80 153.40 153.00 153.80 153.88 154.00 153.60 153.80 153.40 163.80 153.80

Cesh 1433-4 - 3 months 1463-4 1424-6 1456-7 1473/1463 61,862 lots Copper, Grade A (£ per torms) Total daily turnover 28,440 lots Cash 1394-5 3 months 1373-4 101,829 lots Lead (C per tonne) Total delly turnover 1,762 lots 14,304 lots Nickel (\$ per lonne) Cash 9110-30 3 months 9100-10 5,907 lots Total daily turnover 1,071 lots Cash 5445-55 3 months 5545-50 5.520 lots Total daily turnover 7,506 lots Cash 1210-2 8 months 1188-90 1198-8 1185-6 1203/1202 1195/1185 1202-8 1186-7 23,381 lots LOSSOON SULLION SEARCET (Prices supplied by NLM.Potischild) New York Gold (line oz) \$ price GOLD 100 troy oz.; \$/troy oz. 357.50-358.00 357.80-368.30 Latest Previous High/Low 360.4 362.4 365.5 368.8 372.2 359.5 361.6 364.7 367.2 371.2 Afternoon for 357.50 Day's high 358.30-368.70 Day's low 355.70-358.10 PLATINUM 50 troy oz; \$/troy oz. Latest Previous High/Low 224.65 231.60 237.65 238.80 393.50 399.70 406.10 420.05 393.0 391.1 396.5 397.1 403.6 401.0 405.5 404.8 394,5 399.5 403.5 405.8 (Prices supplied by Engelhard Metals) S price £ equivalen SILVER 5,000 troy oz; cents/troy oz. 208.75-204.25 208.50-210,00 396.0 400.7 405.6 412.7 420.5 minium (98.7%) Calls HIGH GRADE COPPER 25,000 lbs; cents/lbs Calls Latest Previous High/Low 109.50 109.55 108.35 107.60 106.60 105.00 105.16 105.30 105.70 105.00 104.00 102.65 18 60 133 0 5 92 94 37 10 CRUDE OIL (Light) 42,000 US galls S/berrel May Jun May Jun 52 · 75 85 83





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LONDON STOCK EXCHANGE

Futures encourage strong equity rise

A SHARP rise in UK equities yesterday surprised some investors but appeared to leave experienced market traders unconvinced of its underlying strength at current levels. A turnround of nearly 50 points left the FT-SE Index a net 31.8 ahead; trading volume was relatively poor, however, and the stock market was led from the futures sector where the new contract on the Footsie Index opened at a substantial pre-

Currency factors also played a part in the advance, with the continued firmness in sterling underpinning hopes in the market that a further half point cut in domestic base rates will not be long delayed. But interest rate optimism was restrained by nervousness over German rates ahead of tomorrow's executive meeting at the

VOLUME IN Saatchi & Saatchi nil-paid stock ballooned just before the close as the rump of

the company's rights issue was placed. Traders said the nil-paid residue of the rights -

with 10p per share still to be paid was sold at "more than 5.8p a share". Business in the

underlying stock was also brisk. Saatchi recovered from early weakness to close % bet-

ter on the day at 16%p.

The nil-paid mid price had retreated early in the day to

5%p, the price which many

had expected the rump to

and word spread that a bid of

5.8p from one fund was said to

have failed, the price recovered

to 6½p, unchanged on the day.

Final volume was 123m. of

which 80m was accounted for

by the rump through the Seaq ticker's double counting, while 20m of the underlying shares

There was heavy trade before the placing was com-pleted. It was said by market-makers to have been selling by institutions to brokers. That

business was at between 4%p and 5%p, including a block of 8.6m at 4%p.

The rump of 40m shares

arose because difficulties in complying quickly with US:

holders of Saatchi shares were not offered the opportunity to take up the rights issue. The

seven-for-12 at 10p issue, raising £55m, was part of the com-

pany's restructuring approved

at an extraordinary general meeting last Wednesday.

The oil sector was one of the few areas of the market which

failed to attract buying enthusiasm, with many of the lead-ers either marking time or slip-

ping easier.
The exploration and production sub-group showed strong.

underperformance after Strauss Turnbull Société Gén-

érale, the stockbrokers, reaffirmed its bearish stance. Strauss, pointing to the poor

since the turn of the year, said they remained "very bearish on the oil sector" and main-tained that oil issues are still

Strauss stressed its pessimis-tic views on the exploration and productions stocks, espe-cially Lasmo, which ran back 7

overvalued.

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77.

Oils retreat

fetch. As the auction proceeded

Saatchi

residue

placed

Account Dealing Dates Apr 2 Apr 12 plant Day: Apr 8 Apr 22 May 7

Bundesbank The latest survey of business opinion by the Confederation of British Industry, indicating that the recession in the British economy could be over the worst, also helped sentiment in

However, the London market opened sharply lower, contrast-ing with firmness in other European markets which appeared less upset by the overnight fall of 32 Dow points on Wall Street, Although there

to 347p on turnover of 1.6m. The broking concern is also

unhappy about prospects for BP, which settled a fraction off at 333p on 3.2m shares. Shell failed to register any progress, eleging unchanged at 452p.

Ultramar, depressed late last week by worries about falling

gasoline margins and bearish noises on the stock from some of the big UK securities houses, rallied 5 to 322p, helped by a positive rating by County

Cautious comments from

the UK glass leader, which announced yesterday a reor-

ganisation of its Australian

A sector researcher said

information gleaned from US and Continental glass majors pointed to a "severe situation"

in the industry worldwide. He believed Pilkington would be caught in the downturn and

reduced his profits estimate for

Pilkington is selling its Aus-

the year just ended to £144m.

tralian retail and windscreen business to O'Brien Glass

Industries and buying the lat-

ter's commercial glass distribu-tion arm. The net cost to Pilk-

ington will be £13.3m. The

shares moved against the wider trend yesterday to close

Inchcape responded to a higher than expected dividend

and a reasonably confident

view of prospects - annual profits of £174m were in line

lysts were generally impressed with the group's performance,

although most of the features

on show were present at the

Pilkington falls

glass interests

from £155m.

3 lower at 185p.

half-way stage.

closing unchanged at 488p.

was little selling, the loss on the Footsie was quickly ded to nearly 18 points. exten The picture changed dramatically when the stock index

futures market opened, and the FT-SE June contract came in at a strong premium against the cash market. One Londonbased house bought the futures, and equities quickly moved up in the wake of a premium on the contract which eventually ranged to around 17 points above fair

Marketmakers in FT-SE 100 stocks were caught short of stock, having taken the view that the market would rest on its first quarter laurels while it waited for the April 5 year-end to pass. The end of the tax year could, however, prove a trap for the unwary, since some tax loss trading was brought for-

Several houses marginally raised profits forecasts for the current year, including Hoare Govett Researcher Mr Richard Workman now expects Inch-

workman now expects men-cape to make £180m and increase the dividend further to 12.3p per share. The stock finished 13 up at 319p.

Bank shares moved ahead across a broad front, with deal-ers citing a stock shortage and

recovery hopes behind the revival in the sector. Barclays

caught the eye, closing 15

higher at 457p on pretty thin turnover of 1.6m shares. Nat-

West, where 2m were traded, moved up 13 to 338p. Abbey maintained its recent

strong showing, closing a fur-ther 6 ahead at 278p on 2.5m,

while TSB fought valiantly to

shake off the effects of last week's profits warning and set-

tled a shade firmer at 149%p

after keen turnover of 5.9m. Royal Bank of Scotland, upset

of late by recent profits down-grades, rallied 7 to 195p.

S.G. Warburg was outstand-

ing in the merchant banks,

with the group's pre-eminent position in the sector trigger-

ing suggestions that the bank may eventually emerge as a prime takeover target for one of the hig US banking institu-

Concern over prospects for

Vickers' defence and luxury

car businesses pushed the shares lower in brisk trading

Mr Alasdair Stewart of Nikko Securities labelled the

stock a sell back in February.

He said yesterday a firm order

for Challenger 2 tanks is

could be forced to announce redundancies. He also felt

there was bad news to come on Rolls-Royce Motors. Vickers

ex the dividend payment.

ward early this year because of the sharp rise in the market. The equity market yesterday tising group.

was soon ahead by 30 Footsie points and, after pausing of the new session on Wall Street, closed near the day's peak, helped in lete trading by an early gain of 19 points on the Dow Industrial Average.

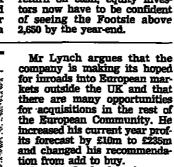
The final reading showed the FT-SE Index at 2,488.3, just below the day's best, for a net gain of 31.8 The disc g

gain of 31.8. Trading volume as measured through the Seaq electronic network was a healthy 547.8m shares, com-pared with 546m in the last pre-Easter session. However, these totals combine retail interest and intra-dealer busi-ness, and yesterday's total took in a significantly increased proportion of inter-dealer trade. It was also swollen by

substantial placing of shares in Saatchi and Saatchi, the adver-

The gain in market indices may have been a misleading measure of a trading session described as "pretty unevent-ful" by the leading trader of one leading UK securities house. Many City profession-als, particularly on the fund management side, stayed at home yesterday, having com-pleted window dressing for the 1991 first quarter before the Easter holidays.

Institutional investors sound more cautious on prospects for more cautious on prospects for the second quarter of the year. At Barclays de Zoete Wedd, Mr Richard Kersley calculated that, to beat the available return on cash, equity inves-tors now have to be confident of seeing the Footsie above



news of a 4 per cent improve-ment in full year profits to £4.1m. Marketmakers said the

rise was exaggerated by a lack of liquidity in the stock.

that the Dutch publisher Elsevier is to sell its 8.8 per cent

stake in the company. The

shares recovered in the rising market to end a net penny off

at 769p. Turnover was thin, In

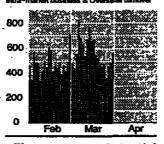
Amsterdam, Elsevier shares gained ground in a lacklustre

local market.
International auction house

Sothebys Holdings, quoted in

Pearson slipped 5 on news

Equity Shares Traded



There was substantial switching activity between British Telecom and Cable and Wireless after the latter announced it was cutting its UK long distance call charges. BT shares, after some strong buying interest, gained 9 to 19p on turnover of 5.6m shares, while Cable settled 8 lower at 5150.

One telecoms specialist said the market was catching up on the fact that Mercury was finding the rebalancing of its businesses, compared with those of BT, rather painful".

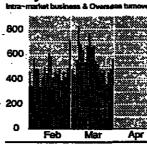
Toe P progress, still buoyed by vague talk that a pre-break up bid for Racal Electronics may emerge. Electronics settled 6 better at 220p while Telecoms closed 5 up at 367p. Takeover speculation

boosted SD-Scicon 5½ to 35p. British Aerospace has a 25 per cent stake in SD-Scicon, while a further 15 per cent is held by a large UK fund management

ahead to the interim results

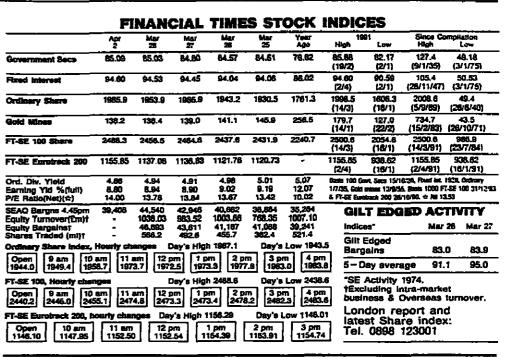
a patent unsettled Allied Col-loids, which finished 6 cheaper at 151p.
United Biscuits climbed 11 to 390p ex-dividend as Mr Mark Lynch at S.G. Warburg, the company's broker, issued a buy

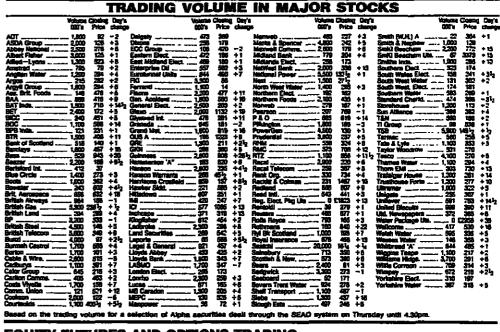
FT-A All-Share Index	Mr Lynch argues that the company is making its hope
1250	for inroads into European mar kets outside the UK and tha
1200	there are many opportunities for acquisitions in the rest of
1150	the European Community. He increased his current year prof
1100	its forecast by £10m to £235m and changed his recommenda
1050	tion from add to buy. Quarte, the book and maga
1000	zine publisher, advanced 14 119p as buyers moved in



London and New York, reported 1990 fourth quarter net income of \$27.7m (£15.7m), down from a restated \$61.5m a year earlier.
The company said it expected its results for the first half of 1991 to be "significantly lower" than the \$70.3m of the

previous year, and the ever-volatile 'A' shares dropped 75 M Other Market statistics. including the FT-Actuaries share index, Page 24





EQUITY FUTURES AND OPTIONS TRADING

THE derivatives market returned to centre stage yesterday, when the newly quoted June contract on the FT-SE Index moved to a strong premium and brought the un lying equity market with it. Barclays de Zoete Wedd, acting for a large institutional client, was believed to be responsible for a 20 per cent slice of the day's turnover of just over 4,000 contracts. The contract moved to a pre-

mium of around 50 points

value) almost as soon as trad-ing opened, and the premium was quickly extended. BZW appeared to be a buyer all the way from 2,518 to 2,530, and the cash market moved up sharply in respo At the official close, the June contract showed a premium of 17 points to the esti-mated fair value, allowing for financing costs and dividend flows. Although the premium was trimmed in late dealings,

(some 10 points against fair

support remained very firm. În traded options, volume was down to 16,146 contracts from the 25,285 of the last pre-Easter session. Among the day's highlights were Cable and Wireless, which topped the actives list with 1,161 contracts, of which 556 were calls; the July 550 calls were busy at 287p. Contracts in Trusthous Forte were also active, with the 1,111 total comprising 1,036 calls; the June 260 calls were traded heavily at 750.

NEW HIGHS AND LOWS FOR 1991

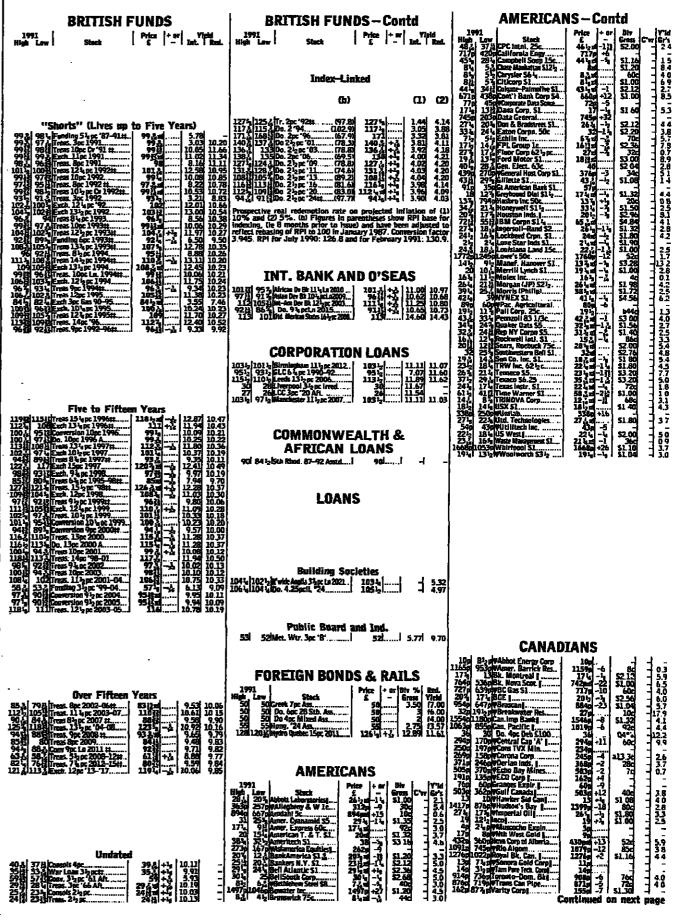
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(8) Anglo Pacific, East Rand Prop., Harmony,
Rendering Fats, Stiffension, Young

group.

A bid from French group
Cap Gemini Sogeti has been
rumoured to be on the cards for a number of weeks.
Investors began looking from aerospace and defence group Smiths Industries, due today week, and the shares moved ahead 10 to 285p in relatively good volume of 1.9m. A report that Hoechst, of Germany, intended to sue over

LONDON SHARE SERVICE



AMERICANS

1991
High Law
28 Law
29 Law
20 List
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APPOINTMENTS

Chairman of Nestlé company

Mr Peter Blackburn has been appointed chairman and managing director of Nestlé Holdings (U.K.) succeeding Mr Frank Edwards who has retired. Mr Blackburn is responsible for all Ne operations in the UK. He was previously chairman of Rowntree Mackintosh Confectionery and head of the Nestlé worldwide chocolate strategy group at Rowntree headquarters in York.

Mr John de Carle has been appointed to the main board of MORGAN-GRAMPIAN, which was restructured last month to bring together United Newspapers' core business publishing activities. As managing director he

will head Benn Business Publishing, one of the two main operating companies under the new M-G banner, the other is Morgan-Grampian Business Publishing. Benn Business Publishing

now includes Benn Publications, M-G (Professional Press), Spotlight Publications and Business Information

■ Mr Julian Chillingworth has joined BANKERS TRUST INVESTMENT MANAGEMENT as a director of UK equities, in the

international equities group. He was with Global Asset Management where he was an investment director for UK equities and pension funds.



■ CEMENTATION CONSTRUCTION WILLETT, both members of Trafalgar House, have appointed Mr John L Richards (pictured) as director of the north-west regional office, Manchester. He was managing director of Metsec.

Mr Jack Shaw has been appointed chairman of THE SCOTTISH AMERICAN INVESTMENT COMPANY (Saints) in succession to Sir Hew Hamilton-Dalrymple who has retired. Sir Hew was re-elected as a non-executive director.

Mr Peter Price, chairman and managing director of HEWETSON, has become chairman and chief executive.

His role as group managing director has been taken by Mr John Hewitt, hitherto group istant managing director, and managing director of Hewison Floors. Mr Alan Marsh and Mr Terry Newman become managing directors of Hewetson Floors. Mr Geoffrey Mortimer, production manager, has been promoted to the board of Bennett

 Mr F.C.L. Timmerman has been appointed manager of the London office of BRIGOLAISE succeeding Mr W.A. Page who is retiring.

■ Mr David Brown has been promoted to the main board of SAVE & PROSPER GROUP. He is responsible for the group's Edinburgh office, and is managing director of subsidiary Hexagon Administration Systems.

■ Following the merger of Evered and Bardon Group to form EVERED BARDON, Mr Stuart Lamb, a group director, becomes chief executive of the US division based in Virginia. The group's merged interests have been organised into four regions. Mr Mike Wallis, who was US chief executive officer. has resigned from the group.

■ Dr Richard Summers has been appointed a director of 3i GROUP. As the member of the executive committee responsible for systems, dministration and control. he will also assume responsibility for compliance

issues. Mr Donald Clarke, former finance director, has retired. Mr Kwen Macnherson came managing director (finance and planning) in succession to Mr Clarke last

■ CADBURY SCHWEPPES has appointed Mrs Anna ... Vinton as a non-executive director. She is joint chairman and a founding partner of The Reject Shop. ■ Mr Christmoher Wathen has

been appointed MIDLAND GROUP personnel director. He was group strategy director.



has been appointed chairman of ENSIGN TRUST. He is chairman of Dencora, and a mon-executive director of the Woolwich Building Society, and of Eagle Trust, and succeeds Mr Kric Nevin who has retired.

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MONEY MARKET FUNDS

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

\$ lower in volatile session

factory orders compared with a 0.3 fall expected by most econo-mists and the 1.6 drop in Janu-ary. The March employment

figures could indicate further weakness in US manufacturing and might be a signal to the Federal Reserve to further

Federal Reserve to further loosen monetary policy.
According to a poll of economists by Money Market Services, March non-farm payroll employment will fall by 137,000, compared with the 184,000 decline in February. However, following a gloomy National Association of Purchasing Manager's March survey, the market is begining to talk about a decline of more than 150,000.

than 150,000.

The NAPM survey said the rate of decline in manufacturing output had slowed slightly in March but that the economy

THE US dollar ended a volatile session, having failed to reverse a large overnight decline and with some market

decline and with some market participants wondering whether the rally which started at the end of the Gulf war may not now be over.

With most of Europe closed on Monday for the Easter holiday, the dollar fell in New York. It opened in London yesterday at DM1.6510 against the New York close of DM1.6795 and the previous London close

New York close of DM1.6795 and the previous London close of DM1.7055.
Indeed, the surprisingly large decline in New York and Tokyo initially prompted some investors to buy dollars in early European trading. As it started to recoup some losses, the market was given a boost by speculation that a South East Asian central bank was buying back dollars sold in the buying back dollars sold in the

previous session.
At one point the US currency was up almost 4 pfennigs and threatening to move back above DM1.70, but it later

retreated.
The release of weaker-than-expected US February factory goods orders figures had little mmediate impact, although it did add to unease about the more important March employment statistics, due for released on Friday. The 0.5 per cent decline in

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CURRENCY MOVEMENTS -19.8 -12.9 +1.6 +11.3 -2.5 +25.7 +21.0 +15.4 -13.3 -19.7 +63.7

CURRENCY RATES

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OTHER CURRENCIES

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MONEY MARKETS London rates steady

UK INTEREST rates were little changed in thin trading as the money markets recovered slowly from the Easter holiday weekend.
European money rates were also steady, although there was some nervousness ahead of the Bundesbank council mesting tomorrow. In London

meeting tomorrow. In London the key three month inter-bank rate was unchanged at 127 is per cent Longer-dated rates were nudged higher by the futures market. Derivative specialists said this reflecting a growing belief that the government will take a cautious attitude towards further cuts

UK-clearing bank base lending rate 12.5 per cent from March 22, 1991

in! interest rates. September short sterling contract is indicating base rates of 10% per cent, whereas last week it was begining to discount 10 per cent. At the short-end, money

At the short-end, money rates were easier as the pressures caused by the approach of the end of the tax year disappeared. Last week overnight money traded at 13%-14 per cent but yesterday it moved down to 12%-%, in line with the current level of bese rates.

Money market dealers expect

a further 1/2 point cut in UK base rates before the end of this month. One date being mentioned is April 12 when the March inflation figures are expected to show a substantial

But two senior money dealers said yesterday that the government would not want to be led by the market and could wait until later in the month.

Money rates received little direction from the Bank of direction from the Bank of England, which supplied the

engiand, which supplied the market with sufficient liquidity to meet its daily credit needs. An initial forecast shortage of £350m was revised to £300m and finally to £200m. Before lunch, the Bank bought £114m of band 1 bank bills at 12% per cent. Late assistance of £85m was also provided. provided.

In Frankfurt call money rates were little changed at around 8,90.8.5 per cent. The decline in the D-Mark has led to speculation that the Bundesbank's policy making meeting tomorrow could decide

to raise rates.
However, most economists
do not believe the Bundesbank
would tighten policy, although
some said that a change in rates could not be ruled out.
This uncertainty was reflected in the futures market, where short-term German interest rates were firmer. The June Euro-mark contract closed 10 points lower at 90.76.

together with a possible tight-ening by the Bundesbank, led yesterday to some suggestions that the dollar's upsurge since the end of the Gulf war may be over.
The dollar closed lower in London at DM1.6805 compared with DM1.7055 last Thursday. It also finished at SFr1.4270 from SFr1.4550; at Y138.50 from Y141.15; and at FFr5.6925 from FFr5.7825. The dollar's index, calculated by the Bank of England, ended down 0.7 at 65.6.

Sterling gained from the dol-lar's weakness, and also from a belief that the government will remain cautious about further remain cautious about nurther cuts in UK interest rates. Sterling closed higher at \$1.7680 from \$1.7890; at DM2.9700 from DM2.9650; and at FFr10.0650 from FFr10.0550. But it weakened to SFr2.5225 from SFr2.5300; to Y244.75 from Y245.500

remained in Speculation may ease	deep reces	sion. he Fed	ened to	SFr2.50; to Y24	225 from				
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POUND SPOT - FORWARD AGAINST THE POUND									
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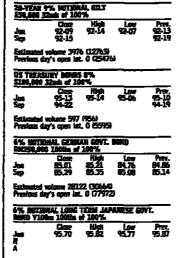
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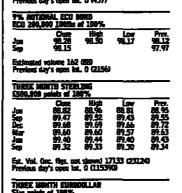
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\$	0.566		1.680	138.5	5.6%	1.427	1,892	1253	1.156	34.70	
DMI	0.337	0.595	1	82,42	3.391	0.849	1.126	745.8	0.688	20.66	
YEM	4.085	7.222	12.13	1000.	41.14	10.31	13.66	9048	8.346	250.6	
F Pr.	0.993	1.756	2949	243.1	10.	2.505	翌	2200	2,029	60.92	
S Fr.	0.396	0.701	1.177	97.05	3.991	1		877.9	0,810	24.32	
H FL	0.299	0.529	0.888	73.18	3.010	0.754	1	662.2	0.611	18.34	
Lira	0.451	0.798	1.341	110.5	4.546	1139	2.510	1000.	0.922	27.70	
C S	0.499	0.865	1.454	119.8	4.929	125	1.637	1084	1	30.03	
B Fr.	1.630	2.882	4.841	399.0	16.41	4112	5.482	3610	3.330	100.	
Yen per 1,0	OC: French	Fr. per l	LO; Lira p	r 1,000:	Belgian F	r. per 100					

FINANCIAL FUTURES AND OPTIONS

	HE COLT F		713943		11FF
Suffer Price 89 90 91 92 93 94 95 96	Calb-200 Jan 2-48 2-48 1-29 0-44 0-41 0-45 0-17	Sep 4-24 3-44 3-04 2-32 2-01 1-38 1-16 0-61	0-17 0-20 0-48 1-11 1-44 2-23 3-63	12 insperis Sep 0-58 1-14 1-38 2-62 2-35 3-06 3-50 4-31	Stri Pri
Previous d	volume tot ny's open ist	ai, Cails . L Cails 16	114 Pags 151 Pags 1	300 2775	Estin Previo
	MINIARK C				LEFF
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LOND	DM (LII	FFE)			CH
20-YEAR 130,800	9% HOTE 32ads of 1	M76			230 230 230
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	12nd of 1	2004			Sep Dec Mar
h	Copp	Filet	ياء	Prev.	Š





Just Sep Dec Mar	93.22 92.74 92.54	93.23 93.23 92.74 92.51	91.49 92.19 92.71 92.51	92
Est. Vol. (Previous d	lac. figs. so ay's open as	1. skoven) 2 1. 0 (3116)	285 (3872) Ы	ı
THREE M	anta Eurici Lais of 188	%		
Jan Sep Dec Mar Jon Sep	Cose 90.70 90.90 91.06 91.23 91.35 91.50	High 90.82 90.98 91.17 91.29 91.44 91.59	10# 90.70 90.90 91.26 91.44 91.58	90 90 91 91 91

Estimates	i volume 958	5 (17132)	D
Previous	day's open in	L 0 (5446)	
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Jen Sep Dec Hitar	70.65 90.65 90.90 90.94 90.97	High 90.69	10rr 90,65
Estimates	i velume 48 i	1980	
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FT FORESC		E MATES		
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विध-राष्ट्रा	D6 \$ pe !	1		
Jean Step Dec.	lates 1.7334 1.7152	揽	1.7318 1.7328 1.7120	Pres. 1,7438 1,7248 1,7098

FT LONDON INTERBANK FIXING 6 months US Dollar

after 6% The fixing rates are the ariginancia common rounded to the recircul one-obsteemit, of the trid and offered rates for SLDss quoted to the market by the reference limbs at 11.00 a.m. each working day. The hards are Microbal Westerkoter Bank, Bank of Teleya, Deckstoke Bank, Bank of Teleya Deckstoke Bank, Banker Bank of Teleya Deckstoke Bank, Banker Banker Bank of Teleya Deckstoke Bank, Banker Banker Bank of Teleya Deckstoke Bank, Banker Bank of Teleya Banker Banker Banker Bank of Teleya Banker Banker

MONEY RATES									
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LONDON MONEY RATES									
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		- 1	925	9½ 9½	9.2	9.2			

THEATONY SOURS SERTS BY. 85.00 85.00 85.00 84.00 84.00 84.00 84.00 DESTISCHE MARK (BAN) BNI 25,000 5 per DM May 144 230 340 4,96 6,76 8,77 10,84 90.75 90.90 91.03 urse 4,917 Total Open Interest 28,190 CAC-40 FUTURES BEATER Stack hairs

BASE LENDING RATES

June 104.68 104.64 +0.30 104.74 104.56 September 194.48 104.48 +0.24 104.48 104.48 Estimated volume 765 Total Open Interest 7,309

OPTION ON LING-TERM FRENCH BOND GUARD?

90.84 90.98 91.01

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ACROSS 1 Indian quickly out of hospi-

tal (6) 4 Be in less confusion, being aware (S) 9 Carrying money, got back out (6) 10 Necessarily turning theatre

out (6)

10 Necessarily turning theatre over to the boys in blue (8)

12 Optical illusion could mean everyone gets cut (8)

13 Make early start in container (6)

15 Furry friend in Opus 6 (4)

16 Odd way to wander (7)

20 Sea beast with hair fed inside (7)

21 Right or left cheek? (4)

25 Addresses of Jane Eyre, a basic text (6)

26 Flushing out versatile

basic text (6)

26 Flushing out versatile hreather (4-4)

28 Work out how to make cheats honest (6)

29 The simultaneous giving and getting of kicks? (6)

30 Spy film one could make plainer (8)

31 Double name involved in experience of seasoning (6)

DOWN

1 Leading dissident to stake out one musical genre (8)

2 Star eats out, anticipating

danger (8) 3 Manage to make composer Heaven on earth for former PM (4)

6 Vote for wise man introducing new 27 (8)
7 Material for friend to polish

up (6) 8 Hollow missile the Queen takes to town (6) 11 Hymn for quiet deterrent to

trespassers (7)

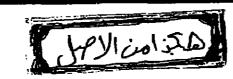
14 Malignant feud - endless - breaking out during
dance (7)

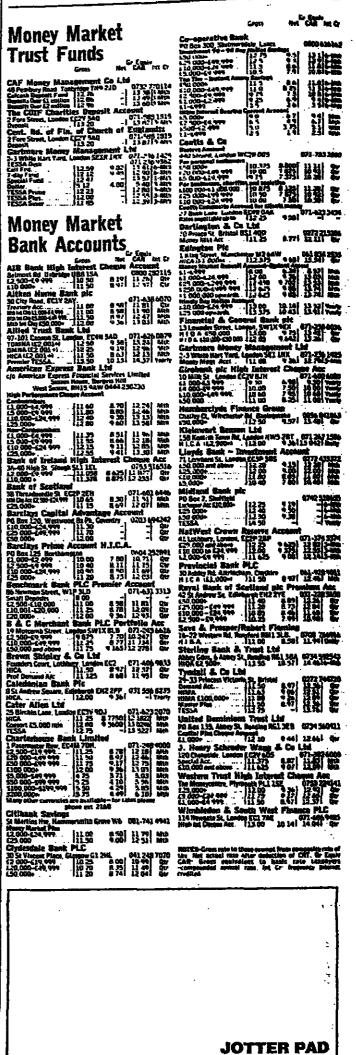
17 Prenatal anguish of Mum

and Dad? (6)
18 Arithmetic for soldiers (8)
19 Live beast eating hot sauce

(8)
22 Hold up muffler, stifling a row (6)
23 Graduate raising type of bean in vessel (6)
24 Paternal stone without name (6)
27 H-hair raising collar (4)
Solution to Puzzle No.7,567

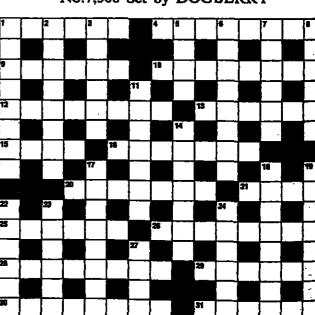
GARAGIAN ATUSIA A A A A B A D A SEGUE GARMANAN H O I G U K O D ESSENTIAN CHECK W I E U I HASTEN AUGUSIA P SE U I GUESIAN ABROGA CAPATO BATTERIES CAPATO BATTERIES E A S O I I I I I I I DOGGATALIS LUCCEL E A S O I I I I I I SELUTAN BESOLES SELUTAN BESOLES





CROSSWORD

No.7,508 Set by DOGBERRY



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PINANCIAL TIMES WEDNESDAY APRIL 3	1991	WORLD STOO	CK MARKETS
AUSTRIA FRANCE (continues)	ERMANY (continued) METHERLANDS		
April 2 Sch + or April 2 Frs. + or	April 2 Den. + or April 2 Fls.	-1 Criesson B Free 212 50 +2_60 Esselte B Free 149 -1 0 170 Cambro B Free 178 +2 20 +1 70 Islands Don B Free 272 -3 0 -0_60 Nobel Free 67 +2 -0_50 Protordia B Free 164 -3 0 +1 Saab Scanis B Free 289 0 +0_10 Sandyliten B Free 289 -5	TORONTO 2:15 pm prices April 2 Quotations in cents unless marked 5 9400 Abitibl P* \$15 \ 15 \ 15 \ 8000 Alr Cos 93 \ 93 \ 7200 Albitions \$16 \ 188700 Alcan Al \$25 24\ 23\ 23\ 23\ 23\ 23\ 23\ 23\ 23\ 23\ 23
CAR Ciment. 8,050 +50 Ester 1,572 +12 Cohepa 5,370 -20 Eter 1,572 +12 Eardfrance 1,770 +29 Cohepa Fris Line 7,500 -10 Eard Disney 120 +2 Eardmarche 4,210 -9 Electrabel AFV 4,750 +40 Finestel 152 +2	Apag Lloyd 425 5 6 6 6 6 6 6 6 6	0 +0.40 0 +0.40 0 +0.20 0 +2.50 0 +0.20 0 +0.20 0 +0.10 0 +0.10 0 +0.10 0 +0.10 0 dail intl (Br)	2700 BCE Dev 13 12 13 176500 Bit Month? 355b 35 35 35 36 35 36 36 36 36 36 36 36 36 36 36 36 36 36
Immob Priests 171,90 +750 Register 171,90 +750 Register 171,90 +750 Register 171,90 +750 Register 170,90 +10 Register 170,90 +	Serveries Hild	50 1-25 Fischer Ptg 233 -5 50 1-250 Color Color 50 1-250 Color Color 50 1-250 Color Color 50 1-250 Colo	10000 CAE Ind S51, 81, 61, 61, 5000 Cambior S51, 151, 131, 131, 131, 131, 131, 131, 1
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Dailor Chemical 745m 715m 75 755m 75 755m 75 755m 75 75	sishin Oil 1,030ml +20 sishin Oil and 1,030ml +20 sishin Diela 1,030ml +30 sishin Diela	-25 Cheins Rober 18.70 +0.60 chins Light 19 +1.0 chins Light 19 +1	Have your FT hand delivered every day in Switzerland
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triak	439.64	444.21		445.65	5/3 447.26	(9/1)	(5/3/91)	0./6/32)	CAC 40 (31/12/87)	1827.10	<u> </u>	<u></u>	1816.36	1831.85 (7(3)	1425.26 (1)
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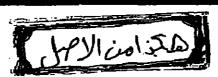
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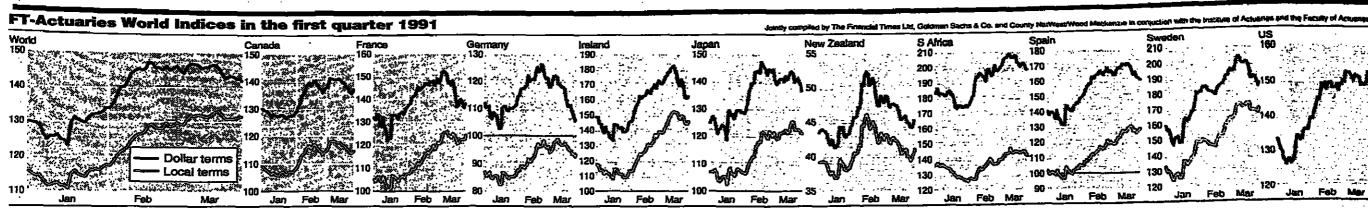
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OF APRIL 3 logs

| Property | Property



Equities recover from Easter Monday setback

Wall Street

SHARE PRICES recovered from their Easter Monday declines yesterday morning, as investors returned to the mar-ket in search of bargain buys and on hopes of lower interest rates, writes Patrick Harverson

in New York.

By midday the Dow Jones Industrial Average was up 21.04 at 2,902.23. The broader indices again outperformed the Dow, with the Standard & Poor's 500 rising 3.01 to 374.31 and the Nasdaq composite of over-the-counter stocks putting on 4.85 to 485.71. New York SE volume was higher than on Monday, but still relatively low

Analysts said that, in the absence of a strong lead from the economy, the market was now trapped in relatively nar-

row trading.
However, the March employment figures, due on Friday, could provide a much needed stimulus. The market is well aware that the last two occasions when the Federal Reserve cut interest rates were immediately after the January and February employment

McDonnell Douglas rose \$21/4 to \$40% in bright trading after an upgrading by Shearson Leh-man Brothers, the securities house. The opening of trading was delayed because of an order imbalance — there were far more buyers than sellers — after Shearson raised its 1992 earnings estimate from \$7 a

share to \$9.80 a share, and

posted a buy recommendation

on the stock Mr Gary Reich, the Shearson aerospace and defence analyst, noted that, with the bad news out of the way, the market should focus on McDonnell Donglas's strong earnings power and the possibility that the company could win a big share of the \$100bn contract to supply the US military with a

new advanced tactical fighter. Technology stocks, which had led the market down on Monday on the heels of a downgrade of Digital Equipment, staged a modest recovery. Digital firmed \$% to \$64% on turnover of more than %m shares, Compaq rose \$\% to \$62\%, Unisys put on \$\% to \$5 and Hewlett Packard climbed

The one exception was IBM, which slipped \$% to \$11% on volume of %m shares; the stock remained unsettled after the recent profits warning from the company.

Hercules plummeted \$5% to \$35% on 1.8m shares after one of the company's engines for the Titan 4 rocket blew up on

its first test firing.

Among secondary stocks,
First Executive slumped \$\frac{1}{2}\$ to
\$\frac{1}{2}\$ after auditors raised doubts
over the ability of the insurance company to remain in business following its fourth quarter loss of \$465.9m.

Canada

THE EARLY rebound on Wall Street gave Toronto stocks a slight lift in morning trading yesterday. The composite index gained 4.6 to 3,491.4, and advances led declines 128 to 84 on volume of 4.4m shares. Carena Developments, which said late on Monday that its first quarter earnings had fallen to 14 cents a share from 21 cents, rose C\$% to C\$12%. Among active stocks, Redstone Resources eased 15 cents to C\$1.75 and Varity Corp rose

ASIA PACIFIC

US brokerage buying and prime rate cut reverse Nikkei decline

Tokyo

THE OVERNIGHT decline on Wall Street caused Tokyo share prices to open lower yesterday, but heavy buying by big US brokerages near the market's close pushed the Nikkei average higher, writes Emiko Terazono in Tokyo.

The index finished a net 244.60 ahead at 26,252.00 after reaching a low for the day of 25,913.60 just after the opening and a high of 26,274.58 soon before the close. A cut by Mitsubishi Bank in its short-term prime lending rate helped to rigger buying

Volume increased to 400m shares from 300m. Advances finally outscored declines by 558 to 390, while 174 issues were unchanged. The Topix index of all first section stocks gained 16.74 to 1,976.70, and in London trading the ISE/Nikkei 50 index ended 1.50 firmer at

Sentiment about prospects was subdued. Ms Caroline Stone at Barclays de Zoete Wedd said some floor traders were predicting a six-month correction period, but added: "The market is strongly sup-ported at the 26,000 level."

were sought, with the financial sector gaining 4.58 per cent. Industrial Bank of Japan put on Y100 to Y3,720 and Sumitomo Bank V50 to Y2,340. Nippon Oil added Y20 at Y1,090 on reports that an affili-ate had discovered a natural

NATIONAL AND

Austria (19) Belgium (6) Canada (11

Denmark (31 Finland (21). France (113)

Hong Kong (48). Ireland (16)......

Norway (30)..... Singapore (25)... South Africa (60)

gas field in Hokkaido in northern Japan. Special steel issues were active on securities house mmendations. Showa Ahıminum climbed Y11 to Y945.

Kyowa Hokko Kogyo, the drug maker, rose Y50 to Y1,260 amid rumours that it had developed a drug effective in stopping a decline in white blood cells. Morinaga Milk, which gained Y40 on Monday on rumours of a discovery related to breast milk, shed Y10 to Y700 on profit-taking. Stocks in which Daiichi Re

Estate has major stakes declined on news that the land speculator would sell shareoldings to reduce its debts. Tokyu Hotel Chain fell Y80 to Y1,610 and Katakura Industries, the silk spinner, retreated Y220 to Y2,360. Kuraray, the synthetic fibre maker, advanced Y30 to Y1,460.

Investors were encouraged by its upward revised pre-tax profit forecast to a rise of 44 per cent for the current year.

In Osaka, the OSE average sed a slight 0.69 to 29,162,68 amid volume of 40m shares, compared with 32m. Trading was dominated by short-term buying of smaller issues with

Roundup

THE FIRST day of trading after the Easter break for Hong Kong and Australia saw the two markets move in opposite

directions.
HONG KONG strengthened. with the Hang Seng index clim-

119.55 118.16 173.50 118.16 123.22 121.78 123.22 121.78 121.05 119.64 211.05 103.33 122.12 121.67 94.82 93.69 134.77 133.20 144.38 142.69 70.40 692.28 123.46 122.02 40.14 39.67 173.58 171.55 171.15 169.14 175.59 173.58 142.75 141.07 165.76 163.82 154.17 152.36 153.48 131.92

123.76 151.32 150.51 160.36 158.48 156.73 120.51 148.90 120.66 152.02 120.59 121.45 132.65 131.10 148.10 105.35 104.12 105.07 121.05 119.63 122.28 122.87 121.42 122.01 122.73 121.29 129.25 123.75 130.93 129.54 128.03 136.71

113.92 185.30 117.41 115.35 201.09 99.82 117.31 90.33 128.41 137.57 67.66 114.50 199.07 667.42 117.83 38.24 165.39 165.39 165.39 165.01 157.93 79.27 146.91 127.17

117,92 152,79 114,63 116,26 126,37 100,36 115,32 117,06 116,93 119,30 123,41

1987 crash high. Turnover was HK\$1.24bn, similar to Thurs-day's HK\$1.28bn. The start of the new quarter encouraged buying, while sentiment was also helped by the visit of Mr Douglas Hurd, the UK foreign

secretary, to Hong Kong yes-terday and to Peking today. Cheung Kong moved ahead 60 cents to HK\$18.70 and Hutchison Whampoz 40 cents to HK\$15.40.

AUSTRALIA witnessed Adelaide Steamship group. Last Thursday the group reported a consolidated net sixmonth loss of A\$1.2bn.

Adsteam plunged 18 cents or 56 per cent to 14 cents; among its associates, Tooth and Co plummeted 60 cents to 50 cents, Petersville Sleigh dropped 26 cents to 68 cents, David Jones fell 24 cents to 34 cents and National Consolidated lost 6 cents to 40 cents. The rest of the market eased in quiet trading, the All Ordi-

naries index receding 9.3 to 1,434.8. Turnover, affected by a holiday in Melbourne, shrank to A\$123m from A\$510m. NEW ZEALAND edged higher on mostly foreign inter-est. The Barclays index added 9.10 at 1,387.51 in turnover of

NZ\$13m, up from NZ\$8m. SEOUL fell again on worries about the tight monetary pol-icy. The composite index lost 6.49 to 643.56. TAIWAN suffered a correction, the weighted index falling 112.62 or

2.1 per cent to 5,185.30.

134.76 195.85 135.96 137.13 238.00 117.91 138.07 151.89 162.82 78.82 136.05 224.08 138.25 194.52 195.75 194.52 195.75 194.52 195.75 194.52 195.75 195

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FT-ACTUARIES WORLD INDICES

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+0.0 3.91 +0.0 2.06 -0.8 1.06 -0.3 2.25 -1.0 3.28 +0.0 3.19 +0.0 5.01 -0.3 2.30 -0.6 2.34 -0.5 3.58

The World Index (2297)... 141.54 -0.4 119.59 125.52 124.05 131.01 -0.6 2.65 142.09 120.45 126.29 125.52 131.76 147.40 123.28 132.25

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Latest prices were unavailable for this edition. Markets open April 1: Canada, Japan, Malaysia, Singapore, Spain and USA.

Kyowa Bank (Japan) and Saltama Bank (Japan) have merged to form Kyowa Saltama Bank. The subsequent changes will be made with effect 3/4/91.

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Austria	+ 1.86	+0.95	-29.29	+ 12.91	+9.79	- 0.50
Belgium	+ 1.23	+3,29	-6.10	+ 18.77	+ 15.98	+5.10
Denmark	+0.44	+0.62	- 6.81	+ 16.08	+ 12.89	+2.31
Finland	- 1,34	+11,72	- 15.42	+25.76	+26.15	+14.32
France	+1.70	+3.21	-8.71	÷ 18.35	+ 15.64	
Germany	+0.27	- 0.35	-22.06	+7.71	+4.61	-5.21
Ireland	- 1.99	+5.92	- 13.46	+24.09	+21.02	
Italy	-0.47	+3,86	- 17.49	+ 12.61	+ 11.07	+0.65
Netherlands	+3.15	+7,82	- O.98	+ 17.02	+ 13.87	+ 3.19
Norway	+200	+ 2.52	- 18.87	+8.29	+5.74	-4.17
Spain	+243	÷8.54	+ 12.90	+26.52	+25,97	+ 14.15
Sweden	+0.90	+4.30	+5.87	+28.49	+29.38	+17.23
Switzerland	+2.38	+5.84	-0.98	+ 19.08	+ 15.87	÷5.00
UK	+ 0.49	+3.25	+8.05	+ 15.43	+ 15.43	+4.61
EUROPE	+0.92	+3.34	-3.48	+15.44	+13.95	+3.26
Australia	+1,13	+3.92	-3.62	+ 13.83	+ 26.97	+ 14.16
Hong Kong	+0.81	+5.17	+22.86	+24.57	+37.69	+24.78
Japan	→ 1.05	+ 1.32	- 12.80	+ 13.03	+20,34	+9.04
Malaysia	-0.17	+4.29	+4.10	+ 13.27	+21.76	+ 10.34
New Zealand	+4.04	-4.77	-27.66	+4.46	+ 15.09	+4.25
Singapore	+0.27	+2.83	-5.22	+25.92	+34.80	+22.16
Canada	+0.77	-0.07	-4.20	÷5.22	+ 16.28	+ 5.38
USA	+2.16	+ 1.31	+ 10.36	+ 14.06	+ 25.88	+ 14.06
Mexico	+ 10.49	+30.93	÷ 120.97	+36.95	+49.15	+35.16
South Africa	~2.16	+ 1.80	16.07	+4.19	+ 19.48	+ 8.27
WORLD INDEX	+0.70	+1,95	-2.06	÷ 13.99	+20.80	+9.47
t Based on March 29 Co.,and County NatWe	th 1991, C of Securities	opyright, Th	e Pinancial	Times Unit	led, Goldina	e, Sada i

Dutch reap rewards of German unity

against an 11.8 per cent gain in the World Index. Since then

it has galloped away, encour-aged by a wave of foreign investment, the imminent pri-vatisation of three state-owned

By William Cochrane

HE FINAL week of the March quarter saw trading subdued by the approach of the Easter holiday, and a varied picture in global equity performance which left the FT-Actuaries World Index up by 0.7 per cent in local currency terms.
Within that: the Pacific

Basin was pulled back by Japan, its dominant component, which lost 1 per cent on a weaker currency, lower bond markets and a lack of institutional investment interest; Europe was average; but North America was enlivened by eco-nomic recovery hopes in the US, and Mexico's acceleration to the best rise of 1991. In Europe, the Netherlands pulled into the lead. It had append Merch onite well on

opened March quite well on the ending of the Gulf war, a strong bond market and - by mid-month – a slight recovery in the US dollar. By the end of the month the climb in the dollar was putting a premium on the country's big international stocks.

Kleinwort Benson, acknowliging that Amsterdam is one of the most dollar-sensitive markets in Europe, also likes it for the relative buoyancy of the domestic economy and the beneficial effect on exports of the strong links with Germany: "They thus have all the pluses of German unification with none of the negatives." In North America, Mexico was looking rather subdued a

month ago, with a two-month

SOUTH AFRICA

JOHANNESBURG returned from the Easter break in a sluggish mood. A mild rebound in bullion prices and a fall in the financial rand helped the all-gold share index

Speculation over funding spreads to Paris and Milan

THERE WERE gentle rises in most bourses yesterday, as investors returned from the four-day Easter break. Speculation that the current enthusiasm for cash-raising exercises in the UK would spill over into other markets centred on France and Italy yesterday, writes Our Markets Staff. FRANKFURT was heartened by the postponement of a gov-

ernment band issue due at the beginning of this month, said Mr Eckhard Frahm of Merck Finck in Düsseldorf, and by last Thursday's recovery to the support level of 1,520 on the DAX index.

Yesterday the DAX climbed

another 15.82 to 1.538.62 after a rise of 9.17 to 656.00 in the FAZ at midsession. Turnover showed an increase, from DM5bn to DM5.3bn, but this DM5bn to DM5.3bn, but this included the ex dividend bulge in trade, of DM1.05bn, in Siemens, which closed DM3 higher at DM585.

The murder of the Treuhandanstalt chief, Mr Detiev Rohwedder, seemed to have little effect on trading Good Germannian Conductions.

wedder, seemed to have little effect on trading. Good German car registration figures helped BMW, up DM15.50 at DM537.50, the strength of the dollar lifted engineering and steels, and sector rotation hoosted retailers, with Karstadt rising DM22 to DM580.

PARIS moved higher in a quiet session, the CAC 40 index gaining 10.74 to 1.827.10. Buying interest focused on dollar-related stocks and companies reporting results.

reporting results.

banks and the selling of the remaining government shares in Telmex, the fast-growing In the Asia Pacific region, the week's outstanding per-former was New Zealand; but The underperformers among the blue chips and cyclicals also attracted demand: Peugeot gained FFr14 to FFr579 and Saint-Gobain rose FFr8.30 to it has much ground to regain after a poor performance in 1990, and in 1991 to date.

FT-SE Eurotrack 100 - Apr 2 Hourly changes Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close 1108.36 1108.25 1110.97 1112.03 1111.85 1112.36 1112.11 1113.57 Day's Low 1107.96 Day's High 1113.60 Mar 25 1078.41

Accor, the hotels company, picked up FFr32 or 4 per cent to FFr829 in response to last week's results. Reports that the group was thinking of raising fresh capital did not surprise the market Canal +, the pay television company, gained FFr18 to FFr987 after its recent

Bic, the pen and lighter com-pany, regarded as a dollar stock, rose FFr28 or 3.8 per cent to FFr768. There were rumours that Baron Marcel Bich, the founder, might sell part of his majority stake or

had fallen in the first two months this year, but analysts were hopeful that 1991 would mark the trough for the com-peny, heralding a pick-up. MILAN hosted results and a

following the collapse of the Italian government last Friday. AMSTERDAM was supported by the rising dollar, but

look for a partner. Lafarge Coppée, the cement producer, recovered from an opening low of FFr412.50 to close FFr2.30 higher at FFr417. Lafarge said that cement sales

rights issue from the Fiat group investment company, Gemina, which fell L63 or 3.4 per cent to L1,757. The Comit index rose 1.27 to 585.06 in extremely thin volume, as trad-ers took a wait-and-see attitude trading was dull. The CBS Tendency index added 0.2 to 96.4 in turnover of about Fl 500m. Aegon, the insurer, was relatively active, rising F12.60 to

Fig. 13.50 in anticipation of its 1990 results, due today. Elsevier, the publisher which rose Fig. 150 on Thursday on the news of its £440m takeover bid for Pergamon Press of the UK. gained another Fl 1.40 to F183.60. The company said that it planned to sell its stake of 8.8 per cent in Pearson of the UK to help finance the deal. ZURICH saw most of its early business in Alusuisse, as

investors reacted to press spec-ulation that the company could be the target of a hostile take over by a German investor group. The company said that the report was groundless but, after profit-taking, Alusuisse bearers still closed SFr50 or 43 per cent higher at SFr1,225, as the Crédit Suisse index rose 1.7

in 551.0. MADRID, one of the few bourses open on Monday, was little changed, the general index slipping 0.27 to 285.70 on profit-taking. Turnover was modest at about Ptaisbn, but up from Ptail.68m.

REFISSELS closed leaves in

BRUSSELS closed lower in quiet trading. The Bei24 index eased 3.64 to 1,193.91 in thin turnover of about BFr461m.

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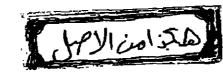
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EUROPEAN BUILDING AND CONSTRUCTION

SECTION III

Wednesday April 3 1991

FINANCIAL TIMES SURVEY



The upsurge of the late 1980s has slowed in the face of economic downturn. in many European

countries, output is expected to fall or stagnate this year. However, increased investment in transport and other infrastructure may help offset the decline in housing and other sectors, writes-Andrew

Taylor, Construction Correspondent

Recession takes its toll

THE GIANT tower cranes which stand above Europe's cities are being erected less often. The upsurge in European construction of the late 1980s has slowed as economic downturn and high interest rates have taken their toll on

private sector investment.

Nowhere is this more apparent than in Britain, where a number of developers and con-tractors, including several publicly quoted companies, have been forced into the hands of the receivers.

Some of the UK's biggest construction companies includ-ing Wimpey, Britain's second largest housebuilder, and Taylor Woodrow have announced large falls in profits as the residential and commercial property markets have collapsed.

Construction orders have also fallen sharply in Scandinavia. In other countries, con-struction output is expected to fall or stagnate this year. Even Germany, Europe's strongest economy, expects growth in construction output to slow

this year. In spite of this, construction

and building material share prices in the UK and Germany, have risen sharply in recent

that the housing market, which in London and southern England has been in recession since August 1988, is poised to recover following recent reductions in interest rates. Com-mercial development, which last year accounted form more than one-fifth of all construction output in the UK is, however, expected to remain

sector has outperformed the Frankfurt equity market consistently during the past two years, apart from a blip last

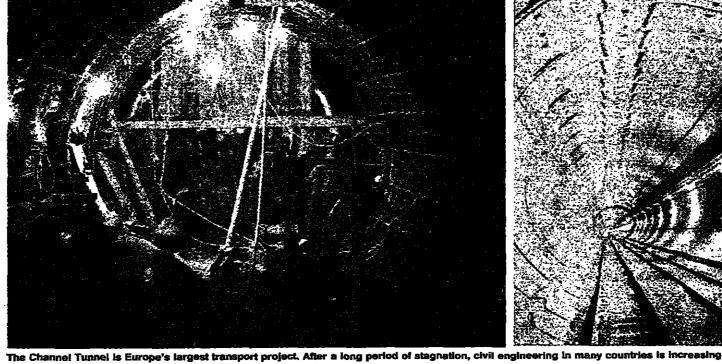
By the middle of last month, the share price of Bilfinger & Berger had risen by 78 per cent since the end of October 1989, outperforming the FAZ index by 64 per cent. On the same basis, Hochtief shares had outperformed the index by 46 per

In Britain, this reflects hopes

deeply depressed.

The German construction through first in the housing sector. Other investment is

The enthusiasm for German building stocks is understand-



able. Growth in annual construction output, although not expected to be as strong as the 5 per cent achieved in 1989 and again last year, is still forecast to increase by a further 3.5 per

cent this year.
In the longer term, German construction companies can also expect to benefit from

rebuilding plans for the former East Germany.

Large sums will need to be spent by the German govern-ment to improve the economy and raise living standards in This is likely to show

likely to take longer to work through to firm orders. Elsewhere in northern Europe, construction output is already showing signs of slow-

ing.
In France, output is forecast to rise by less than 0.5 per cent this year after increasing at an annual average rate of 4 per cent during the last four years. Some analysts believe French construction output could even

Output in Holland is also expected to decline. In Italy, output is expected to increase only marginally, according to Centro Richerche Economiche Mercato Nell'Edilizia (CRESME), an independent organisation which carries out

struction industry. Even Spain, Europe's fastest growing construction market, is expected to see increase at a slower rate this year.

research for the Italian con-

Mr Malcolm Brown, construction analyst with stock-brokers James Capel says: "With the exception of Ger-many, there is a perceptible slowing in the rhythm of construction growth throughout Europe as high interest rates take their toll on the private

"Commercial and industrial building work is slackening and the private housing sector is generally in recession. Civil engineering, particularly trans-port-related schemes, appear one of the few areas of resilience where the imperative of the wider market and longer term government funding has

left it largely unscathed."

After a long period of decline and stagnation, civil engineering in many European countries is increasing.

Investment in transport is forecast to rise sharply over the next few years, although some road and rail pro-grammes may be delayed as a result of attempts to control public expenditure and reduce inflation.

Europe currently boasts two of the world's largest transport projects: the Channel tunnel, which will link Britain and France, and the Storebaelt project which will complete the link between the island of Zealand and the Jutland peninsula in Denmark.

Increased investment by European countries in trans-port and other infrastructure will help offset the decline in other areas of construction, such as housing and private sector investment in offices, shops, factories and ware-

Commercial and industrial construction has increased sharply in recent years as

domestic economies have

grown. Inward investment also has been attracted from non-EC companies anxious to establish a European base before trade barriers between BC countries are dismantled at the end of EC directives have been

designed to make it easier for companies to bid for construction contracts in rival EC countries – although most large construction groups expect that the bulk of work will continue to be won by domestic

This has prompted a number of continental European to pur-chase strategic stakes in construction companies in other

EC countries.
Not all of these purchases have gone well. Hochtief, a German contractor, which had acquired a 25 per cent stake in Rush & Tompkins, was caught out when the British developer and contractor went into receivership last April.

Part of Rush & Tompkins' contracting business was sub-sequently sold by the receivers

to Ballast Needham, a Dutch contractor which was acquired

by British Aerospace in 1987.
For its part, Hochtief has been able to build on its relationship with Rush & Tompkins to become one of the first continental European compa-nies to win a British road con-

Another feature of the European construction market has been the increased presence of Japanese developers such as Kumagai Gumi, which until recently had been taking advantage of sharply rising commercial property values particularly in London and Frankfurt. The pace of private sector

investment in commercial property is likely to slow for two reasons. First, high interest rates and slower growth in world econo-mies will temper companies'

investment plans. Second, the enormous amount of development which has taken place (and is still continuing in some European cities) has meant that

Continued on page 8

IN THIS SURVEY

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IRELAND: a mini-boom is under way Page 7 EASTERN EUROPE: a region in need of rebuild-

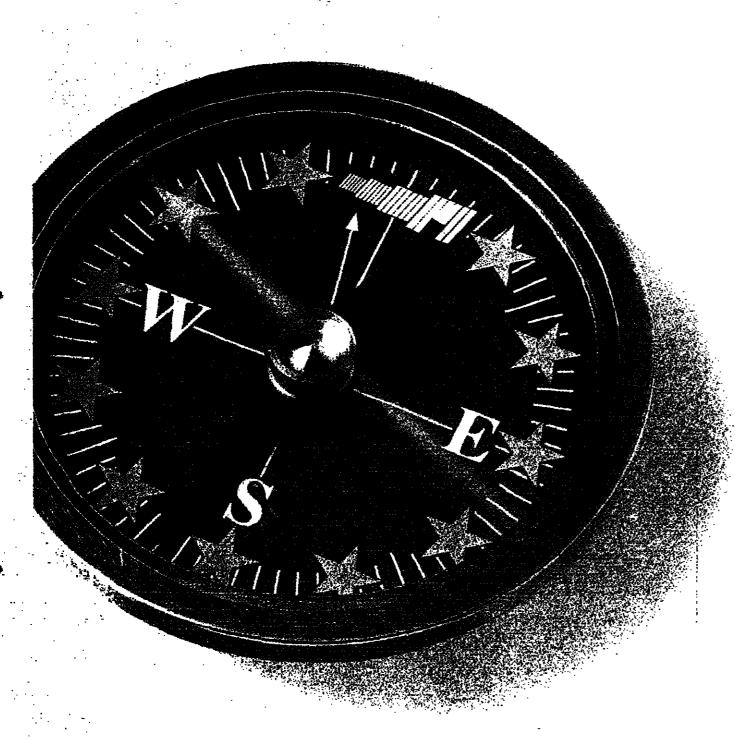
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subsidiaries Huarte, Promiber, Essa and Vyesa, are active in their respective countries, drawing on their synergies with the Fiatimpresit system. A system based on technical, organisational and financial capabilities, oriented to the new world

of development.

Flurry of takeovers and mergers

THE PROSPECT of the removal of remaining trade barriers between European Community countries from the end of 1992 has prompted a flurry of cross-border takeovers, strategic stake-building and joint ventures between construction and building com-

French and German companies have been particularly active among contractors. British building material producers, by comparison, have become European market leaders for a number of construc-

tion products. Not all purchases have gone well. The acquisition by Hochtief, a German contractor, of a 25 per cent stake in Rush & Tompkins came unstuck last summer when the British developer and contractor went into receivership.

Hochtief, however, was been able to build on its relationship with Rush & Tompkins to become one of the first continental European companies to win a major British road con-

Part of Rush & Tompkins' contracting business subsequently was sold by the receivers to Ballast Needham, a Dutch contractor acquired by British Aerospace in 1987.

The level of cross border stake-building and acquisitions has reduced recently as domestic construction markets have slowed. German companies also have their hands full in preparing for a sharp increase in work in eastern Germany, following unification.

Philipp Hozlmann, the German contractor, is typical of French, German and Dutch contractors, which have acquired stakes in companies in other EC countries in the hope that this will open the door for more work.

Last summer Holzmann paid less than £20m for a 14.05 per cent stake in Tilbury, the Brit-ish contractor. Holzmann had previously acquired a 50 per cent stake in Jotsa of Spain. It also had interests in French

and Dutch companies. Tilbury last month announced it had formed a joint venture with Holzmann and Jotsa to build a 370,000 sq ft industrial and office develop-

ment south of Madrid. European Community directives have been designed to

after 1992 to bid for construc-tion contracts in rival EC countries - and harder for clients. particularly public sector bodies, to reject bids on grounds of nationality.

Most contractors, however,

expect the bulk of work will continue to be won by domestic companies. They argue that if they wish to win work in another country they will need to work in partnership with

CORPORATE **PARTNERSHIPS** The most popular locations for construction/ property corporate partnerships in 1990 were:

WESTERN EUROPE: Other western European

.... 103

EASTERN EUROPE Soviet Union Hungary Czechosiovakia8 Poland

locations

includes, the former East and West Germany, Source; KPMG Management Consulting Report.

local companies which will have much more detailed knowledge of trading conditions, sub-contractors and ways of working.

Most large contractors are already used to bidding in consortium for large contracts in other parts of the world where a local partner is also often an ential ingredient. British companies prefer to form joint ventures on a proj-

ect by project basis rather than by purchasing shares in a friendly company which can be expensive and dilute earnings. French and German compa-nies are accustomed to taking stakes in each other's businesses - often as a defensive measure to make it difficult for a would-be predator to make an outright acquisition.

One of the most complex share structures, according to a report published last summer by Swiss Bank, involves RWE,

Hochtief, Holzmann and Dywidag of Germany.

French companies have been particularly actives in acquir-

ing strategic stakes to boost their presence in other European countries. Dumez, the large French contractor, has an option to increase its stake in Alfred McAlpine, the British contractor, to 12 per cent. It also has modest stakes in German and Belgian companies. Hollandsche Beton Groep

(HBG), the large Dutch construction company, owns Edmund Nuttall, the British contractor and tunneling spe-cialist, and Kyle Stewart, previously one of the UK's largest privately-owned construction company.
British companies, although

less active than continental European groups, have taken stakes in continental European companies. John Brown, the engineering subsidiary of Trafalgar House, the British construction, property, ship-ping and hotels group, has a stake in Sofresid, France's second largest process plant devel-

It has also established a joint venture company with Sener Ingenieria y Sistemas, the Spanish construction group specialising in building process plant, nuclear power plants and aerospace defence systems. British and continental com-

panies have formed one-off ioint ventures to bid for major contracts. John Laing, the British construction group, in part-nership with with GTM Entrepose of France, has won the sion to build a privately financed bridge across the River Severn.

Italian and French toll road operators are included among the membership of three consortia bidding to build a privately financed toll road around part of Birmingham. Channel tunnel, Europe's largest transport project, is being built by a consortium of five British and five

Italy has a large number of private family-owned construc-tion companies which are suspicious of taking stakes in businesses which they cannot own and control outright. For this reason, they have been reluctant to take strategic

French construction compa-

EC countries. It has also proved difficult for rivals to break into the Italian market. British building material producers, in sharp contrast to UK contractors, have been active in making acquisitions in continental Europe on the

continent. The large size of many of Britain's publiclyquoted building material man-ufacturers gives them a distinct edge when it come to making acquisitions on the

continent where most building material producers tend to be small to medium sized family

As a result, Redland is Europe's biggest roof tile man-ufacturer, RMC is the biggest concrete producer, BPB is the largest producer of plaster-board; Steetley is the biggest aggregate producer in France; and Pilkington is one of Europe's biggest manufactur-



The Channel tunnel is being built by a consortium of five British and five French companies

The 'officers' have joined the 'footsoldiers' in the race for partnerships in Europe

Search for rich pickings in new alliances

David Owen, who heads the

building surveying division,

feels his troops have not been

as close to the front line as he

frighten Mr Owen - in fact, he

positively relishes it. He is, however, following a different

route to groups such as GMW.

No affiliations are involved in the Bureau of European Build-

Raw turnover does not

would like.

IT IS hard to walk through a European airport lounge nowadays without bumping into someone clutching a well-trav-elled brochure case and grimly studying a long list of names culled from a construction

directory.
At one time the foot soldiers of the construction industry went trailing after work on for-eign building sites. Now, the officers have joined the chase. Recession at home and rich pickings promised by the single market abroad have sent the professionals off to seek new alliances in Europe. Surveyors, architects and engineers are in

the vanguard. Many already have a long history of continental activity. GMW. for instance, one of the UK's top six architectural practices, has been working out of Brussels for 15 years.
Its UK landmarks, like the

award winning St Enoch's Shopping Centre in Glasgow and City landmarks such as the Commercial Union building, have been matched by airport, retail and business park projects abroad. But stronger links are now necessary.
"You have to overcome more

than language barriers," says Mr Lyn Edwards, a GMW part-ner. "There is a lot of work where politics demands a mix of disciplines and nationali-

The group has joined forces with SERAU in France and de Bormant & Gerard in Brussels, and plans further partnerships in Germany and Portugal. GMW insists on calling these

"affiliations" in a network which will interchange information and work. "Th the business risks of takeovers and the possible loss of status." says Mr Edwards. But it links the expertise of one practice with local market knowledge in

The connection has aiready won jobs such as stores for Marks & Spencer in Liege and

Brussels, a European ministers'

There is a role for professionals who know the market. But they must be able to pick up local business to survive

building and Charleroi Airport, is, from the joint aim by Mr also both in Brussels GMW was careful in the selection of its "affiliates", aiming for high-growth areas and partners with a similar philoso-phy — "they are not necessar-ily the leading practices in their countries, but we wanted to match our design ethic, rather

than go for raw turnover," says Mr Edwards.
And what will his practice feed into this network?

"We have a certain expertise" he says. "Berlin, for instance, faces a massive task of preserving classical old buildings and bringing more modern but inefficient ones up to date. This is just the sort of problem that the British have been tackling for some time in London."

Chesterton also boasts long experience in mainland Europe through offices in The Hague and Spain and associations in many other countries. But Mr

Owen and more than 20 of his

UK competitors to chase jobs and profits. They have spent nine months putting rivalries aside to produce this industry-wide body. Former MEP Mr Brian Hord, the newly-appointed director-general, now has the task of scouring the continent for leads, after which it is up to the members to compete for who gets the contract - "but we hope we can target some large

jobs by co-operating in joint ventures," says Mr Owen. The bureau is effectively a trade association aimed at increasing the credibility of building surveyors in mainland

No single practice is big enough to take on this task and central body can cut the duplication of overheads by providing centralised research. "It is ridiculous for each one to have a partner out doing the same work," he says. The term "building surveyor" has been carefully avoided - in French. the group is known as the Bureau of Building Consultants and Experts - because the title is little-known on the continent. But Mr Owen believes they can play an important role,

offering project management services, structural surveys and feasibility studies. "Development-monitoring will be very important. It is a highly specialised skill which all big investors require, and is

badly lacking in mainland Europe," he says.

Another gap is being filled by
PMI, the project management
specialist, which took a different road again into Europe.

"We opted for our own Paris office - but working in partnership with a Briton who has been based here for many years and knows the local market," says Mr Chris Gilmore, of PMI

"The intention was to serve speculative developers but most of our work is coming from owner-occupiers looking for property expertise. The company is currently

handling four projects involv-ing international groups moving out of Parls to greenfield sites. Brent Chemicals, for instance, is building more than 50,000 sq ft to replace Parls offices and antiquated out-oftown manufacturing facilities for its paint and ink operations.

Such companies are having to rationalise and seek better buildings to compete, often through a "friendly" local authority providing grants and cheap land.

"There is a role for professionals who know the market and can communicate with a UK or American board," says Mr Gilmore. But they must be able to pick up local business to survive - and adjust to different standards and practices.

Quantity surveyors have a much lighter role: architects face a heavier administrative burden and less detailed work. Specifications are less onerous, so buildings are produced to lower standards. Lower rents make high-specification property difficult, anyway.

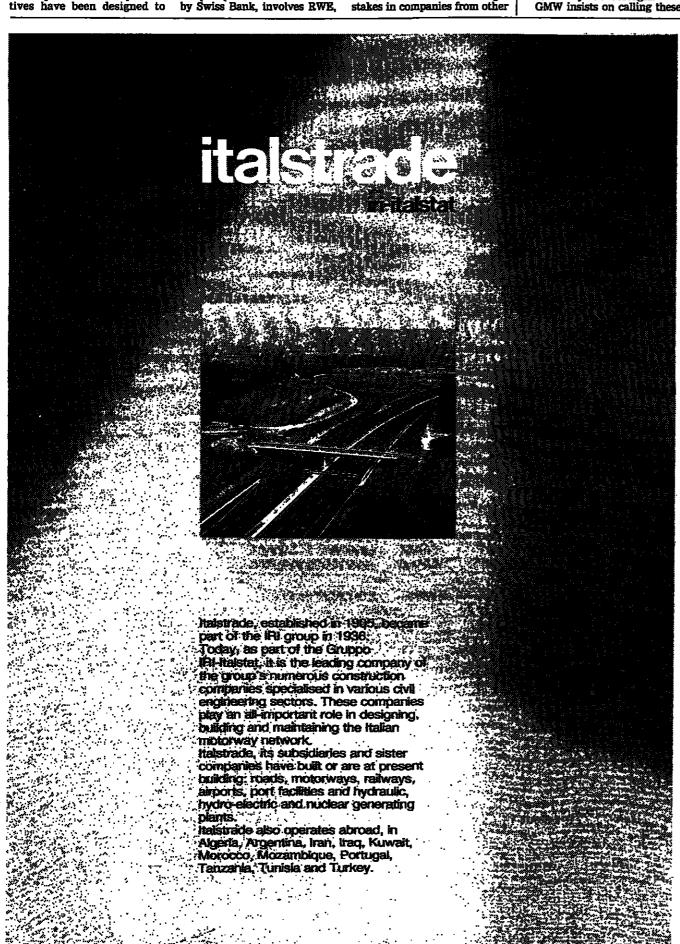
French construction is polarised between a handful of giants and thousands of small operators, so a project may involve half a dozen individual contractors. With no overall management contractor, that means having to keep six eyes open at once to watch each one.

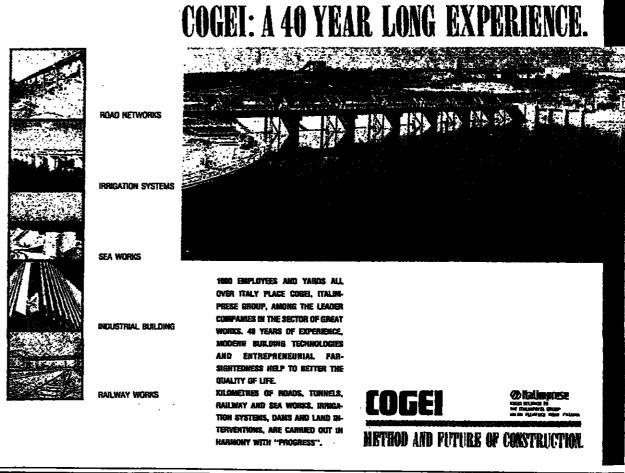
David Lawson

The writer, a regular contributor to FT property surveys, has toon this year's Commercial Property Journalist of the Year

The award is made by the Incorporated Society of Valuers and Auctioneers, which reviewed articles from 80 national, regional and specialist publica-tions throughout the UK.

David was praised by the judges "for his perceptive insights". Anne Steadman, who also writes about property in the FT, was highly commended.





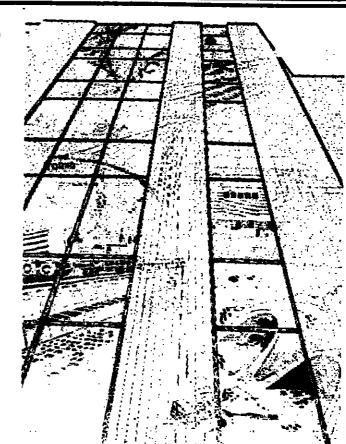
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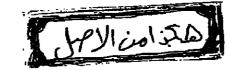
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FINANCIAL TIMES WEDNESDAY APRIL 3 1991



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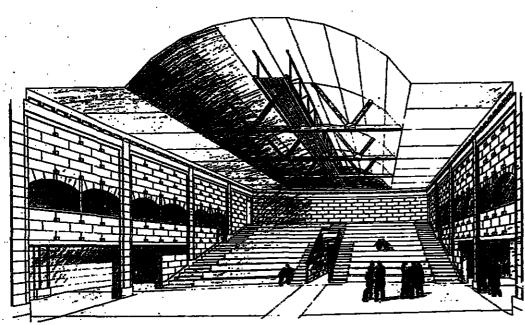
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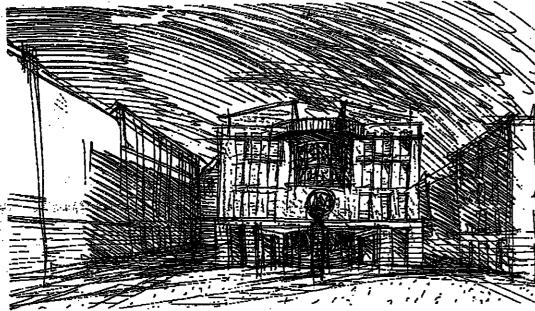
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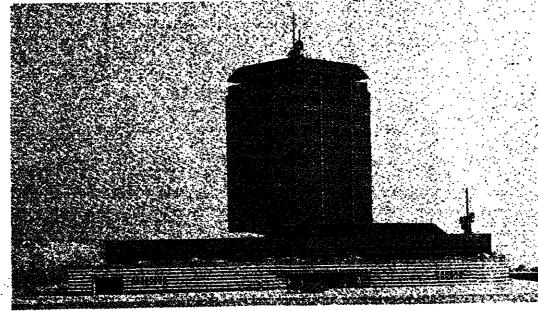
Genoa / "Palazzo Italia" / Piazza de' Ferrari



Florence / "Teatro della Compagnia" / Via Cavour



Milan / Luxury Residential Scheme / Brera Village



Milan / Office & Commercial Scheme / Via de Castilla

In Property
by Tradition
In Property
by Vocation

FONDIARIA

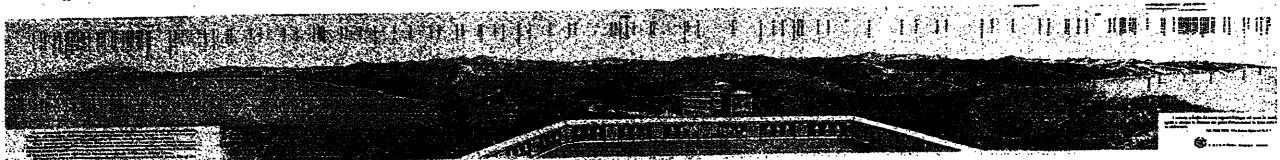
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1980's: With over one hundred years of experience in property management, Fondiaria extends its activity to the redevelopment of some of its own best "listed" buildings, an important part of the National historical heritage, and to new commercial and residential development schemes: these are "project managed" by the Company's own specialized property team, in co-operation with some of the Country's leading architectural Practices and professional Firms.

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* at 31. 12. 1990



Camogli (Genoa) / "Grand Hotel Portofino Külm"

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READY FOR ANY CHALLENGE

First fall in output for decade likely

ANNOUNCING a large fall in group profits, Sir Clifford Chetwood, chairman of Wimpey, Britain's second largest house builder, warned shareholders last month that "prospects for this year are as tough, if not tougher, than last year."

Wimpey's pre-tax profits fell by more than two-thirds in 1990 to £43.3m. The group was able to maintain its total

able to maintain its total dividend at 10.5p, the same as in 1989, only by transferring

In the same week that Wimpey announced its steep fall in profits, Mr Peter Drew, chairman of Taylor Woodrow, revealed the commercial property, housebuilding group's first fall in annual pre-tax profits for 30 years. Profits last year fell by 28 per cent to £83.4m, down from £116.9m in 1989.

After almost a decade of

After almost a decade of continuous growth, Britain's construction industry is in retreat. Hundreds of small and medium-sized contractors and developers have been forced into receivership as residential and commercial property prices have fallen.

Companies which had borrowed heavily to finance developments have found

themselves unable to sell buildings for sufficient money to to repay the debt. Edward Rushton, Son and Kenyon, one of Britain's biggest valuers and auctioneers of industrial plant and equipment, says it has raised about £5m during the past six months from sales of construction equipment previously operated by failed companies. This compares with about £750,000 from construction equipment auctions for the whole of 1989, says Mr Peter Bache, an insolvency partner

and auctioneer at the firm.
Profits of contractors,
developers and building material producers have slumped as demand for houses and office blocks has declined. The National Economic

Development Office (NEDO) has forecast that that construction output in Great Britain will fall by 4 per cent this year. This would be the first decline since 1981.

Output would have fallen

last year but for the fact that a number of large office developments commissioned in the late 1980s had still to be completed. Services such as lifts, air conditioning equipment, telecommunications are the last things to be installed in a building, but can account

for up to 50 per cent of the cost of an office block.

The heavier end of construction and building materials had already seen sharp falls in orders and sales. UK cement sales - one of the best guides to overall construction activity - fell by around 12 per cent last year,

Sir Clifford Chebwood of Wimpey: 'This year will be as tough as last year'

according to estimates by Rugby Group, which sells about one-fifth of all cement in

Rugby, which saw group profits slide by a quarter last year from £89.79m to £66.74m, year from 1081.78th to 200.74th, says cement sales are expected to be reduced by a further 12 cent this year. This is mainly due to the freeze in new investment in commercial property - particularly in new office developments which are heavy users of concrete and steel

The reason for this decline can be found in the vast amounts of office space commissioned and built during the late 1980s as commercial property values soared. This would have left too many buildings chasing too few tenants even if the British economy had not entered recession. NEDO has forecast that

commercial output could decline by 15 per cent this year and by 25 per cent in 1992. This would follow annual increases of almost 12 per cent last year, 26 per cent in 1989, 15 per cent in 1988 and 18 per cent in 1987.

building is most evident in London and the south-east, where a recovery in com-mercial construction is not expected for at least 18 months - irrespective of whether interest rates come down

However, there are signs that a small recovery in housebuilding may be under way following recent reductions in interest rates - though this is likely to be a slow thaw rather than a rapid recovery.

Wimpey's Sir Clifford Chetwood, who is also president of the Building Employers' Confederation, has estimated that there is a backing of between 1.5m and 2m secondhand homes which will need to be sold before sales and margins on new houses see any significant

In a bid to promote sales, builders have been offering a wide range of sales incentives:



Taylor Woodrow: first downturn in 30 years

from subsidised mortgages and part exchange deals to straightforward discounts which in isolated cases have been as much as 30 per cent, says Sir Clifford. He does not expect to see any real improvement in profit margins until towards the end of this year, even if the UK housing market starts an immediate recovery. Builders say that incentives will continue to be offered for some time after sales start to pick up. The housebuilding market in

some parts of London and the south-east have been in recession since August 1988. The housing market in London's former docklands has been in recession since the stock market crash of October

The number of starts made on new private homes by builders in the UK has declined from almost 222,000 in 1988 to 133,000 last year. NEDO has forecast that

builders may start work on 140,000 private sector homes this year. But this would still be the second lowest total since 1981. Even 150,000 starts would be the second lowest total since 1982.

Most housebuilders are looking to 1992, rather than 1991 for a recovery in profits, even if sales improve this year. This has not prevented their shares from bounding up at the prospect of a recovery,

however. The FT-A Contracting and Construction index during the six weeks between February 1 and March 18 outperformed the FT-All Share index by 10 per cent. After rising sharply, building material shares faded towards the end of this period. Sales of cement, concrete and bricks and glass for commercial construction are likely to remain depressed even if sales to housebuilders

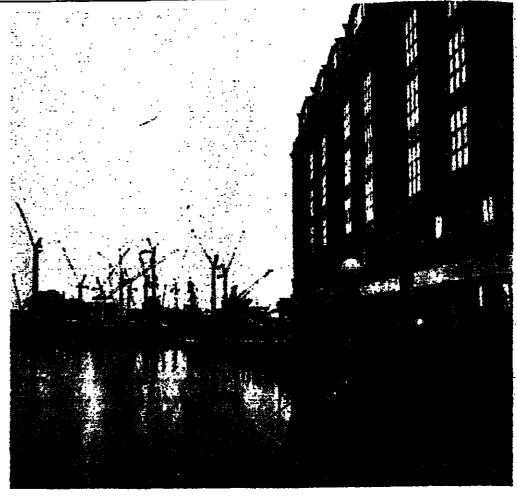
improve.
The effect of the downturn in the commercial property market has been to drive down orders. The value of construction orders received by contractors in the UK fell last year by 17 per cent to \$22.47bn from £27.14bn in 1989, according to the Department of the Environment

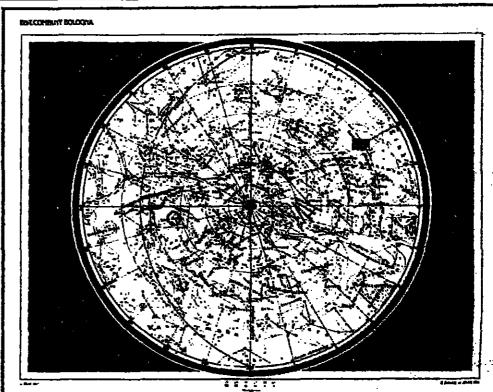
the Environment
Orders for offices fell by
more than £1bn from £5.27bn
to £4.21bn. Orders for offices
during the final three months
of last year were almost 25 per
cent lower than during the

final quarter of 1989.

Some companies, in a bid to maintain cash flow (possibly to meet the cost of interest on development loans) have been winning work on what appears to be very little margin for profit.

According to some contractors, average gross margins vary from zero to 2 per cent. This compares with average margins of between 3 and 5 per cent on work won three veges of the contract of t years ago, when contractors were reporting shortages of skilled labour and some building materials.





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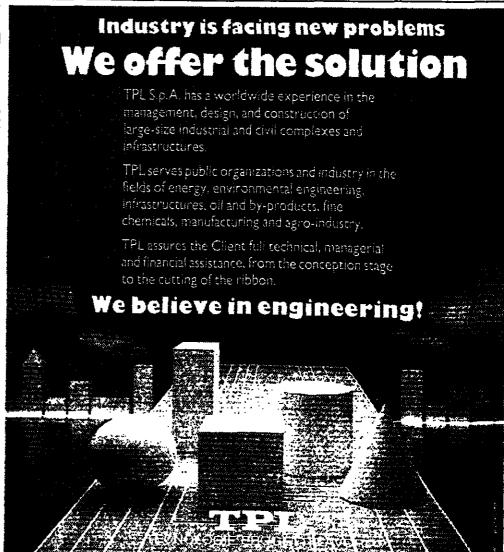
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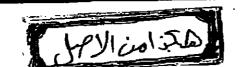
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NESDAY APRIL 3 1991

around them.

THE GULF War was over in a matter of weeks, but its impact on the order books of public works contractors could last much longer. The industry reckons that

FFr2bn of the FFr10bn to be cut from government spending to help finance the French mil itary effort in the Gulf will come from cancelled investments in public sector building and repair works. Road construction will be trimmed by 16 per cent, accounting for FFribn of the savings. The National Federation of

Public Works (Fédération Nationale des Travaux Publics) 's particularly worried about the possible ripple effect of the reductions. If they are taken from road projects - financed 60 per cent by central govern-ment and 40 per cent by local authorities - the FFribn cutback could cost the sector FFr2.5bn in lost work and up to 4,000 jobs, the federation

And even if the FFr1bn cutback comes from state funds only, which would be outside to 2,000 jobs are forecast to go.

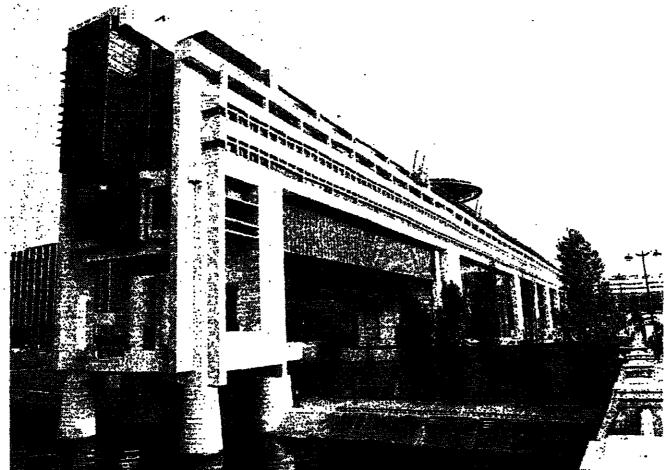
No decision has been taken
yet on which projects will bear
the brunt of the cancellations.

To rectify matters, the federation is calling on the government to introduce a public tax that might be reimbursed instead of scrapping the allocations and risking jeopardising the government-region pact. It is also lobbying for a 3.5 per cent rise in motorway tolls to bring them into line with the

higher cost of living.
The toll increase appears to have more chance of going through than the "compulsory loan", government officials say. Mr Pierre Bérégovoy, finance minister, has ruled out any tax increase in the interests of stimulating the flagging economy, but officials say they will consider requests from motorway operators for higher tolls, as long as these do not push up inflation. The industry dismisses that

concern. According to federation calculations, an extra 3.5 per cent in revenues would add mly 0.006 of a percentage point to the consumer price index, but would earn another FFr600m. This would mean FFr300m more in road maintenance works this year and other new building projects in

The federation is confident of French contractors' ability to compete when European public procurement markets are opened up. The government's determination to achieve full clarity in tender procedures is not a problem, so



The new Ministry of the Economy and Finance at Bercy

Why the country's public contractors want motorway tolls raised

French road plans trimmed

long as Germany, Italy and other countries play the game by the same rules, according to

an industry source.
"Construction is one sector where French companies are strong in terms of financial position, international presence, technology and techniques", says Mr Gérard Lom-brez, who handles the equity portfolio for the BTP Banque (literally translated, the building and public works bank).

The commercial and residential construction market is also in for a lean time this year. The National Building Federa tion (Fédération Nationale du Bâtiment) is betting on a growth of only 0.5 per cent, down from 2.5 per cent in 1990, 3.5 per cent in 1989 and 4.5 per cent in 1988. The decline last

year was due entirely to the slump in housing. New residential starts are estimated to have fallen from 339,000 in 1989 to 315,000 last year, and are predicted to slide again this year to about 300,000, representing a 5 per cent drop in production.

Interest rates may be easing but they are still high in real. Ten per cent is high when inflation is running at only 3 per cent a year", comments Mr Dominique Hardy, the building federation's information director. "We estimate that each time interest rates rise 1 per cent, we lose about 10 per cent of potential property buyers in

For Mr Lombrez, current interest rates are so high that they "practically preclude the

possibility of real growth" in the construction sector. He contends that bringing down the cost of money on its own is not enough. It is impossible to build property without creat-ing inflationary pressure unless sufficient land is avail-

High taxation on let properties is blamed

able at reasonable prices, he

Housing qualifying for subsi-dised finance was hit particu-larly hard last year, with a 20 per cent fall in new starts compared to a 6 per cent drop for homes financed at market rates. The drop stems from high taxation on let properties as well as high interest rates,

Mr Hardy says. Despite big rents in the major cities, the yield on lettings can range from zero to 2 or 3 per cent against 10 per cent on bonds, he points out. In the mid-1970s, 35 per cent of rental income was tax-deductible, but the allowance has gradually fallen to only 8 per cent this year. Commercial property con-

even though some companies have scaled down investment Basing its forecast on cur-

struction looks less gloomy,

rent patterns of construction permits and new starts, the building federation says commercial property output slowed by 4.5 per cent this year com-pared to 7 per cent in 1990.

Barbara Casassus

Andrew Fisher looks at prospects in Germany

A boost from the east

IF ANY industrial sector in Germany is destined to participate fully in the economic recovery of the united country's five new eastern states, it

It takes only the briefest of visits to an east German city, town or village to see that the task is enormous. The needs range from the simplest of housing repovations to large infrastructure projects in th areas of transport, energy, telecommunications and the environment. Many roads have bone-shaking surfaces, the railways are in dire need of modernisation and the heavy use of lignite (brown coal) for home and industrial fuel has led to nauseous air pollution.

Even in east Berlin, which was given priority over such cities as Magdeburg, Leipzig and Dresden, some outlying streets contain houses in an advanced state of disrepair, with peeling plaster, boarded up windows and crumbling walls. Many factories in easi Germany have not had any sigdecades. And since consume choice was highly restricted, there is plenty of scope for new building in the retail and service sectors.

Yet while the potential for a sharp rise in east German building activity is enormous, to develop any real momen-tum. In fact, the opposite has occurred. Last year, building production slumped by more than 20 per cent in east Germany, as the collapse of the old centralised economic system was followed by the introduc-tion of the D-Mark and the exposure of the country's industry to the full force of western competition.

In 1991, however, the trend is expected to show a sharp improvement. The German building industry association expects construction volume to grow by at least 10 per cent in east Germany, around three times the rate in west Germany. The main thrust will come from commercial and public sector building orders, as investors start to build new factories and existing ones are modernised, and state-funded infrastructure projects get under way.

The association gives three main reasons for its more optimistic assessment. Latest

enquiries by the IFO economic research institute showed that east German building companies themselves were now more positive; new orders for west German construction machinery rose further in the last quarter of 1990 as a result of rising orders from east German builders; and construction demand last November did not fall further from October's level, a change from the usual

seasonal trend. Moreover, the influx of east German migrants has increased demand for new building in west Germany, especially bousing. Thus, the benefits should accrue on both sides of the former border. Unification will provide a

Many east German factories have had no significant new investment in decades

major stimulus for construction in Germany," says a recent research report from US investment house, Salomon Brothers. "The existing infra-structure in the former east Germany is wholly inadequate, while numerous industrial sites require substantial development to meet European environmental standards.

Last year, new orders received by the west German building industry increased by 8 per cent in real terms. At the start of 1991, the industry had enough work for nearly three months, an improvement over the position a year ago. In the commercial sector, the order inflow approached 9 per cent in real terms, with orders stretching nearly four months ahead. In the housing sector, approv-als for new buildings rose by 23 per cent in 1990; activity is picking up sharply after several slow years which have contributed to long housing queues, even without the addition of demand from those moving over from the east.

In recent years, the construction sector has been one of the main engines of West Germany's impressive economic growth. Buoyant demand, mild winters and low interest rates kept the industry operating at full stretch. Many east German immigrants have been recruited to west German building sites to help offset

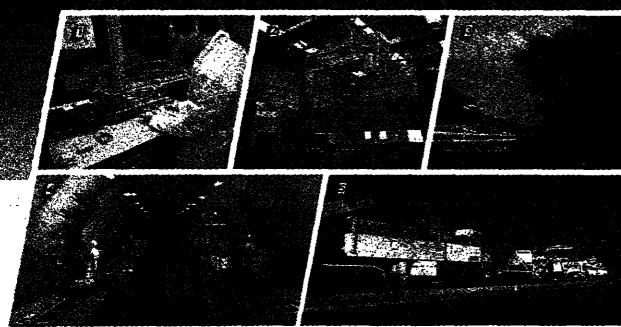
The surge of activity has been a welcome change from the rougher conditions of the early 1980s, when business in Opec countries fell away as a result of their economic difficulties. Public projects also suffered as the Bonn government strove to improve the federal finances and new housing activity dropped because the supply was then deemed to be adequate. Now, however, says Salomon, "the outlook for the

As a result, investment analysts are recommending building stocks again. Salomon's favourite is Hochtief, Germany's second largest con-struction group. UK stockbro-kers Barclays de Zoete Wedd also think it is time for investors to buy building stocks, adding Philipp Holzmann (the biggest in the sector) and Dyckerhoff to the list, BZW expects commercial construc-tion to stay lively as industrial companies seek to expand capacity to cope with domestic and foreign demand. More housing will also be needed in unified Germany, especially with the expected influx of eth-nic Germans from eastern

In east Germany, housing additions and improvements will have to go hand in hand with a massive clean-up programme. According to IFO, more than DM200bn will need to be spent up to the end of the century to deal with the most severe environmental problems. Of this, the construction share will amount to some DM150bn. Most of the money will need to be spent on sew age systems, the rest going on waste disposal, air purification, drinking water supply and the clean-up of past pollution.

It all sounds as if east Germany could soon become one vast building site, something that may not be too far from the truth. But as well as money - the government is now making more funds available to help finance the huge cost of unification - reconstruction also requires effective planning and administration. Since state and local authorities in east Germany lack experience in both, erect ing an efficient new economic and social structure from the ruins of the old will be a Her-

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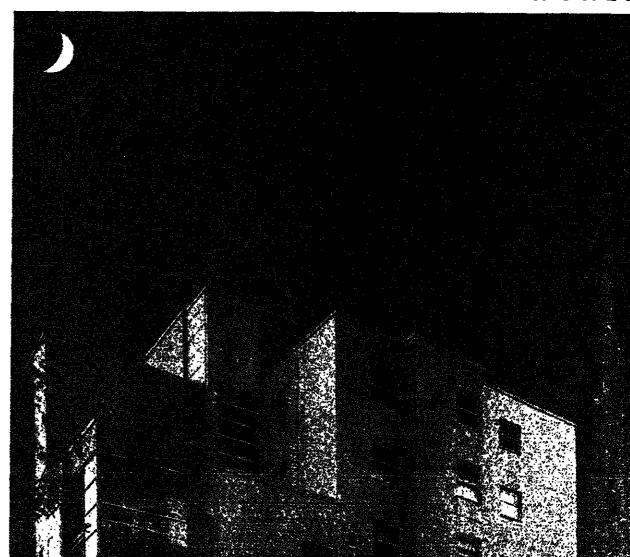
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Downturn hits Sweden

that has already hit Norway and Denmark is now reaching Sweden after four strong years

of building activity.
The decline in Swedish construction volume, which is expected to fall by an average of 5 per cent in both 1991 and 1992, will be less severe than in Norway, which has suffered an annual decline of 15 per cent in the past two years, or Denmark, with an annual fall of 10

per cent in the same period. Sweden's building boom of the late 1980s, which was aided by a series of mild winters, was aimed at reducing a housing shortage in the main cities. Demand has eased since 1989 owing to rising costs caused by higher prices for building materials and a labour shortage that drove up construction wages. Hefty interest rates and a fall in industrial investment

have increased pressure on the construction industry.

The government, which contributed to the building boom by subsidising housing renovation and improvements, has reined back its financial sup-port owing to budget austerity. It has also cut subsidies for housing loans and reduced deductions for mortgages as part of the recent tax reform

programme.
The construction industry

per cent investment tax on office projects in Stockholm and Gothenburg that was introduced last year to curtail building. The measure was imposed to dampen wage growth in the construction industry, which was affecting national labour costs generally. ally. There are hopes that long-delayed civil engineering projects will counterbalance the

fall in housing construction. The state has recently proposed spending SKr100bn, or SKr10bn a year, on a host of infrastructure projects, such as highways, mass transit systems and railroads during the 1990s. This amount repre-sents only 10 per cent of the SKr100bn spent annually on construction in Sweden and so may only marginally soften the

slowdown.
Infrastructure spending, however, would be boosted by other projects not included in the government's programme.
This includes the building of
the proposed bridge over the
Oresund strait that separates Sweden and Denmark. The project is expected to involve Skanska and NCC, the two biggest Swedish construction com-panies, as well as several Danish companies.

The Oresund project, with an estimated budget of SKr18bn,

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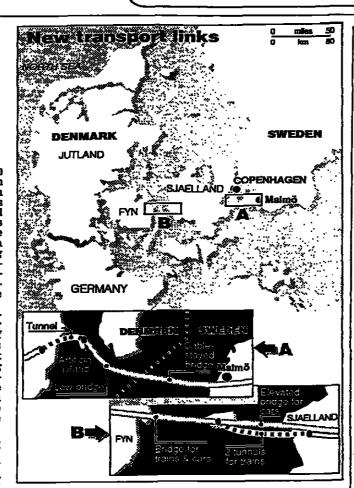
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Three lines are in operation now: 82 Km with 74 stations; under construction: Line 3 as well as Line 1

Planning of Line 1, 18 Km long with 19 stations; under construction: P., zza.

Preliminary project for the first functional section of Line 1 light matro 4 Km long with 6 stations.

) stations. In planning: Line 3 northward



is the second major step towards erecting a series of bridges and tunnels that will link Scandinavia with the mainland European continent. It coincides with the construction of a bridge and tunnel over the Great Belt to connect the Danish island of Zealand

with the Jutland peninsula. Skanska, the largest con-struction firm in Scandinavia, hopes to counter falling demand at home by boosting construction activity abroad, a strategy it successfully pursued in the 1970s when 30 per cent of its building projects were foreign, primarily in the

Middle East.
But the decline in oil revenues in the early 1980s, combined with increased competition in the international construction market, forced Skanska to concentrate its operations at home during the oast decade.

Mr Lars-Ove Hakansson, the Skanska president who was recently appointed its chair-man, believes that Skanska is a stronger position to expand overseas since "the strong con-

Bridges and tunnels linking Scandinavia with mainland Europe

struction market in Sweden has helped accelerate technical developments and the accumulation of expertise at Skanska."
Foreign construction represents about 15 per cent of Skanska's total building activity and the share increases to 20 per cent if the company's

one-third stake in Selmar-Sander, Norway's largest con-struction concern, is included. The company has also acquired stakes in three building concerns in the US, where half its construction work outside Sweden is located. Future

US projects include the repair of Williamshurg Bridge in New York City and construction of a new headquarters for Bristol-Myers in New Jersey. Skanska's revenues from construction amount to

SKr21bn out of its total income of SKr35bn, with the rest mainly provided from its holdings as the country's largest private property owner. Skan-ska is also expanding its network of building material companies, which now generate SKr4bn in revenues. The largest company in the sector is the Myresjo Group, which makes pre-fabricated housing.

NCC, the abbreviation for Nordic Construction Company, has emerging as a competitor to Skanska since it was created from a merger between the building companies ABV and JCC in 1988. It has almost a fifth of the Swedish construc tion market and is expanding

throughout the Nordic region. The goal of NCC, which forms the nucleus of the Nordstjernan conglomerate, is to become one of Europe's five biggest construction and property companies by 1993. It now ranks 11th in Europe, while Skanska is sixth. NCC has embarked on a series of acquisitions costing SKr1.2bn to ful-fil that ambition.

in that ambinon.

In Norway, where it has its own subsidiary, NCC has also acquired 33 per cent of Norway's fourth largest construction company Eeg-Henricsen. In the fragmented Danish market, it controls 41 per cent of the building company. the building company Rasmus-sen & Schiotz, the largest con-struction company, in addition to its wholly owned subsidiary,

to its wholly owned subsidiary, Armton Entreprenor.

It has withdrawn from the US market, which it judges to be high risk, to concentrate on developing its European operations. It wants to expand in eastern Europe as well as Germany, the UK and the Iberian peninsula through alliances and possible cross-ownership arrangements with local construction companies.

construction companies.

"NCC's business concept of providing a total commitment for all phases of a project, from for all phases of a project, from concept to property management, is a great asset in the rest of Europe, where such a focus is unusual," says Mr Torsten Eriksson, its president. "We are continuing to transform NCC into a complete-services construction company." vices construction company."

Tom Burns explains why the sector is buoyant

The road to growth in Spain

A STRONG infrastructure deficit, and an even stronger political commitment to rem-edy the shortfall combine to make Spain's construction sec-tor one of the most buoyant in Europe. It grew by around 10 per cent last year, after a 13 per cent growth in 1989, and public works contracts will continue to pull the sector for-ward for the foreseeable future.

The most telling indicator of the overall prospects of Spain's main contractors is a 1992-2000 Second National Road Plan that will add some 4,000km of motorway to the main highway network and which will involve Pta1,500bn (\$15.7bn) of

government spending.
The plan, due to be approved by parliament in the near future, almost doubles the already high expenditure on overhanling the road network under a 1986-91 Public Works ministry plan. The first plan led to the construction of 500km-600km of motorways and bypasses a year and the construction companies turned in spectacular results last year

Analysts see a somewhat lower rate of growth and per-haps a blip in the order books in 1992, between the comple-tion of the first National Road Plan and the start of the second one. Concern over a sudden slowdown between the two
plans has prompted a government proposal of a "bridge
plan" to maintain the momentum of the infrastructure

"Order books probably peaked in 1990 when they grew to around 18-20 months", says Mr Luis Phillips of brokers Barclays de Zoete Wedd. "Gross margins will probably peak at 4 per cent this year." Mr Leonor Aresti, of Madrid

brokers FG, estimates that the sector will grow below in per cent this year although it will remain well above the European average; "growth could be between 5.5 and 6 per cent over the next three years." This sustained growth will

be due to the successive road plans which revitalised the sec-tor when it was languishing in the early 1980s and have since, to a great extent, become its life support mechanism. Public works contracts represent nearly 75 per cent of the volume of the sector's business and the high spending associ-ated with them is a reflection of the urgent need to bring the domestic road network up to European standards.

Road hanlage plays a major role in Spain and the political commitment to improve the existing highway infrastruc-ture with the aid of EC structural funds handouts is a key element in the government's bid to improve the competitive-ness of Spanish exports.

In 1984, at the start of the First National Road Plan, the domestic network with only 1,300km of motorways was woefully deficient. When the programme winds up at the end of this year there will be 6,000km of motorways in Stain narrowing the cap with Spain, narrowing the gap with France and Italy, which have 9,000km and 8,000km respectively.

The construction business has also benefited from the major works in Barcelona, the site of next year's Summer Olympic games, and Seville, which will stage a Universal Exposition, also in 1992. The six-month long event, Expo '92, will celebrate the quincenten-ary of Columbus' first voyage to the New World and will be the biggest World Fair to date. In both Barcelona and Seville, Spain's second and

At the end of this year there will be 6,000km

of motorways in Spain, narrowing the gap with France and Italy (9,000km and 8.000km respectively)

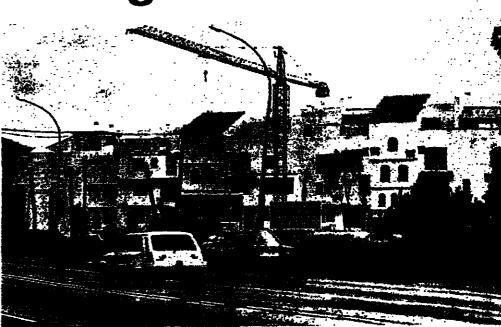
third largest cities, the staging of the global happenings has been seized on as an opportunity for an urban overhaul. Ring road expressways and king road expressways and new developments are being built in both places. The fever has spread to Madrid where a second ring road is being completed; a third is planned for the late 1990s.

The sector has finally been pulled by the government's more than Pta2bn investment in a high-speed railway linking.

in a high-speed railway linking Madrid and Seville that is due to be in operation in time for the Expo 92 opening. Two more high-speed links (both from Madrid to the French railway Maria to the French landay network, with one passing through Barcelona and another through Bilbao) are likely to be undertaken within the next 10

years.
One consequence of such activity is that labour costs have risen sharply. The construction sector won an 8.5 per cent across the board wage rise last year, more than two points above government pay guide-lines, and the real rise in take home pay was closer to 13 per cent.

and skilled workers being hired away from their jobs by



The Marbella region (above); now the building industry is benefiting from works in Barcelons and Seville, sites of the Summer Olympics and Expo '92. (picture: Ashley Ashwood)

increased pay packets. But such rising costs seem to have made little impact on profits posted by the main general

The only dent in the sector's profile appears among the small contractors - in line with EC averages, some 80 per cent of Spain's 30,000-odd construction companies have less

than 10 employees - that have done well out of subcontracting agreements but which also concentrate strongly on the

housing market.
Housing starts rose from
250,000 a year in 1988 to 270,000
in 1989 and were estimated to have dropped to 240,000 last year in the wake of a series of government credit squeezes, adopted in order to slow the

economy.

The cautious relaxation of:

these measures since the begining of the year and the prospect of a more significant drop in interest rates in the second half of the year nevertheless suggests that the smaller fish in the Spanish construction pond will be able to recover their strength.

ENGINEERING AND CONSTRUCTION OF PLANTS WORLDWIDE

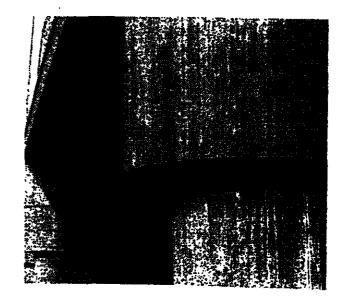
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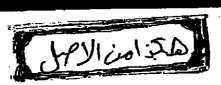
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DAMS, BRIDGES, ROADS, INDUSTRIAL SETTLEMENTS, HOUSING COMPLEXES: THE MAJOR WORKS OF CIVIL ENGINEERING THAT RECCHI BUILDS THROUGHOUT THE WORLD WITH THE EXPERIENCE OF A COMMANY WHICH FOR OVER HALF A CENTURY HAS CHOSEN RESEARCH, TECHNOLUGY AND INNOVATION TO BACK THEIR OWN PROPESSIONALISM, A CHOICE THAT HAS MADE RESCHI CAPABLE OF FACTING THE DIVELOPMENT AND COMPLETION OF PROJECTS - EVER GROWING IN NUMBER AND DEGREE OF FACTING THE DIVELOPMENT THEMSELYSS AS AN IMPORTANT INTERNATIONAL GROUP WITH 41 AFFILIATES. A GROUP THAT EVERYWHERE IN THE WORLD GIVES EVI. DENCE OF THE CONTINUITY OF A LARGE TRADITION OF BUILDERS.

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BUILDING AND CONSTRUCTION 7

Intense competition for international projects

Italian contractors face order cutbacks

AFTER several years of strong growth, the Italian construction industry is facing a more difficult period as public and private investment have come under pressure. As in other European countries, construc tion output is expected to stagnate as the economy slows. High interest rates and moves by the government to restrain Italy's mounting pub-lic sector debt will curtail con-

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struction activity over the next 18 months – and may even lead to a decline in output in some sectors. Gross domestic product. which rose by 3.2 per cent in

1989 and 4.2 per cent in 1988, is thought to have risen by no more than 2.5 per cent last year, Confindustria, an organiition of private industrialists, forecasts that growth this year will barely exceed 1 per cent.
The biggest problem facing
the economy is the size of the

public sector debt, amounting to a million_billion_lira_equivalent to the whole Italy's The government this year intends to cut its annual bud-

get deficit from L141,000bn to L133,00bn. This would still be equivalent to 9.3 per cent of GDP. The 1990 budget deficit of L141,000bn represented an increase of some L8,000bn on the previous year and was bitributable solely to higher interest costs on public debt. The government is seeking to stabilise the outstanding

debt through higher taxes sales of public assets and reduced expenditure. The construction industry fears it will be unable to make sufficient inroads by cutting expenditure and that big capital projects will suffer from increased delays.

Construction output rose by 3.6 per cent in 1989 and by 2.5 per cent in 1990, according to Ecosfera, an independent research organisation for the construction industry. This year, it forecasts an increase of only 0.7 per cent.

Ecosfera expects growth in private sector investment in commercial and industrial contraction to slow considerably. while new housebuilding is forecast to decline by about one-half of one per cent this year. Civil engineering, which

is heavily dominated by the public sector and which is thought to have increased by about 3.5 per cent last year, is forecast to grow by only 0.8 per cent during 1991.

Househuilding rose sharply during the late 1980s as the domestic economy grew and individual spending power increased. About 70 per cent of Italian families own their homes, according to Ecosfera.
Public expenditure on hous-

ing, by comparison, has fallen as large building programmes started earlier in the 1980s have been completed and local authorities struggle to implement projected spending pro-High interest rates, together

Public works account for almost a third of

Italy's construction work, says ANDREW TAYLOR

with a reduction in the amount of money families have to spend on housing, are expected dential construction this year. This follows increases of 4.4 cent in 1989 and 1.5 per cent last year.

Increased taxation on hous-ing will also act as a brake on the market, according to Centro Richerche Economiche e di Mercato Nell'Edilizia (CRESME), an independent organisation which carries out research for the construction industry. It says the sale of a home can carry taxes account-ing for up to one-quarter of the property's value.

Growth in private sector investment in commercial and industrial construction is forecast to fall from an estimated 9 per cent last year to 3 per cent this year. The expected decline would be even greater but for the fact that a number of building programmes, commissioned in the late 1980s, have still to be completed.

As programmes come to an end, so output can be expected to decline. The slowdown in the economy means that companies are less likely to invest in new buildings, particularly while interest rates remain

opment at the end of the 1980s, it is arguable that a pause in

investment was likely In this respect, Italy is no different from several other European countries which can also expect slower growth, and in some cases a decline, in private residential and commer cial construction.

The most important area for Italian construction is public sector spending by government and local authorities. Excluding housing, public works account for almost a third of all construction output.

Civil engineering, mostly paid for by the public sector, rose by 3.4 per cent in 1989 and 3.6 per cent in 1990. This year, output is forecast to grow by less than I per cent. Output might even fall should spending cuts be higher and work through more quickly than

Forecasts for public spendously difficult to make. Expenditure targets are seldom met by government, nationalised industries, state and local authorities.
According to CRESME, there

tions held over from previous years and still available to various authorities. In a bid to keep a tighter grip on public expenditure and

are about L9,380bn of alloca-

reduce inefficiency, graft and fraud which affects much local spending, the government is attempting to bring control of expenditure back to the centre and away from local authorities. However, it will be diffiof politically-strong regional and local authorities. Italian contractors have traditionally been among the most aggressive competitors

for overseas orders. The country's share of international orders, however, has fallen in recent years as spending by developing nations has

dropped.
Contractors are looking to eastern Europe and the Middle East to offset a slower market at home. This will not be easy, however, and construction companies can expect stiff competition from other European contractors experiencing similar domestic difficulties.

FOR MUCH of the 1980s, the Irish economy was in the dol-drums. With falling activity at home, Irish building and construction companies rushed to expand into the UK to take advantage of rising house prices and high levels of activ-

ity.

The more adventurous also expanded into continental Europe, in particular into sunspot" developments in Spain and Portugal. Now it is not uncommon to

find Irish firms based in the UK returning to Ireland to price and bid for projects. As the UK construction sector has gone into recession, in Ireland there has been a mini-boom. In each of the last two years, the Irish construction sector

has expanded by between eight and nine per cent. The industry is now estimated to be worth I£3bn per annum, employing about 70,000, of whom 18,000 are in the public

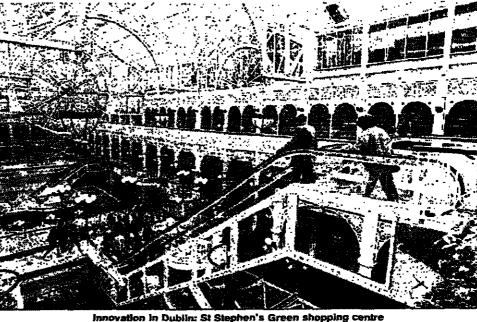
The Irish Construction Industry Federation estimates involved in the building sector though many of these would have under a dozen employees. While pleased with the recovery of the past two years, the federation points out that activity still falls short of that of 10 years ago.
"We calculate that activity

levels in the construction sec-tor in Ireland dropped by a third in the 1980-88 period", says Mr George Hennessy of the federation. "There have been a couple of good years, but generally we feel that there will be no growth in the present year

Though the public sector has traditionally been the engine of growth in the Irish economy, it has been the private sector which has led the recovery in the construction industry the 1988-90 period - a time when the overall performance of the Irish economy has improved considerably.

This can be seen in the numerous new developments in Dublin and other cities. The Customs House development on the banks of the River Liffey in central Dublin is Ireland's biggest single privately-financed construction project. The scheme, which could eventually cost as much as 15450m, includes the provision of about 1m sq ft of office space on a 27-acre inner city dock site, which will also include residential units, an hotel, a

conference centre and other amenities The centrepiece of the Cus-Dublin's International Finan-



I£3bn-a-year sector has 6,000 companies

Recovery rate slows down in Ireland

cial Services Centre, parts of which are already open. The bulk of the work is being carried out by a consortium headed by Hardwicke, (Ireland's largest privately owned development company), British Land and McInerney Properties.

Housing accounts for about a third of total construction industry output. In the late 1970s, more than 7,000 public sector houses were built each year. In both 1988 and 1989, less than 1,000 public sector houses were built.

In the early 1980s, nearly 30,000 houses were built by the private sector. By 1986 that number had fallen to 16,000. While increasing demand, coupled with rising prices, has encouraged private sector housing over the last two years, activity is still well down on 10 years ago: last year 19,600 private sector houses were built.

While some companies have weathered the ups and downs of the domestic and international construction scene, others have been forced to cut back operations. McInerney Properties, once one of Ireland's biggest companies, was last year forced to under-take financial restructuring in the face of growing losses in its UK operations. Cement Roadstone Holdings.

the Dublin-based building materials group, is reaping the benefits of its carefully judged acquisition programme of recent years. CRH recently announced pre tax profits of 1580.57m in 1990 - a 27 per cent rise over the previous

Though operations in the US and UK had a tough time in 1990, CRH has managed to retain a substantial share of the home market while expanding its European operations. Trading profits in Ireland almost doubled in 1990 from I£16.18m to I£30.63m. Difficult trading conditions for CRH in the US and UK were also offset by strong performances in the Netherlands and

Power Corporation, the publicly-quoted Dublin company headed by Mr Robin Power, vred through troubled times in the US and UK. Power has developed a number of centres combining fashion, food and leisure. In the UK, Power's big-

Spain.

gest development is the Trocadero site in London's Picca-dilly. In Los Angeles, Power is

up-market retail area known as

the street of gold". On the materials side, there is concern about whether new EC regulations will prove effective. Ireland is a relatively open market and imports more than half of the total value of its building materials. In 1989, Ireland imported I£541m worth of building materials and exported I£363m worth.

Mr Derek Maynard of the Confederation of Irish Industry says it is important that EC directives specifying technical requirements on building materials and guaranteeing Irish exporters access to other markets be properly enforced.

"Sub-standard materials must not be allowed to come on to our market, nor must EC countries be allowed to erect artificial technical barriers to prevent us exporting."
As the effects of recession

elsewhere begin to influence economic activity in Ireland. the outlook over the next 12 months is uncertain. Construction activity is well down in the agricultural sector. The

EUROPEAN CONTRACTORS

approximate percentage of domestic market shares of major European contractors

ITALY:	
gefarlmpresit	0.6
Istrade	0.5
digiani	0.3
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MC	0
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SERMANY Biffinger & Berger

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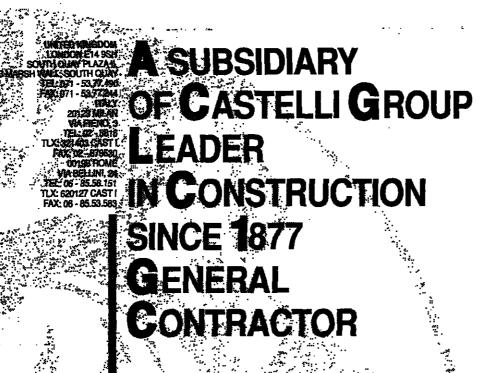
M NETHERLANDS Volker Stevin .

Source: Swits Bank Corporation, Equities Group: Report on European Contractors, June, 1990

housing market is no longer as buoyant as it once was, although some benefits could come from a massive building and construction programme planned by the government with the aid of IS2.86bn from EC structural funds in the period 1989-1993 period. The programme, billed as the

"biggest development plan in the history of the Irish state" aims to modernise the road and communications network. But some construction compa nies have expressed disappointment that, so far, the government has shown no particular urgency, with no major projects started over the last 12

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The rebuilding of a region

THE enormity of the task of reconstruction: the phrase is more than just another cliché to apply to eastern Europe. The region literally needs rebuilding, and even before the work can begin, the building indus-try itself needs to be refash-

ioned to meet new needs. Economic and political liberalisation, reorientation towards the west, and an emphasis on individual rather than collective preferences are revolutionising construction work across the entire industry.

Opening up to western investment has brought a burst of still largely unsatisfied demand for office space in its wake. This influx of western business, combined with tourists, has stretched existing hoteis to capacity and encouraged the building of more. tures in manufacturing need new or revamped factorie Hungary, which received half of all foreign investment in eastern Europe in 1990, has seen the most of the related construction. Estate agents estimated last year that office space in Budapest's central business district sold for Ft150.000-Ft200.000 per square metre, although it only cost about Ft70,000 to build: a common complaint by investors.

But construction companies stand to benefit from the end of a 15-year drought in new office building. Skanska of Sweden,

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large office building at the edge of Budapest city centre and bases its optimistic forecasts on east European prospects.

attractive in a city where some booked ahead for several months. The Hungarian tourist office estimates that 3.500 beds will be added by current pro-jects, which include a Budapest Kempinski and Oberoi. The Vienna-Budapest Expo, likely to take place in 1995, would provide an estimated Ft23bn worth (\$320m worth) of hotel and

Factory construction has proved a boon to east European companies such as Hungary's model 31st State Construction Company, which is doing much of the work on Suzuki's new car plant in Esztergom.

Openness to the world prom. ises an export boom too. Poland has traditionally been the most important exporter of construc organised moonlighting), both to its east European neighbours and further affeld. Exbud, the flagship of Poland's first privatisation package, at one point had 8,000 of its 11,000 workers abroad. The company's hard currency exports are growing

Hungary, too, expects conleast \$250m in 1991, compared with hard currency exports last

Jan. 15. 1991

Mar.8,1991

Mar.26,1991

Mar.27, 1991

May, 1991

May, 1991

June, 1991

June, 1991

July, 1991

Sept. 1991

Oct. 1991

year of \$154m, mainly to Austria and West Germany. Construction supplies are also in strong demand from barter partners. Czechoslovakia has contracted to provide construc tion equipment in exchange for oil from the Tyumen region of the Soviet Union, and construction materials in exchange for oil from Iran.

Political developments also have their effect. Democracy has amplified concerns about the environment, forcing gov-ernments to scrap some power plants and plan others. Cleaning up the environment is

Worries about water pollution, for example, stopped Hun-gary from continuing with its side of the Bos-Nagymaros hydroelectric power project.

Opening up to western investment has led to a burst of demand for office space

Poland has frozen work on the Zarnowiec nuclear power plant. Czechoslovakia has abandoned the Stonava coke works and two of the planned four nuclear

But energy will have to come from somewhere. Czechoslorakia plans a new power line to link it to Austria; Skoda Engi-neering has joined with Westinghouse to design two new and safer nuclear power stations, and cleaner fossil fuel plants. Poland intends to build a 6m tonnes a year oil refinery near Blachownia.

The break-up of the Soviet bloc is a further factor. First, the Soviet Union's former allies are trying to reduce their dependence on oil supplies from the east. This desire lies behind a Hungarian-Kuwaiti construction plan to enable the Szazhalombatta refinery to desulphurise Middle East oil.

Second, the withdrawal of Soviet troops involves Germanfinanced construction of new flats for them in their own country. Lead contractors, likely to be German, may subcontract work to Polish, Czech and Hungarian firms which have the advantage of proximity to and familiarity with the Soviet Union.

The infrastructure also needs

the communist states, they rarely ventured more than a few miles from the capitals. Money to remedy this lack will have to come from tolls and international credits rather than impoverished governments. Czechoslovakia plans a toll motorway to link Pizen to the German border. Co-Nexus, a Hungarian financial institution, is organising a 250km toll motorway to link Budapest with Yugoslavia. House building is also chang-

ing as people reject large-scale housing projects which cash-strapped state budgets cannot in any case afford. The development threatens manufacturers of prefabricated elements for system-building but presents an opportunity for smaller In Hungary, for example, the number of new homes fell from

90,000 in 1980 to 51,000 in 1989. But much of the decline was in system-built housing which fell to 10,000 units. The average size of flat increased by over 30 per cent, along with quality. As a result, the proportion of new homes built by large state com-panies fell from about one half in 1985 to one fifth in 1990.

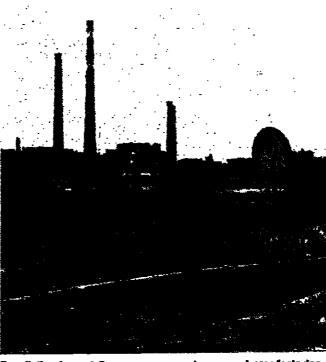
The trend towards smaller companies is reinforced by the growing importance of refurbishment, for which they are more suited. New buildings accounted for 82 per cent of activity in 1980 but only 71 per

In 1990 alone, the number of small construction companies in Hungary grew fourfold, from 500 to 2,000. The situation is better now than in 1987, when Hungary had 59 firms with over 1,000 employees and West Germany, a far larger country, only 17. But the industry in Hungary remains very concentrated and even more so in the country's east European neighbours. Alongside the tendency

towards smaller firms is an ever higher premium for skilled work. A stonemason can earn Ft5,000 tax-free for a day's work in Hungary, nearly half the average monthly wage.

Whereas the direction of the shift of construction industry is

clear, the sum effect on output is not, at least in the short term. Official measures of construction output in the main st European countries show it falling everywhere. But out-20-25 of the country's 50 largest



Dereliction in east Germany: new ventures need new factories

put by small firms is growing rapidly; and what is me is only part of the total over, confidence that the future is bright is shown by the

strong performance of some construction shares on the back of hopes of east European business, and foreign interest in local construction companies. Last spring saw a temporary boost to the share prices of Hochtief, Holzmann and Bilfinger & Berger of West Germany, and Wienerberger and Porr of Austria in the expectation of east European work. Several construction companies have offices in eastern Europe including Shimizu of Japan in Budapest, Bovis in Czechoslovakia. Investment funds in

Hungary have targeted the con-

struction sector, though with-

out much result yet. Responding to this interest, east European governments have made privatisation of the construction industry a priority. Most strikingly, the sale of Poland's Exbud construction company was the only clear success of the country's first five privatisations. Furthermore, one of Hungary's forthcoming government privatisation programmes is likely to cover the transformation of state construction commantes But privatisation will not be easy. The industry needs to be restructured, some say even before it is privatised.

First, the concentration of firms is far too great for efficiency or competition. One Hungarian bank reportedly avoids open tenders because it says the method just encourages construction companies to collude and charge higher prices. Second, the larger firms are encumbered with paraphernalia of socialist colorations workers' hostels and holiday resorts, for example. These non-productive parts would have to be hived off before foreign investors would look beyond eastern Europe's few flagship building companies.

But foreign investors face a double hurdle. In addition to the awkward structure of the industry, construction projects are complicated by the confusion over property. A site could easily have four claims to it: one from the former owner, whose property was confis-cated by the communists; one from the existing occupiers. who have tradeable rental rights which come very close to property rights; and from the tiers of government which con-

Recession takes its toll

Continued from Page 1

there are too many buildings chasing too few tenants and owner occupiers.

A pause in in investment was therefore always likely to occur at some stage, given the excess of supply over demand. This is most evident in Lon-don and south-east England, where commercial property values have fallen sharply during the past 12 months.
The UK's National Economic

Development Office (NEDO) has forecast that private com-mercial output, mostly offices and shops, will fall by 15 per cent this year and by 25 per cent next year.

There is also likely to be a slowdown in commercial development in other European cen-tres, although this may take a little time to show through in output figures as existing schemes may still have to be completed.

The extent of the downturn will depend on the success of current economic policies to bring interest rates down and prevent the recession from deepening, particularly in the United States.

The current uncertainty about the outlook for the world economy, the danger of unrest and instability in eastern Europe and concern over the long term prospects for peace

The biggest falls in European construction output are expected In house building

in the Gulf region make it unusually difficult to forecast how domestic economics and the corporate sector, particularly in construction, will

Demand for investment in

new construction in eastern Europe remains high, as it does in parts of the war damaged Middle East. Opportunities for work clearly exist but they are

unlikely to emerge until politi-cal and financial problems are resolved. There will be opportunities,

however, for British and French companies to win contracts in Kuwait. The biggest falls in European construction output are ing. Investment in homes has fallen as the rising cost of borrowing has deterred many private sector buyers.

many countries has also declined, as central and local government seek to control public expenditure.

The strongest housing mar-ket is in Germany, where residential output, having risen by one-tenth last year, is expected to rise by a further 6 per cent

A major factor behind the big increase in demand for housing has been the flow of immigrants into the western part of the country from the former East Germany and from other easiern European countries which have strong Ger-

Public sector investment in many countries has aiso declined

man ethnic minorities.

Brass, Germany's biggest roof tile manufacturer which is 51 per cent owned by British building materials group Red-land, has estimated that demand from refugees is creat-ing an additional 110,000-160,000 new households a year.

The company says that between 1980-89, losses in hous-ing from demolition and reconstruction had created a shortfall of about 1m homes. in a bid to close this gap and

ope with the refugee pro the German government is providing substantial amounts of money in the form of direct aid and tax incentives.

In contrast, house building in Italy, France and Holland is expected to decline.

In Britain, housebuilding in London and the south-east of England has been in recession since August 1988. The manufacture of private homes started by almost 222,000 in 1988 to 133,000

Falling interest rates are expected to push the figure up s year but only slightly. The NEDO has forecast that builders may start work on 140,000 private sector homes this year - the second lowest total since

calcestruzzi spa

Calcestruzzi, a part of the Ferruzzi Group, is an integrated system capable of operating globally in the construction sector. An enterprise born in the Italian market, which has gained remarkable know-how, and great availability of operational means, during the last few years apart from the leadership in the national market, Calcestruzzi has extended its presence in many countries, particularly for the creation of large scale infrastructures and installations in numerous Third World countries.



general construction firms - CISA, Gambogi Costruzioni, Almagià, capable of creating production synergies with other companies, to participate in every aspect of their own production. First of all through CIFA, national leader in the construction machinery sector, and Italmacchine: the complemeting company capable of covering the whole series of machinery production, for large and small firms; with IMEG, Industry of Marble and Granite; with Valli Zabban, that produces bituminous emulsions, conglomerates and claddings; with Tegola Canadese, European leader in the bituminous tile sector, to quote just the most

important ones.

The core of Calcestruzzi is based

on the production of concrete -Calcestruzzi S.p.A. - and from the



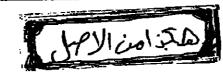




A group that has always operated with extreme professionalism and strong industrial views, reaching a consolidated turnover in 1990 of approximately 960 million dollars, producing over 10 million cubic meters of concrete, obtained through the use of 1356 truck mixers, 221 concrete pumps, 325 batching plants and the help of 83 quarries assigned to the selfproduction of aggregates. Significant figures, destined to promote in value a large expansion project which will involve the principal European markets.







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